

**Congress of the United States**  
**Washington, DC 20515**

February 25, 2016

The Honorable Daniel R. Elliott III  
Chairman  
United States Surface Transportation Board  
395 E Street, SW  
Washington, DC 20423-0001

The Honorable Deb Miller  
Vice Chairman  
United States Surface Transportation Board  
395 E Street, SW  
Washington, DC 20423-0001

The Honorable Ann D. Begeman  
United States Surface Transportation Board  
395 E Street, SW  
Washington, DC 20423-0001

Dear Chairman Elliott and Surface Transportation Board Members:

As you may be aware, Norfolk Southern Corporation (Norfolk Southern) plays an important role in North Carolina's economy. As such, we have been following the recent public developments between Canadian Pacific Railway (Canadian Pacific) and Norfolk Southern with great interest.

North Carolina is home to over 1,280 Norfolk Southern employees, who operate 1,193 miles of track and 13 rail yards and facilities integral to our state's industry and communities. The State of North Carolina and Norfolk Southern also worked together in a public-private partnership to open a 200-acre, \$92 million intermodal terminal at Charlotte Douglas International Airport, which is expected to generate \$7.6 billion in regional economic development in the next 20 years and create nearly 7,000 jobs. Norfolk Southern also provides critical transportation services to multiple U.S. Department of Defense facilities in North Carolina.

We are concerned that consolidation between Canadian Pacific and Norfolk Southern could have a negative impact on businesses in North Carolina that rely on rail service. After major service disruptions following railroad mergers nearly two decades ago, the Surface Transportation Board purposefully changed their merger review regulations to consider both anti-competitive and service related issues that could arise from future Class I rail combinations in the United States. We have significant concerns regarding the impact that a railroad merger could have on the many businesses in North Carolina and across the country that depend on railroads to get their products to market. Finally, we are also concerned that the transaction proposed by Canadian Pacific could result in decreased investment in our transportation infrastructure that would negatively impact not only our economy, but also our national security.

We strongly urge the Board to closely follow the developments surrounding Canadian Pacific's merger proposal regarding Norfolk Southern. Thank you for your careful consideration of this important matter.

Respectfully yours,




Richard Hudson  
Member of Congress



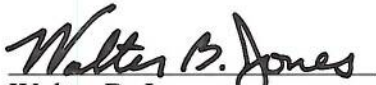
Alma Adams  
Member of Congress



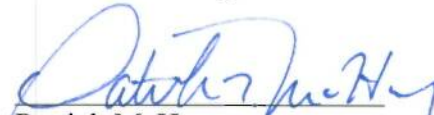
G. K. Butterfield  
Member of Congress



Virginia Foxx  
Member of Congress



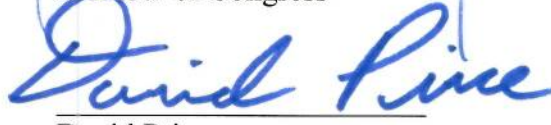
Walter B. Jones  
Member of Congress



Patrick McHenry  
Member of Congress



Mark Meadows  
Member of Congress



David Price  
Member of Congress



David Rouzer  
Member of Congress



Mark Walker  
Member of Congress