Statement Of

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Cleaning Up After The Foreclosure Tsunami: Confronting Bank Walk-Aways and Vulture Investors

The story of the American foreclosure crisis begins with reckless and abusive lending that led to the wholesale emptying out of homes. But that's not the end of the story. Like a tsunami, each annual tidal wave of foreclosures has left in its wake hundreds of thousands of vacant, blighted, and vandalized properties. The immediate damage—the disrupted lives resulting from the emptying of homes—has been followed by collateral damage to neighboring homeowners, and their communities at large. The photograph below illustrates this



damage

The house on the right was built in 2004 by the Buckeye Area Development Corporation, a local nonprofit community development corporation (CDC) in Cleveland, Ohio and was sold to a homeowner for \$141,000. In 2006 Wells Fargo foreclosed on the house on the left and took the property at a Sheriff Sale, and that house became vacant. Wells Fargo let it sit vacant for two years, while it was broken into and vandalized. Wells Fargo then sold the damaged house to an investor in 2008 for \$1,200.00 and the investor continued to let it sit vacant and deteriorating. The owner of the house on the right, a single mother with two children, could only watch while the value of her home plummeted – if she had to sell she'd be lucky to get \$80,000 for her home.

The full measure of the post-foreclosure damage is understood only when one considers that every blighted house could negatively impact five or six other houses near it. In Cleveland today there are an estimated 11,500 vacant houses¹ so those vacant homes could easily impact the market value of 60,000 occupied homes. Speaking to scale, if each home lost \$10,000 in value, it would equate to a \$600,000,000 loss of homeowner equity. Further, that loss in value inevitably results in a loss of property tax assessment and lost tax revenue for publicly supported schools, police, fire and social services.

This is doubly tragic because of how it has undermined, and continues to undermine, a highly regarded community development system in Cleveland that was making steady progress through the 1990s and the early part of the 2000s. Unfortunately, while that system injected homeownership equity into the front door of neighborhoods, by way of responsible local lenders, there were irresponsible subprime lenders and Wall Street investment bankers who mined neighborhood equity and extracted it out the back door.

Much of the news coverage over the past several years has focused on the reckless acts of financial institutions that led to wholesale foreclosures—making bad loans or recklessly buying thousands of those loans without exercising any due diligence to determine what they were buying.

In the case of those financial institutions that bought the mortgages, specifically the servicers and trustees who manage the loan pools, it appears that the same irresponsible decision-making that brought us the foreclosures in the first place is now compounding the problem by the manner in which it's handling post-foreclosure vacant property—what banks refer to as REO property, or "real estate owned" by the financial institutions.

In this regard, Cleveland may serve as a useful illustration, and to some extent, as a warning, to other cities that may not yet have experienced a severe post-foreclosure problem. Any city, regardless of how strong its real estate market might appear, could suffer a market failure if it

¹ Estimate provided by the NEO CANDO data system, Center for Urban Poverty and Community Development at Case Western Reserve University, as of October 1, 2009. (http://neocando.case.edu/cando/index.jsp)

reaches a critical mass of foreclosures. For hundreds of years foreclosures have worked as a successful debt recovery mechanism, when there is an isolated foreclosure surrounded by otherwise stable occupied homes. The foreclosed home can be quickly re-marketed, re-sold and the loss minimized. But when lenders flood neighborhood markets with bad loans, and then flood the same neighborhoods with foreclosures, the system breaks down completely. Streets in Cleveland that had no foreclosures five years ago, now have four or five. Streets that had a few foreclosures now have 10 to 20.

The growth of this problem in the past few years, and its impact on properties values, is illustrated by a study recently done by Case Western Reserve University². In 2005 less than 10 percent of REO property in Cleveland was sold by banks for less than \$10,000. By 2008, 65 percent of the REO sales by banks were for less than \$10,000—such as the house in the photo above, sold by Wells Fargo to an investor for \$1,200. A \$1,200 sale would appear to be no bargain for the bank. But consider that the house (pictured) probably has \$50,000 or more in code violations. After sitting for two years and being repeatedly vandalized, the damage could require all new mechanical systems, new plumbing, new wiring, mold remediation and more. Moreoever, if the city were to demolish the home, the vacant lot would then have a \$10,000 demolition lien against it. Vacant lots in Cleveland typically sell for \$500 to \$1500, often more than foreclosed homes in poor condition. A vacant lot with a \$10,000 demolition lien against it is a liability with a negative value.

What we now have taking place in Cleveland is an "REO Race", i.e. can financial institutions "unload" or "dump" their liability before the local municipal code enforcement officials catch up with them? In their race to dump property, the banks are making no effort to screen the buyers.

So who's buying these properties and what are they doing with them? The buyers range from inexperienced individuals who watch late-night infomercials and are captivated by the promise of making millions from real estate, to a new niche industry that seems to have sprung up in the past decade – companies, most of which are out of state, that specialize in making bulk purchases of vacant foreclosed homes. Their business models vary – some merely act as wholesalers and flip a package of 10 to 20 homes to another investor for a small markup; some post them on Ebay without making any repairs; some make a bulk purchase only to acquire one decent prospect, assuming they may abandon the other properties.

The best of the REO investors actually do some renovation, but all too often it amounts to only cosmetic work followed by putting the house back on the market without addressing more

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² "Beyond REO: Property Transfers at Extremely Distressed Prices in Cuyahoga County 2005-2008", Center on Urban Poverty and Community Development, Case Western Reserve University, December 2008 [I still need to add an internet link].

serious issues. This was made clear to me last Summer when I had the opportunity to join with other colleagues to spend a day meeting with two out of state investors to discuss their business goals and objectives. One of the most striking admissions came when one of them said "if we had to bring these properties up to code, our business model wouldn't work." In other words, they were saying "we're going to come into your community and we plan on violating your housing codes".

Evidence of intent to evade local housing laws is made abundantly clear by the docket of the Cleveland Municipal Housing Court. In the period beginning January 1, 2009 through October 23, 2009, the Court levied \$1.5 million in fines to 11 REO investors for failing to show up for court hearings.

Foreclosure litigation itself is not the true cause of damage to neighborhood markets. The real damage is being done when tens of thousands of homes are emptied out, and those doing the emptying take no responsibility for the physical condition of the vacant home.

The vast majority of foreclosures are being initiated by out-of-state financial institutions. They want the privilege of using Ohio's legal apparatus to bring foreclosure actions, but they don't want to be held accountable for state and local laws pertaining to health and safety codes. Moreover, foreclosing financial institutions want the privilege of offloading their liability for public nuisance property by dumping those defective assets to investors demonstrating similar disdain and contempt for Ohio's laws.

Cleveland's urban and suburban civic leaders – from both the public and community development sectors – are fighting back in two ways. First, they're *changing the economics of foreclosure and vacant property ownership*. Second, they're creating tools and programs for *responsible management and redevelopment of abandoned foreclosed property*.

Changing The Economics Of Foreclosure And Vacant Property Ownership. Following the age old axiom that behavior doesn't change until it hits the pocketbook, civic leaders have taken a number of steps to shift financial responsibility to the banks and REO investors.

• Threat of Demolition. The City of Cleveland has substantially ramped up its demolition effort. In the years leading up to 2006 the City inspected, condemned and demolished 200 homes per year. In 2007 and 2008 the City demolished 1,000 homes each year and is on track to take down 1,700 by the end of this year. The City is also imposing demolition liens and pursuing the collection of an average \$10,000 per house demolition cost. The prospect of having a vacant lot with a \$10,000 demolition lien can be a powerful motivator.

- Prosecuting Code Violations. The City of Cleveland and inner ring suburbs are also prosecuting banks and REO investors for violations of criminal housing codes. In addition, the Cleveland Municipal Housing Court has issued arrest warrants for bank presidents, and has levied stiff penalties against irresponsible investing in abandoned property. A \$140,000 fine was levied in 2008 against an investor from Oklahoma, and, just weeks ago, an extraordinary \$850,000 fine was imposed against an investor from California.
- "Private" Code Enforcement. In addition to government-led code enforcement, "private code enforcement" has been spearheaded by Neighborhood Progress, Inc. (NPI) in the form of Public Nuisance lawsuits brought against two of Cleveland's largest REO owners Wells Fargo and Deutsche Bank. NPI's lawsuits allege that owning and dumping vacant REO property is a public nuisance which threatens the health and safety of neighbors and damages property values. In a major victory for NPI, the Cleveland Housing Court issued an injunction against Wells Fargo, ordering them to bring their entire inventory about 150 houses up to code. Wells, reeling from that ruling, appealed to the Ohio Court of Appeals. That decision, which could be handed down soon, will have a profound impact either positive or negative on the future of bankowned REO property throughout the state.
- Combating Bank Walk-Aways. As efforts escalate to hold foreclosing banks accountable, lenders are beginning to adopt a new strategy litigating the foreclosure case to judgment, but not taking title at Sheriff Sale. This tactic, commonly referred to as a "Bank Walk-Away", allows them to obtain whatever insurance or accounting benefit is available by documenting the loss, but leaves them immune from responsibility for the damage caused by a vacated property. To counter this latest development, State Representative Dennis Murray has introduced a bill in the Ohio House of Representatives (HB 323) that would make foreclosing lenders accountable for nuisance conditions in properties they are foreclosing on, even prior to taking title.
- <u>Innovative New Jersey Statue</u>. New Jersey actually paved the way for this by enacting Senate Bill 2777 last May (2009), which states that if a property goes vacant at any time after filing a foreclosure, the foreclosing lender shall be responsible for code violations to the same extent as if they were the owner.

Creating Tools And Programs For Responsible Management And Redevelopment Of Abandoned Foreclosed Property. In its 40 year history with community development, Cleveland has consistently exhibited two major strengths. First, it's a city steeped in community organizing traditions, and civic and community leaders have not been shy about holding banks and investors accountable – as noted in the examples above. But this is also a city of innovation, as witnessed by the Cleveland Housing Court, the Cleveland Housing Network (one of the first

scattered site lease-purchase programs in the country), and the publicly accessible "NEO CANDO" property data system at Case Western Reserve University. Civic leaders have been no less creative in addressing the current crisis of post-foreclosure vacant property.

- Integrating Rehab with Neighborhood Stabilization. More than a year before the Federal government announced Neighborhood Stabilization Programs 1 and 2, NPI partnered with the Cleveland Housing Network (CHN) to develop "Opportunity Homes" which rehabs vacant foreclosed property in strategically targeted areas to leverage existing assets and investments. Rehabbed homes are supported by other neighborhood stabilization activities on the same streets blight remediation, demolition (for homes beyond rehab), home repair and landscaping. In what may be the most innovative aspect of this program, the Case Western Reserve University "NEO CANDO" property data system identifies occupied homes near rehabbed homes that are at risk of foreclosure. Using both public and proprietary data sources, every occupied home with a subprime loan or an adjustable rate mortgage is targeted for door-to-door outreach and loan modification assistance.
- Re-imagining Cleveland. Although Cleveland is in the midst of a battle to stabilize housing markets combating foreclosure, flipping and the dumping of abandoned property the City is also looking forward 3 to 5 years and planning now for the productive, sustainable and responsible re-use of the thousands of vacant lots that are accumulating throughout the City and its suburbs. The "Reimagining Cleveland" Project is a partnership between NPI and the City of Cleveland, funded by the Surdna Foundation, which is proactively engaging block clubs, civic organizations and local institutions in short term utilization and long term planning for the redevelopment of vacant property.
- Land Banking. At the end of the day, faced with a growing flood of post-foreclosure vacant property, the most important objective is getting control of that property, keeping it out of the hands of irresponsible investors, and preventing it from doing more damage to neighborhoods. Cleveland needed a safe and responsible place to "park" these properties, and triage them for immediate demolition, rehab, or in the case of viable properties, mothball them responsibly until market conditions are conducive to redevelopment. None of the local non-profits have the capacity to acquire and hold a large inventory of vacant property. The City of Cleveland's Land Bank owns thousands of vacant *lots*, but does not have the financial resources to manage and maintain vacant *structures*. Cleveland leaders found a model to follow in the Genesee County Land Bank, based in Flint, Michigan. Culminating in a legislative campaign led by Cuyahoga County Treasurer Jim Rokakis, the Cuyahoga County Land Reutilization Corporation was formed in April of 2009. The key to its anticipated success what differentiates it

from the City Land Bank or local non-profits – is that it will have an expected annual budget of 6 to 8 million dollars derived from spin-off revenue from fees and penalties collected on late property tax payments. This new County Land Bank is just getting off the ground, but has already begun negotiations with major REO property holders.

Cleveland was hit hard by the foreclosure crisis and hit earlier than many other cities. Because of this Cleveland has had time to develop a variety of innovative approaches which other cities could learn from. The Cleveland experience can be distilled down to several major lessons learned. First, ramp up code enforcement to control the ownership and irresponsible transfer of post-foreclosure vacant property - in other words, *change the economics of owning vacant property*. Second, while fighting the immediate battle, be forward-thinking and start planning ahead for the sustainable reuse of accumulating vacant property. Third, and critically important, establish an entity, such as a Land Bank, that can receive and responsibly hold vacant property. However, any land bank will only be useful if it has the *financial resources* to undertake this task. Linking land banks to excess spin-off property tax revenue, as first developed by the Genesee County Land Bank, may be the single most important innovation in urban redevelopment in recent years.

What should the Federal Government Do To Help? Federal policy makers, lawmakers, and regulators can make a tremendous difference in helping cities like Cleveland confront these challenges.

1. Increase Federal efforts to stop or slow new foreclosure filings.

- Foreclosures may finally peak in Cleveland in 2009, but there will likely be several more years of high foreclosure filing rates.
- Although Cuyahoga County has one of the best foreclosure prevention systems in the country, documented by Cleveland State University to have a 50% success rate of stopping foreclosure, only about 20% of the foreclosure victims are seeking help.
- A system that relies on the victim to take pro-active steps will not likely ever reach scale.
- Banks & servicers have improved their loan modification performance from 3-5 years ago, but the improvement is relatively small the financial community still operates in a "business as usual" manner, and too few borrowers are getting modifications; modifications that are offered are not sustainable, i.e. too few lenders are willing to consider principal write-down.
- Congress and Federal Regulatory Agencies should do everything in their power to compel financial institutions and loan servicers to ramp up their modification efforts and keep homes occupied.
- Foreclosure prevention and counseling programs, like the proven ones in Cuyahoga County, need increased financial resources to continue; Congress should appropriate additional funding to insure that successful programs like this can continue.

- 2. In their role as the two prominent public and quasi-public financial institutions, HUD and Fannie Mae should set the "gold standard" for the management and disposition of post-foreclosure vacant property.
 - In its role as an insurer of mortgages, HUD has became a major owner of postforeclosure vacant property, yet HUD has hidden behind its governmental immunity and refused to be subject to local housing and safety codes and has even threatened municipalities that dared to demolish its unsafe property.
 - HUD cannot continue to be both a leader in Neighborhood Stabilization and at the same time one of the worst offenders when it comes to managing vacant blighted property.
 - On a positive note, HUD must be praised for its recent arrangement with the City of Cleveland to transfer vacant property to the City and discontinue the prior practice of "dumping" blighted property to flippers and investors.
 - This arrangement must be continued and expanded to include more of HUD's post-foreclosure vacant property in Cleveland, and in other municipalities.
 - Fannie Mae should be encouraged to cease its practice of dumping postforeclosure vacant property to flippers and investors, and follow HUD's lead to
 divert these properties to municipalities, land banks and other entities committed
 to beneficial reuse. [Note: A recent agreement between Fannie Mae and the new
 Cuyahoga County Land Bank may mirror the HUD- Cleveland agreement, but
 Fannie Mae should be encouraged to cease the practice of dumping vacant
 property while this new agreement is being rolled out.]
- 3. Beyond merely setting the example for management of post-foreclosure property, the Federal Government and its regulatory agencies should do everything in their power to hold lenders accountable for the condition of post-foreclosure property, and reign in the "dumping" of REO property to irresponsible flippers/investors.
 - Banks are winning the "REO Race" successfully offloading their vacant foreclosed property before municipal code enforcement officials can catch them.
 - Of the 11,500 vacant properties in Cleveland, only 22% are now held by banks.
 - However, more foreclosed properties are on the way, and efforts need to be stepped up to stop the dumping.
 - We need stronger laws, perhaps national in scope, that hold financial institutions accountable for the condition of foreclosed property as soon as the foreclosure is filed prior to taking title at Sheriff Sale. [As noted above New Jersey became the first state to adopt this in May 2009, and in Ohio Rep. Dennis Murray has proposed a similar measure (HB323)].
 - Financial institutions should not be rewarded with Troubled Asset Relief Funds
 (TARP) when they proceed to irresponsibly manage and "dump" those assets like
 garbage in American cities; receipt of Federal financial support should be
 conditioned upon financial institutions agreeing to a "Code of Conduct" with
 respect to the ownership and disposition of foreclosed property. [A sample Code
 is available from the Cleveland Vacant and Abandoned Properties Action
 Council].

• If financial institutions knew they would be held accountable for the consequences of creating housing abandonment, they might be more apt to consider meaningful loan modification rather than foreclosure.

4. Increase Federal financial resources for municipalities to ramp up housing code inspection, enforcement and blight elimination.

- Although cities across the country are attempting to strengthen their efforts to address a flood of vacant blighted property, they need greater financial resources to meet this challenge.
- The Neighborhood Stabilization 1 and 2 Programs are an important step, but together they are still insufficient to meet the need; Congress should appropriate additional "disaster relief" funding for cities like Cleveland that are struggling to keep pace with the post-foreclosure clean-up.

5. Return to basic Community Reinvestment Act (CRA) lending: "fair" access to credit with "safe and sound" underwriting.

- Federal regulatory agencies should make a distinction between responsible CRA lending that experienced low rates of default and subprime lending, which led to the current crisis.
- As regulatory reform is considered for financial institutions, don't "throw the baby out with the bath water"; CRA provided homeownership opportunities through safe and sound loan underwriting, and did so with minimal default and foreclosure.
- Community efforts at market stabilization and recovery will be severely undermined if neighborhood residents and qualified homebuyers cannot get access to credit.