

**INTEGRITY AGREEMENT  
BETWEEN THE  
OFFICE OF INSPECTOR GENERAL  
OF THE  
DEPARTMENT OF HEALTH AND HUMAN SERVICES  
AND  
JAMES NORMAN, M.D.  
AND  
NORMAN PARATHYROID CENTER, P.A.**

**I. PREAMBLE**

James Norman, M.D. (Dr. Norman) and Norman Parathyroid Center, P.A. (Parathyroid Center), (the parties are referred to collectively as “Norman Parathyroid”) hereby enter into this Integrity Agreement (IA) with the Office of Inspector General (OIG) of the United States Department of Health and Human Services (HHS) to promote compliance with the statutes, regulations, and written directives of Medicare, Medicaid, and all other Federal health care programs (as defined in 42 U.S.C. § 1320a-7b(f)) (Federal health care program requirements). Contemporaneously with this IA, Norman Parathyroid is entering into a Settlement Agreement with the United States.

**II. TERM AND SCOPE OF THE IA**

A. This IA shall have a term of three years from the Effective Date. The Effective Date shall be the date on which the final signatory signs this IA. Each one-year period, beginning with the one-year period following the Effective Date, shall be referred to as a “Reporting Period.”

B. Sections VII, X, and XI shall expire no later than 120 days after OIG’s receipt of: (1) Norman Parathyroid’s final annual report; or (2) any additional materials submitted by Norman Parathyroid pursuant to OIG’s request, whichever is later.

C. The term “Covered Persons” includes:

1. all employees and owners of Norman Parathyroid; and

2. all contractors, agents, and other persons who furnish patient care items or services or who perform billing or coding functions on behalf of Norman Parathyroid.

Notwithstanding the above, this term does not include part-time or per diem employees, contractors, subcontractors, agents, and other persons who are not reasonably expected to work more than 160 hours during a Reporting Period, except that any such individuals shall become "Covered Persons" at the point when they work more than 160 hours during a Reporting Period.

### III. INTEGRITY OBLIGATIONS

Norman Parathyroid shall establish and maintain a Compliance Program that includes the following elements:

#### A. Posting of Notice

Within 60 days after the Effective Date, Norman Parathyroid shall post in a prominent place accessible to all patients and Covered Persons a notice that provides the HHS OIG Fraud Hotline telephone number (1-800-HHS-TIPS) as a confidential means by which suspected fraud or abuse in the Federal health care programs may be reported.

#### B. Training and Education

1. *Training.* Norman Parathyroid and all other Covered Persons shall receive at least three hours of training during the first Reporting Period. Training may be completed in-person or online. These training requirements may be satisfied only by the completion of courses provided by the Centers for Medicare & Medicaid Services (CMS) Medicare Learning Network (MLN), Norman Parathyroid's Medicare contractor, or other training courses that are submitted to OIG, prior to registration for the training course, for review and approval.

At a minimum, the required training sessions must include the following topics:

- a. the Federal health care program billing, coding and claim submission statutes, regulations, and program requirements and directives relating to the items or services furnished by Norman Parathyroid; and

- b. the Federal health care program medical record documentation requirements relating to items or services furnished by Norman Parathyroid.

New Covered Persons shall receive at least three hours of training within 90 days after becoming a Covered Person.

The OIG may, in its discretion, require that Norman Parathyroid and other Covered Persons complete up to 5 additional hours of training regarding the topics identified above, or additional topics, in each of the second and third years of the IA. The OIG shall provide notice to Norman Parathyroid of such additional required training at least 180 days prior to the required completion date for such training.

2. *Training Records.* Norman Parathyroid shall maintain written documentation (e.g., written or electronic certificates of completion from the training provider) that all Covered Persons required to receive training have in fact completed such training. The documentation shall specify the type of training received, the individual who completed the training, and the date received.

### C. Review Procedures

1. *General Description.*

- a. *Engagement of Independent Review Organization.* Within 60 days after the Effective Date, Norman Parathyroid shall engage an individual or entity, such as an accounting, auditing, or consulting firm (hereinafter “Independent Review Organization” or “IRO”), to perform the reviews listed in this Section III.C. The applicable requirements relating to the IRO are outlined in Appendix A to this IA, which is incorporated by reference.
- b. *Retention of Records.* The IRO and Norman Parathyroid shall retain and make available to OIG, upon request, all work papers, supporting documentation, correspondence, and draft reports (those exchanged between the IRO and Norman Parathyroid) related to the reviews.

2. *Claims Review.* The IRO shall conduct a review of Norman Parathyroid's claims submitted to and reimbursed by the Medicare and Medicaid programs, to determine whether the items and services furnished were medically necessary and appropriately documented, and whether the claims were correctly coded, submitted, and reimbursed for each three-month period during the term of this IA (Quarterly Claims Review). The Quarterly Claims Review shall include a review of the patient accounts associated with the claims reviewed, to determine whether Norman Parathyroid billed any amounts to the patients in additions to the applicable Medicare or Medicaid coinsurance and/or deductible amounts. The IRO shall prepare a Quarterly Claims Review Report, as outlined in Appendix B to this IA, which is incorporated by reference. The first three-month period for purposes of the Quarterly Claims Review requirement shall begin 30 days after the Effective Date. Each Quarterly Claims Review Report shall be submitted to OIG within 60 days following the end of the three-month period covered by the Quarterly Claims Review.

3. *Independence and Objectivity Certification.* Prior to performing the first Quarterly Claims Review, and annually thereafter, the IRO shall provide to Norman Parathyroid a certification that the IRO has (a) evaluated its professional independence and objectivity with respect to the reviews required under this Section III.C and (b) concluded that it is, in fact, independent and objective, in accordance with the requirements specified in Appendix A to this IA. The IRO's certification shall include a summary of all current and prior engagements between Norman Parathyroid and the IRO.

#### D. Ineligible Persons

1. *Definitions.* For purposes of this IA:

- a. an "Ineligible Person" shall include an individual or entity who:
  - i. is currently excluded from participation in any Federal health care program; or
  - ii. has been convicted of (a) a criminal offense that is related to the delivery of an item or service under Medicare or any state health care program; (b) a criminal offense relating to neglect or abuse of patients; (c) a felony criminal offense relating to fraud, theft, embezzlement, breach of fiduciary

responsibility, or other financial misconduct in connection with the delivery of a health care item or service or with respect to a government funded health care program (other than Medicare or a state health care program); or (d) a felony criminal offense relating to the unlawful manufacture, distribution, prescription or dispensing of a controlled substance, but has not yet been excluded, debarred, suspended, or otherwise declared ineligible.

- b. "Exclusion List" means the HHS/OIG List of Excluded Individuals/Entities (available through the Internet at <http://www.oig.hhs.gov>).

2. *Screening Requirements.* Norman Parathyroid shall ensure that all prospective and current Covered Persons are not Ineligible Persons, by implementing the following screening requirements.

- a. Norman Parathyroid shall screen all prospective Covered Persons against the Exclusion List prior to engaging their services and, as part of the hiring or contracting process, shall require such Covered Persons to disclose whether they are Ineligible Persons.
- b. Norman Parathyroid shall screen all current Covered Persons against the Exclusion List within 30 days after the Effective Date and on a monthly basis thereafter.
- c. Norman Parathyroid shall require all Covered Persons to disclose immediately if they become an Ineligible Person.

Norman Parathyroid shall maintain documentation (i.e., a print screen of the search results) in order to demonstrate that Norman Parathyroid: (1) has checked the Exclusion List and determined that its Covered Persons are not Ineligible Persons; and (2) has required its Covered Persons to disclose if they are an Ineligible Person.

Nothing in this Section III.D affects Norman Parathyroid's responsibility to refrain from (and liability for) billing Federal health care programs for items or services furnished, ordered, or prescribed by an excluded person. Norman Parathyroid

understands that items or services furnished by excluded persons are not payable by Federal health care programs and that Norman Parathyroid may be liable for overpayments and/or criminal, civil, and administrative sanctions for employing or contracting with an excluded person regardless of whether Norman Parathyroid meets the requirements of Section III.D.

3. *Removal Requirement.* If Norman Parathyroid has actual notice that a Covered Person has become an Ineligible Person, Norman Parathyroid shall remove such Covered Person from responsibility for, or involvement with, Norman Parathyroid's business operations related to the Federal health care program(s) from which such Covered Person has been excluded and shall remove such Covered Person from any position for which the Covered Person's compensation or the items or services furnished, ordered, or prescribed by the Covered Person are paid in whole or part, directly or indirectly, by any Federal health care program(s) from which the Covered Person has been excluded at least until such time as the Covered Person is reinstated into participation in such Federal health care program(s).

4. *Pending Charges and Proposed Exclusions.* If Norman Parathyroid has actual notice that a Covered Person is charged with a criminal offense that falls within the scope of 42 U.S.C. §§ 1320a-7(a), 1320a-7(b)(1)-(3), or is proposed for exclusion during the Covered Person's employment or contract term, Norman Parathyroid shall take all appropriate actions to ensure that the responsibilities of that Covered Person have not and shall not adversely affect the quality of care rendered to any beneficiary or the accuracy of any claims submitted to any Federal health care program.

E. Notification of Government Investigation or Legal Proceeding

Within 30 days after discovery, Norman Parathyroid shall notify OIG, in writing, of any ongoing investigation or legal proceeding known to Norman Parathyroid conducted or brought by a governmental entity or its agents involving an allegation that Norman Parathyroid has committed a crime or has engaged in fraudulent activities. This notification shall include a description of the allegation, the identity of the investigating or prosecuting agency, and the status of such investigation or legal proceeding. Norman Parathyroid shall also provide written notice to OIG within 30 days after the resolution of the matter, and shall provide OIG with a description of the findings and/or results of the investigation or proceeding, if any.

F. Overpayments

1. *Definition of Overpayments.* An “Overpayment” means any funds that Norman Parathyroid receives or retains under any Federal health care program to which Norman Parathyroid, after applicable reconciliation, is not entitled under such Federal health care program.

2. *Repayment of Overpayments.* If, at any time, Norman Parathyroid identifies any Overpayment, Norman Parathyroid shall repay the Overpayment to the appropriate payor (e.g., Medicare contractor) in accordance with the requirements of the Centers for Medicare and Medicaid Services (CMS) overpayment statute and regulations, 42 U.S.C. § 1320a-7k(d) and 42 C.F.R. §§ 401.301-305, and any applicable CMS guidance. Norman Parathyroid should follow the payor’s policies regarding the form of notification and the repayment process for any Overpayment refunds. Any questions regarding the repayment process should be directed to the payor.

G. Reportable Events

1. *Definition of Reportable Event.* For purposes of this IA, a “Reportable Event” means anything that involves:

- a. a substantial Overpayment;
- b. a matter that a reasonable person would consider a probable violation of criminal, civil, or administrative laws applicable to any Federal health care program for which penalties or exclusion may be authorized;
- c. the employment of or contracting with a Covered Person who is an Ineligible Person as defined by Section III.D.1.a; or
- d. the filing of a bankruptcy petition by Norman Parathyroid.

A Reportable Event may be the result of an isolated event or a series of occurrences.

2. *Reporting of Reportable Events.* If Norman Parathyroid determines (after a reasonable opportunity to conduct an appropriate review or investigation of the allegations) through any means that there is a Reportable Event, Norman Parathyroid

shall notify OIG, in writing, within 30 days after making the determination that the Reportable Event exists.

3. *Reportable Events under Section III.G.1.a and III.G.1.b.* For Reportable Events under Section III.G.1.a and b, the report to OIG shall include:

- a. a complete description of all details relevant to the Reportable Event, including, at a minimum, the types of claims, transactions or other conduct giving rise to the Reportable Event; the period during which the conduct occurred; and the names of entities and individuals believed to be implicated, including an explanation of their roles in the Reportable Event;
- b. a statement of the Federal criminal, civil or administrative laws that are probably violated by the Reportable Event, if any;
- b. the Federal health care programs affected by the Reportable Event;
- c. a description of the steps taken by Norman Parathyroid to identify and quantify any Overpayments; and
- d. a description of Norman Parathyroid's actions taken to correct the Reportable Event and prevent it from recurring.

If the Reportable Event involves an Overpayment, within 60 days of identification of the Overpayment, Norman Parathyroid shall repay the Overpayment, in accordance with the requirements of 42 U.S.C. § 1320-7k(d) and 42 C.F.R. § 401.301-305 (and any applicable CMS guidance) and provide OIG with a copy of the notification and repayment.

4. *Reportable Events under Section III.G.1.c.* For Reportable Events under Section III.G.1.c, the report to OIG shall include:

- a. the identity of the Ineligible Person and the job duties performed by that individual;
- b. the dates of the Ineligible Persons employment or contractual relationship;



- c. a description of the Exclusion List screening that Norman Parathyroid completed before and/or during the Ineligible Person's employment or contract and any flaw or breakdown in the screening process that led to the hiring or contracting with the Ineligible Person;
- d. a description of how the Ineligible Person was identified; and
- e. a description of any corrective action implemented to prevent future employment or contracting with an Ineligible Person.

5. *Reportable Events under Section III.G.1.d.* If the Reportable Event involves the filing of a bankruptcy petition, the report to the OIG shall include documentation of the bankruptcy filing and a description of any Federal health care program requirements implicated.

6. *Reportable Events Involving the Stark Law.* Notwithstanding the reporting requirements outlined above, any Reportable Event that involves solely a probable violation of section 1877 of the Social Security Act, 42 U.S.C. §1395nn (the Stark law) should be submitted by Norman Parathyroid to CMS through the self-referral disclosure protocol (SRDP), with a copy to the OIG. If Norman Parathyroid identifies a probable violation of the Stark law and repays the applicable Overpayment directly to the CMS contractor, then Norman Parathyroid is not required by this Section III.F to submit the Reportable Event to CMS through the SRDP.

#### H. Third Party Billing

If, prior to the Effective Date or at any time during the term of this IA Norman Parathyroid contracts with a third party billing company to submit claims to the Federal health care programs on behalf of Norman Parathyroid, Norman Parathyroid must certify to OIG that it does not have an ownership or control interest (as defined in 42 U.S.C. § 1320a-3(a)(3)) in the third party billing company and is not employed by, and does not act as a consultant to, the third party billing company.

Norman Parathyroid also shall obtain (as applicable) a certification from any third party billing company that the company: (i) has a policy of not employing any person who is excluded from participation in any Federal health care program to perform any duties related directly or indirectly to the preparation or submission of claims to Federal

health care programs; (ii) screens its prospective and current employees against the Exclusion List; and (iii) provides training in the applicable requirements of the Federal health care programs to those employees involved in the preparation and submission of claims to Federal health care programs.

If applicable, a copy of these certifications shall be included in Norman Parathyroid's Implementation Report and each Annual Report required by Section V below.

**IV. SUCCESSOR LIABILITY; CHANGES TO LOCATIONS OR BUSINESS; NEW EMPLOYMENT OR CONTRACTUAL ARRANGEMENT**

**A. Sales or Purchase of a Location or Business**

In the event that, after the Effective Date, Norman Parathyroid proposes to (a) sell any or all of its locations or businesses that are subject to this IA (whether through a sale of assets, a sale of stock, or other type of transaction), or (b) purchase or establish a new location or business related to the furnishing of items or services that may be reimbursed by any Federal health care program, the IA shall be binding on the purchaser of any such location or business and any new location or business (and all Covered Persons at each new location or business) shall be subject to the requirements of this IA, unless otherwise determined and agreed to in writing by OIG.

If, in advance of a proposed sale or proposed purchase Norman Parathyroid wishes to obtain a determination by OIG that the proposed purchaser or the proposed acquisition will not be subject to the requirements of the IA, Norman Parathyroid must notify OIG in writing of the proposed sale or purchase at least 30 days in advance. This notification shall include a description of the location or business to be sold or purchased, a brief description of the terms of the transaction and, in the case of a proposed sale, the name and contact information of the proposed purchaser.

**B. New Employment or Contractual Arrangement**

In the event that, after the Effective Date, Norman Parathyroid plans to become an employee or contractor with another party related to the furnishing of items or services that may be reimbursed by any Federal health care program, Norman Parathyroid shall notify OIG of its plan at least 30 days prior to becoming an employee or contractor and must provide OIG with the name, location, status (employee or contractor) and an explanation of Norman Parathyroid's responsibilities with respect to such potential

employer or contractor. In addition, prior to Norman Parathyroid becoming an employee or contractor with another party related to the furnishing of items or services that may be reimbursed by any Federal health care program, Norman Parathyroid shall notify that party of this IA. This notification shall include a copy of the IA and a statement indicating the remaining term of the IA. The IA shall continue to apply to Norman Parathyroid following the start of the new employment or contractual relationship, unless otherwise agreed to in writing by the OIG.

**V. IMPLEMENTATION REPORT, IRO REPORTS AND ANNUAL REPORTS**

**A. Implementation Report**

Within 90 days after the Effective Date, Norman Parathyroid shall submit a written report to OIG summarizing the status of its implementation of the requirements of this IA (Implementation Report). The Implementation Report shall, at a minimum, include:

1. a copy of the notice required by Section III.A, a description of where the notice is posted, and the date the notice was posted;
2. the following information regarding the IRO: (a) identity, address, and phone number; (b) a copy of the engagement letter; (c) information to demonstrate that the IRO has the qualifications outlined in Appendix A to this IA; and (d) a certification from the IRO regarding its professional independence and objectivity with respect to Norman Parathyroid;
3. a copy of the search result print screens demonstrating that Norman Parathyroid has screened all Covered Persons against the Exclusion List, as required by section III.D, within 30 days of the Effective Date;
4. a copy of any certifications from Norman Parathyroid and the third party billing company required by Section III.H (if applicable);
5. a list of all of Norman Parathyroid's locations (including locations and mailing addresses), the corresponding name under which each location is doing business, and each location's Medicare and state Medicaid program provider number(s), and/or supplier number(s); and

6. a certification by Dr. Norman on behalf of Norman Parathyroid that: (a) he has reviewed the IA in its entirety, understands the requirements described within, and maintains a copy for reference; (b) to the best of his knowledge, except as otherwise described in the Implementation Report, Norman Parathyroid is in compliance with all of the requirements of this IA; and (c) he has reviewed the Implementation Report and has made a reasonable inquiry regarding its content and believes that the information is accurate and truthful.

B. IRO Reports

Within 60 days following the end of each three-month period during the term of this IA, Norman Parathyroid shall provide to OIG a copy of the Quarterly Claims Review Report prepared by the IRO for each Quarterly Claims Review performed, along with Norman Parathyroid's response and corrective action plan related to any recommendations made by the IRO in the Quarterly Claims Review Report. Each Quarterly Claims Review Report shall include the information specified in Appendix B to this IA.

C. Annual Reports

Norman Parathyroid shall submit to OIG a report on its compliance with the IA requirements for each of the three Reporting Periods (Annual Report). Each Annual Report shall, at a minimum, include:

1. (in the first Annual Report) the following information regarding the training required by Section III.B during the first reporting period (and any additional hours of training required for the second and third reporting periods): a copy of the training program registration for each Covered Person who completed the training, the name of the training course, the name of the entity that provided the training, the location, date and length of the training; and a training program brochure or other materials from the training program or training program sponsor that describe the content of the training program. A copy of all training materials shall be made available to OIG upon request;

2. a certification from the IRO regarding its professional independence and objectivity with respect to Norman Parathyroid;

3. a copy of the search result print screens demonstrating that Norman Parathyroid screened all prospective and current Covered Persons against the Exclusion List, as required by Section III.D;

4. a summary describing any ongoing investigation or legal proceeding required to have been reported pursuant to Section III.E. The summary shall include a description of the allegation, the identity of the investigating or prosecuting agency, and the status of such investigation or legal proceeding;

5. a report of the aggregate Overpayments that have been returned to the Federal health care programs during the Reporting Period. Overpayment amounts shall be broken down into the following categories: Medicare, Medicaid, and other Federal health care programs;

6. a summary of Reportable Events (as defined in Section III.G) identified during the Reporting Period;

7. a copy of any certifications from Norman Parathyroid and the third party billing company required by Section III.H (if applicable);

8. a summary of any audits conducted during the applicable Reporting Period by any Medicare or state Medicaid program contractor or other government entity or contractor, involving a review of Federal health care program claims, and Norman Parathyroid's response/corrective action plan (including information regarding any Federal health care program refunds) relating to the audit findings;

9. a description of all changes to the most recently provided list of Norman Parathyroid's locations (including addresses) as required by Section V.A.5; and

10. a certification signed by Dr. Norman on behalf of Norman Parathyroid that: (a) he has reviewed the IA in its entirety, understands the requirements described within, and maintains a copy for reference; (b) to the best of his knowledge, except as otherwise described in the Annual Report, Norman Parathyroid is in compliance with all of the requirements of this IA; and (c) he has reviewed the Annual Report and has made a reasonable inquiry regarding its content and believes that the information is accurate and truthful.

The first Annual Report shall be received by OIG no later than 60 days after the end of the first Reporting Period. Subsequent Annual Reports shall be received by OIG no later than the anniversary date of the due date of the first Annual Report.

D. Designation of Information

Norman Parathyroid shall clearly identify any portions of its submissions that it believes are trade secrets, or information that is commercial or financial and privileged or confidential, and therefore potentially exempt from disclosure under the Freedom of Information Act (FOIA), 5 U.S.C. § 552. Norman Parathyroid shall refrain from identifying any information as exempt from disclosure if that information does not meet the criteria for exemption from disclosure under FOIA.

**VI. NOTIFICATIONS AND SUBMISSION OF REPORTS**

Unless otherwise stated in writing after the Effective Date, all notifications and reports required under this IA shall be submitted to the following entities:

OIG:

Administrative and Civil Remedies Branch  
Office of Counsel to the Inspector General  
Office of Inspector General  
U.S. Department of Health and Human Services  
Cohen Building, Room 5527  
330 Independence Avenue, SW  
Washington, DC 20201  
Telephone: (202) 619-2078  
Facsimile: (202) 205-0604

Norman Parathyroid:

James Norman, M.D.  
2400 Cypress Glen Drive  
Wesley Chapel, Florida 33544  
Telephone: (813) 972-0000

Unless otherwise specified, all notifications and reports required by this IA shall be made by electronic mail, overnight mail, hand delivery, or other means, provided that there is proof that such notification was received. Upon request by OIG, Norman Parathyroid may be required to provide OIG with an electronic copy of each notification or report required by this IA, in addition to a paper copy.

## **VII. OIG INSPECTION, AUDIT, AND REVIEW RIGHTS**

In addition to any other rights OIG may have by statute, regulation, or contract, OIG or its duly authorized representative(s) may conduct interviews, examine or request copies of Norman Parathyroid's books, records, and other documents and supporting materials and/or conduct on-site reviews of any of Norman Parathyroid's locations for the purpose of verifying and evaluating: (a) Norman Parathyroid's compliance with the terms of this IA and (b) Norman Parathyroid's compliance with the requirements of the Federal health care programs. The documentation described above shall be made available by Norman Parathyroid to OIG or its duly authorized representative(s) at all reasonable times for inspection, audit, and/or reproduction. Furthermore, for purposes of this provision, OIG or its duly authorized representative(s) may interview Norman Parathyroid and any of Norman Parathyroid's employees or contractors who consent to be interviewed at the individual's place of business during normal business hours or at such other place and time as may be mutually agreed upon between the individual and OIG. Norman Parathyroid shall assist OIG or its duly authorized representative(s) in contacting and arranging interviews with such individuals upon OIG's request. Norman Parathyroid's employees and contractors may elect to be interviewed with or without a representative of Norman Parathyroid present.

## **VIII. DOCUMENT AND RECORD RETENTION**

Norman Parathyroid shall maintain for inspection all documents and records relating to reimbursement from the Federal health care programs and to compliance with this IA for four years (or longer if otherwise required by law) from the Effective Date.

## **IX. DISCLOSURES**

Consistent with HHS's FOIA procedures, set forth in 45 C.F.R. Part 5, OIG shall make a reasonable effort to notify Norman Parathyroid prior to any release by OIG of information submitted by Norman Parathyroid pursuant to its obligations under this IA and identified upon submission by Norman Parathyroid as trade secrets, or information that is commercial or financial and privileged or confidential, under the FOIA rules. With respect to such releases, Norman Parathyroid shall have the rights set forth at 45 C.F.R. § 5.65(d).

## **X. BREACH AND DEFAULT PROVISIONS**

Norman Parathyroid is expected to fully and timely comply with all of its IA obligations.

### **A. Stipulated Penalties for Failure to Comply with Certain Obligations**

As a contractual remedy, Norman Parathyroid and OIG hereby agree that failure to comply with certain obligations set forth in this IA may lead to the imposition of the following monetary penalties (hereinafter referred to as “Stipulated Penalties”) in accordance with the following provisions.

1. A Stipulated Penalty of \$1,000 (which shall begin to accrue on the day after the date the obligation became due) for each day Norman Parathyroid fails to:
  - a. post a notice in accordance with the requirements of Section III.A;
  - b. complete the training required for Norman Parathyroid and Covered Persons and maintain training records, in accordance with the requirements of Section III.B;
  - c. screen Covered Persons in accordance with the requirements of Section III.D; require Covered Persons to disclose if they are excluded in accordance with the requirements of Section III.D; or maintain copies of print screens from search results to demonstrate the required screening has been performed in accordance with the requirements of Section III.D;
  - d. notify OIG of a government investigation or legal proceeding, in accordance with the requirements of Section III.E;
  - e. repay any Overpayments as required by Section III.F and Appendix B; or
  - f. report a Reportable Event in accordance with Section III.G.



g. provide to OIG the certifications required by Section III.H relating to any third party biller engaged by Norman Parathyroid during the term of the IA.

2. A Stipulated Penalty of \$1,500 (which shall begin to accrue on the day after the date the obligation became due) for each day Norman Parathyroid fails to engage and use an IRO, as required by Section III.C, Appendix A, or Appendix B.

3. A Stipulated Penalty of \$1,500 (which shall begin to accrue on the day after the date the obligation became due) for each day Norman Parathyroid fails to submit a complete Implementation Report, Annual Report, or any certification to OIG in accordance with the requirements of Section V by the deadlines for submission.

4. A Stipulated Penalty of \$1,500 (which shall begin to accrue on the day after the date the obligation became due) for each day Norman Parathyroid fails to submit any Quarterly Claims Review Report in accordance with the requirements of Section III.C and Appendix B or fails to repay any Overpayment identified by the IRO, as required by Appendix B.

5. A Stipulated Penalty of \$1,000 for each day Norman Parathyroid fails to grant access as required in Section VII. (This Stipulated Penalty shall begin to accrue on the date Norman Parathyroid fails to grant access.)

6. A Stipulated Penalty of \$50,000 for each false certification submitted by or on behalf of Norman Parathyroid as part of its Implementation Report, any Annual Report, additional documentation to a report (as requested by OIG), or as otherwise required by this IA.

7. A Stipulated Penalty of \$1,000 for each day Norman Parathyroid fails to comply fully and adequately with any obligation of this IA. OIG shall provide notice to Norman Parathyroid stating the specific grounds for its determination that Norman Parathyroid has failed to comply fully and adequately with the IA obligation(s) at issue and steps the Norman Parathyroid shall take to comply with the IA. (This Stipulated Penalty shall begin to accrue 10 days after the date Norman Parathyroid receives this notice from OIG of the failure to comply.) A Stipulated Penalty as described in this Subsection shall not be demanded for any violation for which OIG has sought a Stipulated Penalty under Subsections 1-6 of this Section.

B. Timely Written Requests for Extensions

Norman Parathyroid may, in advance of the due date, submit a timely written request for an extension of time to perform any act or file any notification or report required by this IA. Notwithstanding any other provision in this Section, if OIG grants the timely written request with respect to an act, notification, or report, Stipulated Penalties for failure to perform the act or file the notification or report shall not begin to accrue until one day after Norman Parathyroid fails to meet the revised deadline set by OIG. Notwithstanding any other provision in this Section, if OIG denies such a timely written request, Stipulated Penalties for failure to perform the act or file the notification or report shall not begin to accrue until three business days after Norman Parathyroid receives OIG's written denial of such request or the original due date, whichever is later. A "timely written request" is defined as a request in writing received by OIG at least five days prior to the date by which any act is due to be performed or any notification or report is due to be filed.

C. Payment of Stipulated Penalties

1. *Demand Letter.* Upon a finding that Norman Parathyroid has failed to comply with any of the obligations described in Section X.A and after determining that Stipulated Penalties are appropriate, OIG shall notify Norman Parathyroid of: (a) Norman Parathyroid's failure to comply; and (b) OIG's exercise of its contractual right to demand payment of the Stipulated Penalties. (This notification shall be referred to as the "Demand Letter.")

2. *Response to Demand Letter.* Within 10 days after the receipt of the Demand Letter, Norman Parathyroid shall either: (a) cure the breach to OIG's satisfaction and pay the applicable Stipulated Penalties; or (b) request a hearing before an HHS administrative law judge (ALJ) to dispute OIG's determination of noncompliance, pursuant to the agreed upon provisions set forth below in Section X.E. In the event Norman Parathyroid elects to request an ALJ hearing, the Stipulated Penalties shall continue to accrue until Norman Parathyroid cures, to OIG's satisfaction, the alleged breach in dispute. Failure to respond to the Demand Letter in one of these two manners within the allowed time period shall be considered a material breach of this IA and shall be grounds for exclusion under Section X.D.

3. *Form of Payment.* Payment of the Stipulated Penalties shall be made by electronic funds transfer to an account specified by OIG in the Demand Letter.

4. *Independence from Material Breach Determination.* Except as set forth in Section X.D.1.c, these provisions for payment of Stipulated Penalties shall not affect or otherwise set a standard for OIG's decision that Norman Parathyroid has materially breached this IA, which decision shall be made at OIG's discretion and shall be governed by the provisions in Section X.D, below.

D. Exclusion for Material Breach of this IA

1. *Definition of Material Breach.* A material breach of this IA means:

- a. a failure by Norman Parathyroid to report a Reportable Event, take corrective action, or make the appropriate refunds, as required in Section III.G;
- b. repeated violations or a flagrant violation of any of the obligations under this IA, including, but not limited to, the obligations addressed in Section X.A;
- c. a failure to respond to a Demand Letter concerning the payment of Stipulated Penalties in accordance with Section X.C; or
- d. a failure to engage and use an IRO in accordance with Section III.C, Appendix A, or Appendix B.

2. *Notice of Material Breach and Intent to Exclude.* The parties agree that a material breach of this IA by Norman Parathyroid constitutes an independent basis for Norman Parathyroid's exclusion from participation in the Federal health care programs. The length of the exclusion shall be in the OIG's discretion, but not more than three years per material breach. Upon a determination by OIG that Norman Parathyroid has materially breached this IA and that exclusion is the appropriate remedy, OIG shall notify Norman Parathyroid of: (a) Norman Parathyroid's material breach; and (b) OIG's intent to exercise its contractual right to impose exclusion. (This notification shall be referred to as the "Notice of Material Breach and Intent to Exclude.")

3. *Opportunity to Cure.* Norman Parathyroid shall have 30 days from the date of receipt of the Notice of Material Breach and Intent to Exclude to demonstrate that:

- a. the alleged material breach has been cured; or
- b. the alleged material breach cannot be cured within the 30 day period, but that: (i) Norman Parathyroid has begun to take action to cure the material breach; (ii) Norman Parathyroid is pursuing such action with due diligence; and (iii) Norman Parathyroid has provided to OIG a reasonable timetable for curing the material breach.

4. *Exclusion Letter.* If, at the conclusion of the 30 day period, Norman Parathyroid fails to satisfy the requirements of Section X.D.3, OIG may exclude Norman Parathyroid from participation in the Federal health care programs. OIG shall notify Norman Parathyroid in writing of its determination to exclude Norman Parathyroid. (This letter shall be referred to as the "Exclusion Letter.") Subject to the Dispute Resolution provisions in Section X.E, below, the exclusion shall go into effect 30 days after the date of Norman Parathyroid's receipt of the Exclusion Letter. The exclusion shall have national effect. Reinstatement to program participation is not automatic. At the end of the period of exclusion, Norman Parathyroid may apply for reinstatement, by submitting a written request for reinstatement in accordance with the provisions at 42 C.F.R. §§ 1001.3001-.3004.

E. Dispute Resolution

1. *Review Rights.* Upon OIG's delivery to Norman Parathyroid of its Demand Letter or of its Exclusion Letter, and as an agreed-upon contractual remedy for the resolution of disputes arising under this IA, Norman Parathyroid shall be afforded certain review rights comparable to the ones that are provided in 42 U.S.C. § 1320a-7(f) and 42 C.F.R. Part 1005 as if they applied to the Stipulated Penalties or exclusion sought pursuant to this IA. Specifically, OIG's determination to demand payment of Stipulated Penalties or to seek exclusion shall be subject to review by an HHS ALJ and, in the event of an appeal, the HHS Departmental Appeals Board (DAB), in a manner consistent with the provisions in 42 C.F.R. § 1005.2-1005.21. Notwithstanding the language in 42 C.F.R. § 1005.2(c), the request for a hearing involving Stipulated Penalties shall be made within 10 days after receipt of the Demand Letter and the request for a hearing involving exclusion shall be made within 25 days after receipt of the Exclusion Letter. The procedures relating to the filing of a request for a hearing can be found at <http://www.hhs.gov/dab/divisions/civil/procedures/divisionprocedures.html>.

2. *Stipulated Penalties Review.* Notwithstanding any provision of Title 42 of the United States Code or Title 42 of the Code of Federal Regulations, the only issues in a proceeding for Stipulated Penalties under this IA shall be: (a) whether Norman Parathyroid was in full and timely compliance with the obligations of this IA for which OIG demands payment; and (b) the period of noncompliance. Norman Parathyroid shall have the burden of proving its full and timely compliance and the steps taken to cure the noncompliance, if any. OIG shall not have the right to appeal to the DAB an adverse ALJ decision related to Stipulated Penalties. If the ALJ agrees with OIG with regard to a finding of a breach of this IA and orders Norman Parathyroid to pay Stipulated Penalties, such Stipulated Penalties shall become due and payable 20 days after the ALJ issues such a decision unless Norman Parathyroid requests review of the ALJ decision by the DAB. If the ALJ decision is properly appealed to the DAB and the DAB upholds the determination of OIG, the Stipulated Penalties shall become due and payable 20 days after the DAB issues its decision.

3. *Exclusion Review.* Notwithstanding any provision of Title 42 of the United States Code or Title 42 of the Code of Federal Regulations, the only issues in a proceeding for exclusion based on a material breach of this IA shall be whether Norman Parathyroid was in material breach of this IA and, if so, whether:

- a. Norman Parathyroid cured such breach within 30 days of its receipt of the Notice of Material Breach; or
- b. the alleged material breach could not have been cured within the 30 day period, but that, during the 30 day period following Norman Parathyroid's receipt of the Notice of Material Breach: (i) Norman Parathyroid had begun to take action to cure the material breach; (ii) Norman Parathyroid pursued such action with due diligence; and (iii) Norman Parathyroid provided to OIG a reasonable timetable for curing the material breach.

For purposes of the exclusion herein, exclusion shall take effect only after an ALJ decision favorable to OIG, or, if the ALJ rules for Norman Parathyroid, only after a DAB decision in favor of OIG. Norman Parathyroid's election of its contractual right to appeal to the DAB shall not abrogate OIG's authority to exclude Norman Parathyroid upon the issuance of an ALJ's decision in favor of OIG. If the ALJ sustains the determination of OIG and determines that exclusion is authorized, such exclusion shall take effect 20 days after the ALJ issues such a decision, notwithstanding that Norman Parathyroid may

request review of the ALJ decision by the DAB. If the DAB finds in favor of OIG after an ALJ decision adverse to OIG, the exclusion shall take effect 20 days after the DAB decision. Norman Parathyroid shall waive its right to any notice of such an exclusion if a decision upholding the exclusion is rendered by the ALJ or DAB. If the DAB finds in favor of Norman Parathyroid, Norman Parathyroid shall be reinstated effective on the date of the original exclusion.

4. *Finality of Decision.* The review by an ALJ or DAB provided for above shall not be considered to be an appeal right arising under any statutes or regulations. Consequently, the parties to this IA agree that the DAB's decision (or the ALJ's decision if not appealed) shall be considered final for all purposes under this IA.

## **XI. EFFECTIVE AND BINDING AGREEMENT**

Norman Parathyroid and OIG agree as follows:

A. This IA shall become final and binding on the date the final signature is obtained on the IA.

B. This IA constitutes the complete agreement between the parties and may not be amended except by written consent of the parties to this IA.

C. OIG may agree to a suspension of Dr. Norman's or Parathyroid Center's obligations under this IA based on a certification by the applicable party that he or it is no longer providing health care items or services that will be billed to any Federal health care program and it does not have any ownership or control interest, as defined in 42 U.S.C. §1320a-3, in any entity that bills any Federal health care program. If Dr. Norman or Parathyroid Center is relieved of its IA obligations, the applicable party shall be required to notify OIG in writing at least 30 days in advance if he or it plans to resume providing health care items or services that are billed to any Federal health care program or to obtain an ownership or control interest in any entity that bills any Federal health care program. At such time, OIG shall evaluate whether the IA will be reactivated or modified with respect to that party.

D. All requirements and remedies set forth in this IA are in addition to and do not affect: (1) Norman Parathyroid's responsibility to follow all applicable Federal health care program requirements or (2) the government's right to impose appropriate remedies for failure to follow applicable Federal health care program requirements.

E. The undersigned Norman Parathyroid signatories represents and warrants that they are authorized to execute this IA. The undersigned OIG signatories represent that they are signing this IA in their official capacity and that they are authorized to execute this IA.

F. This IA may be executed in counterparts, each of which constitutes an original and all of which constitute one and the same IA. Electronically-transmitted copies of signatures shall constitute acceptable, binding signatures for purposes of this IA.

**ON BEHALF OF NORMAN PARATHYROID**

/James Norman/

DR. JAMES NORMAN, M.D.

3/30/17  
DATE

/James Norman/

JAMES NORMAN, M.D., President  
Norman Parathyroid Center, P.A.,

3/30/17  
DATE

/Heidi A. Sorensen/

Heidi A. Sorensen, Attorney for  
James Norman, M.D. and Norman Parathyroid  
Center, P.A.,

3/30/2017  
DATE



ON BEHALF OF THE OFFICE OF INSPECTOR GENERAL OF  
THE DEPARTMENT OF HEALTH AND HUMAN SERVICES

/Lisa M. Re/

\_\_\_\_\_  
LISA M. RE  
Assistant Inspector General for Legal Affairs  
Office of Inspector General  
U. S. Department of Health and Human Services

07/18/17  
\_\_\_\_\_  
DATE

/T. Keusseyan/

\_\_\_\_\_  
TONYA KEUSSEYAN  
Senior Counsel  
Office of Inspector General  
U. S. Department of Health and Human Services

7/18/17  
\_\_\_\_\_  
DATE

## APPENDIX A

### INDEPENDENT REVIEW ORGANIZATION

This Appendix contains the requirements relating to the Independent Review Organization (IRO) required by Section III.C of the IA.

#### A. IRO Engagement

1. Norman Parathyroid shall engage an IRO that possesses the qualifications set forth in Paragraph B, below, to perform the responsibilities in Paragraph C, below. The IRO shall conduct the review in a professionally independent and objective fashion, as set forth in Paragraph D. Within 30 days after OIG receives the information identified in Section V.A.2 of the IA or any additional information submitted by Norman Parathyroid in response to a request by OIG, whichever is later, OIG will notify Norman Parathyroid if the IRO is unacceptable. Absent notification from OIG that the IRO is unacceptable, Norman Parathyroid may continue to engage the IRO.

2. If Norman Parathyroid engages a new IRO during the term of the IA, that IRO must also meet the requirements of this Appendix. If a new IRO is engaged, Norman Parathyroid shall submit the information identified in Section V.A.2 of the IA to OIG within 30 days of engagement of the IRO. Within 30 days after OIG receives this information, or any additional information submitted by Norman Parathyroid at the request of OIG, whichever is later, OIG will notify Norman Parathyroid if the IRO is unacceptable. Absent notification from OIG that the IRO is unacceptable, Norman Parathyroid may continue to engage the IRO.

#### B. IRO Qualifications

The IRO shall:

1. assign individuals to conduct the Quarterly Claims Review who have expertise in the Medicare and state Medicaid program requirements applicable to the claims being reviewed;

2. assign individuals to design and select the Quarterly Claims Review sample who are knowledgeable about the appropriate statistical sampling techniques;

3. assign individuals to conduct the coding review portions of the Quarterly Claims Review who have a nationally recognized coding certification and who have maintained this certification (e.g., completed applicable continuing education requirements);

4. assign licensed nurses or physicians with relevant education, training and specialized expertise (or other licensed health care professional acting within their scope of practice and specialized expertise) to make the medical necessity determinations required by the Quarterly Claims Review; and

5. have sufficient staff and resources to conduct the reviews required by the IA on a timely basis.

C. IRO Responsibilities

The IRO shall:

1. perform each Quarterly Claims Review in accordance with the specific requirements of the IA;

2. follow all applicable Medicare and state Medicaid program rules and reimbursement guidelines in making assessments in the Claims Review;

3. request clarification from the appropriate authority (e.g., Medicare contractor), if in doubt of the application of a particular Medicare or state Medicaid program policy or regulation;

4. respond to all OIG inquiries in a prompt, objective, and factual manner; and

5. prepare timely, clear, well-written reports that include all the information required by Appendix B to the IA.

D. IRO Independence and Objectivity

The IRO must perform each Quarterly Claims Review in a professionally independent and objective fashion, as defined in the most recent Government Auditing Standards issued by the U.S. Government Accountability Office.

E. IRO Removal/Termination

1. Norman Parathyroid *and* IRO. If Norman Parathyroid terminates its IRO or if the IRO withdraws from the engagement during the term of the IA, Norman Parathyroid must submit a notice explaining (a) its reasons for termination of the IRO or (b) the IRO's reasons for its withdrawal to OIG no later than 30 days after termination or withdrawal. Norman Parathyroid must engage a new IRO in accordance with Paragraph A of this Appendix and within 60 days of termination or withdrawal of the IRO.

2. *OIG Removal of IRO.* In the event OIG has reason to believe the IRO does not possess the qualifications described in Paragraph B, is not independent and objective as set forth in Paragraph D, or has failed to carry out its responsibilities as described in Paragraph C, OIG shall notify Norman Parathyroid in writing regarding OIG's basis for determining that the IRO has not met the requirements of this Appendix. Norman Parathyroid shall have 30 days from the date of OIG's written notice to provide information regarding the IRO's qualifications, independence or performance of its responsibilities in order to resolve the concerns identified by OIG. If, following OIG's review of any information provided by Norman Parathyroid regarding its IRO, OIG determines that the IRO has not met the requirements of this Appendix, OIG shall notify Norman Parathyroid in writing that Norman Parathyroid shall be required to engage a new IRO in accordance with Paragraph A of this Appendix. Norman Parathyroid must engage a new IRO within 60 days of receipt of OIG's written notice. The final determination as to whether or not to require Norman Parathyroid to engage a new IRO shall be made at the sole discretion of OIG.

## APPENDIX B

### CLAIMS REVIEW

A. Quarterly Claims Review. The IRO shall conduct a review of Norman Parathyroid's claims submitted to and reimbursed by the Medicare and Medicaid programs, to determine whether the items and services furnished were medically necessary and appropriately documented, and whether the claims were correctly coded, billed, and reimbursed, for each three-month period during the term of this IA (Quarterly Claims Review) and prepare a report for each Quarterly Claims Review performed. As part of the Quarterly Claims Review, the IRO shall conduct a review of corresponding patient accounts to determine whether Norman Parathyroid requested any payment from a Medicare or Medicaid beneficiary other than any applicable coinsurance or deductible amount associated with the items or services furnished to the beneficiary. The first three-month period shall begin 30 days following the Effective Date of this IA.

1. *Definitions*. For the purposes of this Appendix B, the following definitions shall be used:

- a. Overpayment: The amount of money Norman Parathyroid has received in excess of the amount due and payable under Medicare or any state Medicaid program requirements, as determined by the IRO in connection with the Claims Review performed under this Appendix B.
- b. Paid Claim: A claim submitted by Norman Parathyroid and for which Norman Parathyroid has received reimbursement from the Medicare program or a state Medicaid program.
- c. Population: The Population shall be defined as all Paid Claims during the three-month period covered by the Quarterly Claims Review.

2. *Quarterly Claims Sample*.

- a. Within 15 days following the end of each three-month period during the term of the IA, the IRO shall randomly select a sample of 30 Paid Claims submitted by or on behalf of Norman Parathyroid during the preceding three-month period (Quarterly Claims Sample). The sample must be selected through the use of OIG's Office of Audit Services' Statistical Sampling Software, also known as RAT-STATS, which is currently available at <https://oig.hhs.gov/compliance/rat-stats/index.asp>.

- b. Norman Parathyroid shall provide the IRO with a list of all Norman Parathyroid's Paid Claims for the three-month period covered by the Quarterly Claims Sample. The IRO should number each Paid Claim in the Population sequentially prior to generating the random numbers used to select the Quarterly Claims Sample. The IRO should generate 30 random numbers using RAT-STATS and then use the random numbers to identify the 30 Paid Claims in the Population that will be subject to review by the IRO.
- c. The randomly selected 30 Paid Claims shall be reviewed by the IRO based on the supporting documentation available at Norman Parathyroid's office or under Norman Parathyroid's control and applicable Medicare and state Medicaid program requirements to determine whether the items and services furnished were medically necessary and appropriately documented, and whether the claim was correctly coded, submitted, and reimbursed.

For each of the Paid Claims selected, the IRO shall examine the billing records in the corresponding patient account in order to determine what amounts (if any) Norman Parathyroid billed directly to the beneficiary, and whether those amounts exceeded the applicable coinsurance and deductible amounts for the items and services furnished (including, but not limited to, "consultation fees")

- d. The IRO shall prepare a written report of its findings from the Quarterly Claims Sample, as described in Section C below (Quarterly Claims Review Report). The Quarterly Claims Review Report shall be submitted to the OIG within 60 days following the end of the three-month period covered by each Quarterly Claims Review.

3. *Repayment of Identified Overpayments.* Norman Parathyroid shall repay within 60 days any Overpayments identified by the IRO in the Quarterly Claims Sample, in accordance with the requirements of 42 U.S.C. § 1320a-7k(d) and 42 C.F.R. §§ 401.301-305 (and any applicable CMS guidance) (the "CMS overpayment rule"). If Norman Parathyroid determines that the CMS overpayment rule requires that an extrapolated Overpayment be repaid, Norman Parathyroid shall repay that amount at the mean point estimate as calculated by the IRO. Norman Parathyroid shall make available to OIG all documentation that reflects the refund of the Overpayment(s) to the payor. OIG, in its sole discretion, may refer the findings of the Quarterly Claims Review Sample

(and any related work papers) received from Norman Parathyroid to the appropriate Medicare or state Medicaid program contractor for appropriate follow up by that payor.

4. *Reimbursement of Amounts Improperly Billed Directly to Beneficiary.* Norman Parathyroid shall repay within 60 days any amounts that were billed to beneficiaries in excess of the applicable coinsurance and deductible amounts for the items and services furnished, as identified<sup>1</sup> by the IRO in the Quarterly Claims Sample, including but not limited to “consultation fees,” any fees related to whether the patient lives outside of Florida, any fees related to a “complex” consultation if the patient had a previous parathyroid surgery or any other fees outside of the applicable co-insurance and deductible amounts. Norman Parathyroid shall make available to OIG all documentation that reflects the refund of any such amounts improperly billed to beneficiaries.

B. Claims Review Report. The IRO shall prepare a Claims Review Report for each Quarterly Claims Review performed (Quarterly Claims Review Report). The following information shall be included in each Quarterly Claims Review Report.

1. *Claims Review Methodology.*

- a. Claims Review Population. A description of the Population subject to the Quarterly Claims Review.
- b. Source of Data. A description of (1) the process used to identify claims in the Population, and (2) the specific documentation relied upon by the IRO when performing the Quarterly Claims Review (e.g., medical records, physician orders, certificates of medical necessity, requisition forms, local medical review policies (including title and policy number), CMS program memoranda (including title and issuance number), Medicare contractor manual or bulletins (including issue and date), other policies, regulations, or directives).
- c. Review Protocol. A narrative description of how the Quarterly Claims Review was conducted and what was evaluated.
- d. Supplemental Materials. The IRO shall request all documentation and materials required for its review of the Paid Claims in each Quarterly Claims Sample and Norman Parathyroid shall furnish such documentation and materials to the IRO, prior to the IRO initiating its review of the Quarterly Claims Sample. If the IRO accepts any supplemental documentation or materials from Norman Parathyroid after the IRO has completed its initial review of the Quarterly Claims Sample (Supplemental Materials), the IRO shall identify in the Quarterly Claims Review Report the Supplemental Materials, the

date the Supplemental Materials were accepted, and the relative weight the IRO gave to the Supplemental Materials in its review. In addition, the IRO shall include a narrative in the Quarterly Claims Review Report describing the process by which the Supplemental Materials were accepted and the IRO's reasons for accepting the Supplemental Materials.

2. *Statistical Sampling Documentation.* A copy of the printout of the random numbers generated by the "Random Numbers" function of RAT-STATS used by the IRO to select the Quarterly Claims Sample.

3. *Claims Review Findings.*

a. Narrative Results.

i. For the first Quarterly Claims Review Report only, a description of (a) Norman Parathyroid's billing and coding system(s), including the identification, by position description, of the personnel involved in coding and billing, (b) a description of patient intake process and the controls in place to ensure there is no request for payment from beneficiaries other than any applicable coinsurance and deductible amounts properly owed to Norman Parathyroid under Medicare or state Medicaid assignment agreements for any items or services furnished and, (c) a description of controls in place to ensure that all items and services billed to Medicare or a state Medicaid program by Norman Parathyroid are medically necessary and appropriately documented.

Subsequent Quarterly Claims Review Reports should describe any significant changes to items (a), (b) and (c) or, if no significant changes were made, state that the systems and controls remain the same as described in the prior Quarterly Claims Review Report.

ii. A narrative explanation of the results of the Quarterly Claims Sample, including reasons for errors, patterns noted, etc.

b. Quantitative Results.

i. Total number and percentage of instances in which the IRO determined that the coding of the Paid Claims submitted by



Norman Parathyroid differed from what should have been the correct coding and in which such difference resulted in an Overpayment to Norman Parathyroid.

- ii. Total number and percentage of instances in which the IRO determined that a Paid Claim was not appropriately documented and in which such documentation errors resulted in an Overpayment to Norman Parathyroid.
  - iii. Total number and percentage of instances in which the IRO determined that a Paid Claim was for items or services that were not medically necessary and resulted in an Overpayment to Norman Parathyroid.
  - iv. Total dollar amount of all Overpayments in the Quarterly Claims Review Sample.
  - v. Total dollar amount of Paid Claims included in the Quarterly Claims Review Sample.
  - vi. Error Rate in the Quarterly Claims Review Sample. The Error Rate shall be calculated by dividing the Overpayment in the Quarterly Claims Review Sample by the total dollar amount associated with the Paid Claims in the Quarterly Claims Review Sample.
  - vii. An estimate of the actual Overpayment in the Population at the mean point estimate.
  - viii. A spreadsheet of the Quarterly Claims Sample results that includes the following information for each Paid Claim: Federal health care program billed, beneficiary health insurance claim number, date of service, procedure code submitted, procedure code reimbursed, allowed amount reimbursed by payor, correct procedure code (as determined by the IRO), correct allowed amount (as determined by the IRO), dollar difference between allowed amount reimbursed by payor and the correct allowed amount.
- c. Recommendations. The IRO's report shall include any recommendations for improvements to Norman Parathyroid's billing and coding system, the patient intake process, or to Norman Parathyroid's controls for ensuring that all items and services billed

to Medicare or a state Medicaid program are medically necessary and appropriately documented and controls for ensuring that Norman Parathyroid does not request payments from beneficiaries other than applicable coinsurance and deductible amounts, based on the findings of the Quarterly Claims Review.

- d. Credentials. The names and credentials of the individuals who: (1) designed the review methodology utilized for the Quarterly Claims Review and (2) performed the Quarterly Claims Review.

C. Other Requirements. The following requirements apply to any Quarterly Claims Review performed pursuant to this Appendix B.

1. *Paid Claims without Supporting Documentation*. Any Paid Claim for which Norman Parathyroid cannot produce documentation shall be considered an error and the total reimbursement received by Norman Parathyroid for such Paid Claim shall be deemed an Overpayment. Replacement sampling for Paid Claims with missing documentation is not permitted.

2. *Use of First Samples Drawn*. For the purposes of all samples discussed in this Appendix, the Paid Claims selected in each first sample shall be used (*i.e.*, it is not permissible to generate more than one list of random samples and then select one for use with the sample).