

**CORPORATE INTEGRITY AGREEMENT  
BETWEEN THE  
OFFICE OF INSPECTOR GENERAL  
OF THE  
DEPARTMENT OF HEALTH AND HUMAN SERVICES  
AND  
NACOGDOCHES MEMORIAL HOSPITAL**

**I. PREAMBLE**

Nacogdoches County Hospital District d/b/a Nacogdoches Memorial Hospital, a political subdivision of the State of Texas (Provider) hereby enters into this Corporate Integrity Agreement (CIA) with the Office of Inspector General (OIG) of the United States Department of Health and Human Services (HHS) to promote compliance with the statutes, regulations, and written directives of Medicare, Medicaid, and all other Federal health care programs (as defined in 42 U.S.C. § 1320a-7b(f)) (Federal health care program requirements). Contemporaneously with this CIA, Provider is entering into a Settlement Agreement with the United States.

**II. TERM AND SCOPE OF THE CIA**

A. The period of the compliance obligations assumed by Provider under this CIA shall be five years from the effective date of this CIA. The "Effective Date" shall be the date on which the final signatory of this CIA executes this CIA. Each one-year period, beginning with the one-year period following the Effective Date, shall be referred to as a "Reporting Period."

B. Sections VII, X, and XI shall expire no later than 120 days after OIG's receipt of: (1) Provider's final annual report; or (2) any additional materials submitted by Provider pursuant to OIG's request, whichever is later.

C. The scope of this CIA shall be governed by the following definitions:

1. "Covered Persons" includes:
  - a. all owners, officers, directors, and employees of Provider;
  - b. all contractors, subcontractors, agents, and other persons who furnish patient care items or services or who perform billing

or coding functions on behalf of Provider, excluding vendors whose sole connection with Provider is selling or otherwise providing medical supplies or equipment to Provider; and

- c. all physicians with active medical staff membership at Provider and other non-physician practitioners who work in Provider's Cardiac Catheterization Laboratory.

Notwithstanding the above, this term does not include part-time or per diem employees, contractors, subcontractors, agents, and other persons who are not reasonably expected to work more than 160 hours during a Reporting Period, except that any such individuals shall become "Covered Persons" at the point when they work more than 160 hours during a Reporting Period.

2. "Relevant Covered Persons" includes any Covered Person involved in the oversight, management, and/or provision of interventional cardiac care at Provider and/or involved, directly or indirectly, in the preparation or submission of claims for reimbursement of interventional cardiac care services from any Federal health care program.

### **III. CORPORATE INTEGRITY OBLIGATIONS**

Provider shall establish and maintain a Compliance Program that includes the following elements:

#### **A. Compliance Officer and Committee**

1. *Compliance Officer.* Within 90 days after the Effective Date, Provider shall appoint a Compliance Officer and shall maintain a Compliance Officer for the term of the CIA. The Compliance Officer shall be an employee and a member of senior management of Provider, shall report directly to the Chief Executive Officer of Provider, and shall not be or be subordinate to the General Counsel or Chief Financial Officer or have any responsibilities that involve acting in any capacity as legal counsel or supervising legal counsel functions for Provider. The Compliance Officer shall be responsible for, without limitation:

- a. developing and implementing policies, procedures, and practices designed to ensure compliance with the

requirements set forth in this CIA and with Federal health care program requirements;

- b. making periodic (at least quarterly) reports regarding compliance matters directly to the Board of Directors of Provider, and shall be authorized to report on such matters to the Board of Directors at any time. Written documentation of the Compliance Officer's reports to the Board of Directors shall be made available to OIG upon request; and
- c. monitoring the day-to-day compliance activities engaged in by Provider as well as for any reporting obligations created under this CIA.

Any noncompliance job responsibilities of the Compliance Officer shall be limited and must not interfere with the Compliance Officer's ability to perform the duties outlined in this CIA.

Provider shall report to OIG, in writing, any changes in the identity or position description of the Compliance Officer, or any actions or changes that would affect the Compliance Officer's ability to perform the duties necessary to meet the obligations in this CIA, within five business days after such a change.

2. *Compliance Committee.* Within 90 days after the Effective Date, Provider shall appoint a Compliance Committee. The Compliance Committee shall, at a minimum, include the Compliance Officer and other members of senior management necessary to meet the requirements of this CIA (e.g., senior executives of relevant departments, such as billing, clinical, human resources, audit, and operations). The Compliance Officer shall chair the Compliance Committee and the Committee shall support the Compliance Officer in fulfilling his/her responsibilities (e.g., shall assist in the analysis of Provider's risk areas and shall oversee monitoring of internal and external audits and investigations). The Compliance Committee shall meet at least quarterly. The minutes of the Compliance Committee meetings shall be made available to OIG upon request.

Provider shall report to OIG, in writing, any changes in the composition of the Compliance Committee, or any actions or changes that would affect the Compliance Committee's ability to perform the duties necessary to meet the obligations in this CIA, within 15 days after such a change.

**3. *Board of Directors Compliance Obligations.*** The Board of Directors (or a committee of the Board) of Provider (Board) shall be responsible for the review and oversight of matters related to compliance with Federal health care program requirements and the obligations of this CIA. The Board must include independent (i.e., non-executive) members.

The Board shall, at a minimum, be responsible for the following:

- a. meeting at least quarterly to review and oversee Provider's compliance program, including but not limited to the performance of the Compliance Officer and Compliance Committee;
- b. submitting to the OIG a description of the documents and other materials it reviewed, as well as any additional steps taken, such as the engagement of an independent advisor or other third party resources, in its oversight of the compliance program and in support of making the resolution below during each Reporting Period; and
- c. for each Reporting Period of the CIA, adopting a resolution, signed by each member of the Board summarizing its review and oversight of Provider's compliance with Federal health care program requirements and the obligations of this CIA. At minimum, the resolution shall include the following language:

**"The Board of Directors has made a reasonable inquiry into the operations of Provider's Compliance Program including the performance of the Compliance Officer and the Compliance Committee. Based on its inquiry and review, the Board has concluded that, to the best of its knowledge, Provider has implemented an effective Compliance Program to meet Federal health care program requirements and the obligations of the CIA."**

**If the Board is unable to provide such a conclusion in the resolution, the Board shall include in the resolution a written explanation of the reasons why it is unable to provide the conclusion and the steps it is taking to implement an effective Compliance Program at Provider.**

Provider shall report to OIG, in writing, any changes in the composition of the Board, or any actions or changes that would affect the Board's ability to perform the duties necessary to meet the obligations in this CIA, within 15 days after such a change.

4. *Management Certifications.* In addition to the responsibilities set forth in this CIA for all Covered Persons, certain Provider employees (Certifying Employees) are specifically expected to monitor and oversee activities within their areas of authority and shall annually certify that the applicable Provider department is in compliance with applicable Federal health care program requirements and with the obligations of this CIA. These Certifying Employees shall include, at a minimum, the following senior management of Provider: Chief Executive Officer, Chief Financial Officer, Chief Medical Officer, Chief Nursing Officer, Chief Informatics Officer, and Chief Administrative Officer. For each Reporting Period, each Certifying Employee shall sign a certification that states:

"I have been trained on and understand the compliance requirements and responsibilities as they relate to [insert name of department], an area under my supervision. My job responsibilities include ensuring compliance with regard to the [insert name of department] with all applicable Federal health care program requirements, obligations of the Corporate Integrity Agreement, and Provider policies, and I have taken steps to promote such compliance. To the best of my knowledge, the [insert name of department] of Provider is in compliance with all applicable Federal health care program requirements and the obligations of the Corporate Integrity Agreement. I understand that this certification is being provided to and relied upon by the United States."

If any Certifying Employee is unable to provide such a certification, the Certifying Employee shall provide a written explanation of the reasons why he or she is unable to provide the certification outlined above.

5. *Medical Director of the Cardiac Catheterization Laboratory.* Within 90 days of the Effective Date, Provider shall appoint, and shall maintain for the term of the CIA, a cardiologist who is certificated by the American Board of Internal Medicine in interventional cardiology to serve as the Medical Director for Provider's Cardiac Catheterization Laboratory (Medical Director). The Medical Director shall be responsible for the clinical management and oversight of the Cardiac Catheterization Laboratory (including any other designated area for interventional cardiac procedures). The Medical Director shall make periodic (at least quarterly) reports to the Compliance

Officer regarding the management and oversight of the Cardiac Catheterization Laboratory, and shall be authorized to report on such matters to the Compliance Officer, Compliance Committee, or Board of Directors of Provider at any time.

Provider shall report to OIG, in writing, any changes in the identity or position description of the Medical Director, or any actions or changes that would affect the ability of the Medical Director to perform the duties necessary to meet the obligations in this CIA, within 30 days after such a change. Notwithstanding any other provision under this CIA, if Provider is unable to fully comply with this Section III.A.5 at any point in time during the term of the CIA, Provider shall have 90 days to recruit and appoint a Medical Director for the Cardiac Catheterization Laboratory in order to comply with this Section III.A.5. If Provider is not in compliance with this Section III.A.5 by the end of the 90 day time period, the OIG may, at its sole discretion, grant additional extensions pursuant to timely requests for extensions under Section X.B of the CIA or seek stipulated penalties in accordance with Section X.A.3 of the CIA.

**B. Written Standards**

1. *Code of Conduct.* Within 90 days after the Effective Date, Provider shall develop, implement, and distribute a written Code of Conduct to all Covered Persons. Provider shall make the performance of job responsibilities in a manner consistent with the Code of Conduct an element in evaluating the performance of all employees. The Code of Conduct shall, at a minimum, set forth:

- a. Provider's commitment to full compliance with all Federal health care program requirements, including its commitment to prepare and submit accurate claims consistent with such requirements;
- b. Provider's requirement that all of its Covered Persons shall be expected to comply with all Federal health care program requirements and with Provider's policies and procedures;
- c. the requirement that all of Provider's Covered Persons shall be expected to report to the Compliance Officer, or other appropriate individual designated by Provider, suspected violations of any Federal health care program requirements or of Provider's own Policies and Procedures; and

- d. the right of all individuals to use the Disclosure Program described in Section III.E, and Provider's commitment to nonretaliation and to maintain, as appropriate, confidentiality and anonymity with respect to such disclosures.

Provider shall review the Code of Conduct at least annually to determine if revisions are appropriate and shall make any necessary revisions based on such review. The Code of Conduct shall be distributed at least annually to all Covered Persons.

2. *Policies and Procedures.* Within 90 days after the Effective Date, Provider shall develop and implement written policies and procedures regarding the operation of its compliance program, including the compliance program requirements outlined in this CIA and Provider's compliance with Federal health care program requirements (Policies and Procedures). Throughout the term of this CIA, Provider shall enforce and comply with its Policies and Procedures and shall make such compliance an element of evaluating the performance of all employees. The Policies and Procedures shall include:

- a. The subjects relating to the Code of Conduct identified in Section III.B.1;
- b. Appropriate documentation of medical records;
- c. Management and oversight of Provider's Cardiac Catheterization Laboratory, including but not limited to:
  - (i) ensuring the Cardiac Catheterization Laboratory is properly equipped, staffed, and managed;
  - (ii) ensuring appropriate recordkeeping of interventional cardiac procedures;
  - (iii) ensuring interventional cardiac procedures are evaluated through the utilization review process for medical necessity, quality, outcomes, and comparisons to national standards;
  - (iv) ensuring the department maintains screening processes for appropriateness of procedures within applicable National Coverage Determinations;
  - (v) establishing appropriate criteria for credentialing of physicians to perform interventional cardiac procedures;
  - (vi) reporting results to a relevant ICD registry for benchmarking purposes;
  - (vii) tracking volume of interventional cardiac procedures by individual physician and by the Cardiac

Catheterization Laboratory; (viii) implementing appropriate corrective actions for individual physicians who substantially deviate from national benchmark standards or otherwise are found to provide substandard and/or medically unnecessary care; and (ix) monitoring relevant industry practice guidelines for changes, updates, and improvements;

Within 120 days after the Effective Date, the Policies and Procedures shall be distributed to all Covered Persons whose job functions relate to those Policies and Procedures. Appropriate and knowledgeable staff shall be available to explain the Policies and Procedures.

At least annually (and more frequently, if appropriate), Provider shall assess and update, as necessary, the Policies and Procedures. Within 30 days after the effective date of any revisions or addition of new Policies and Procedures, a description of the revisions shall be communicated to all affected Covered Persons whose job functions relate to those Policies and Procedures and any revised or new Policies and Procedures shall be made available to all Covered Persons whose job functions relate to those Policies and Procedures.

### C. Training and Education

1. *Training Plan.* Within 90 days after the Effective Date, Provider shall develop a written plan (Training Plan) that outlines the steps Provider will take to ensure that: (a) all Covered Persons receive adequate training regarding Provider's CIA requirements and Compliance Program, including the Code of Conduct and (b) all Relevant Covered Persons receive adequate training regarding: (i) the Federal health care program requirements regarding the accurate coding and submission of claims; (ii) policies, procedures, and other requirements applicable to the documentation of medical records; (iii) management and oversight of interventional cardiac procedures; (iv) the personal obligation of each individual involved in the claims submission process to ensure that such claims are accurate; (v) applicable reimbursement statutes, regulations, and program requirements and directives; (vi) the legal sanctions for violations of the Federal health care program requirements; and (vii) examples of proper and improper claims submission practices. Notwithstanding the above, Provider shall make the training described in this section available to all of Provider's active medical staff members who fall under the definition of Covered Persons and Relevant Covered Persons and shall use its best efforts to encourage such active medical staff members to complete the training.



The Training Plan shall include information regarding the training topics, the categories of Covered Persons and Relevant Covered Persons required to attend each training session, the length of the training, the schedule for training, and the format of the training. Within 30 days of the OIG's receipt of Provider's Training Plan, OIG will notify Provider of any comments or objections to the Training Plan. Absent notification by the OIG that the Training Plan is unacceptable, Provider may implement its Training Plan. Provider shall furnish training to its Covered Persons and Relevant Covered Persons pursuant to the Training Plan during each Reporting Period.

2. *Board Member Training.* Within 90 days after the Effective Date, Provider shall provide at least two hours of training to each member of the Board of Directors. This training shall address the Provider's CIA requirements and Compliance Program (including the Code of Conduct), the corporate governance responsibilities of board members, and the responsibilities of board members with respect to review and oversight of the Compliance Program. Specifically, the training shall address the unique responsibilities of health care Board members, including the risks, oversight areas, and strategic approaches to conducting oversight of a health care entity. This training may be conducted by an outside compliance expert hired by the Board and should include a discussion of the OIG's guidance on Board member responsibilities.

New members of the Board of Directors shall receive the Board Member Training described above within 30 days after becoming a member or within 90 days after the Effective Date, whichever is later.

3. *Certification.* Each individual who is required to attend training shall certify, in writing or in electronic form, that he or she has received the required training. The certification shall specify the type of training received and the date received. The Compliance Officer (or designee) shall retain the certifications, along with all course materials. Notwithstanding the above, Provider shall use its best efforts to encourage all active medical staff members to certify, in writing or in electronic form, that he or she has received the required training.

4. *Qualifications of Trainer.* Persons providing the training shall be knowledgeable about the subject area.

5. *Update of Training Plan.* Provider shall review the Training Plan annually, and, where appropriate, update the Training Plan to reflect changes in Federal health care program requirements, any issues discovered during internal audits or the

Interventional Cardiac Procedures Review, and any other relevant information. Any updates to the Training Plan must be reviewed and approved by the OIG prior to the implementation of the revised Training Plan. Within 30 days of OIG's receipt of any updates or revisions to Provider's Training Plan, OIG will notify Provider of any comments or objections to the revised Training Plan. Absent notification from the OIG that the revised Training Plan is unacceptable, Provider may implement the revised Training Plan.

6. *Computer-based Training.* Provider may provide the training required under this CIA through appropriate computer-based training approaches. If Provider chooses to provide computer-based training, it shall make available appropriately qualified and knowledgeable staff or trainers to answer questions or provide additional information to the individuals receiving such training.

D. Review Procedures

1. *General Description*

- a. *Engagement of Independent Review Organization.* Within 90 days after the Effective Date, Provider shall engage an entity (or entities), such as an accounting, auditing, or consulting firm (hereinafter "Independent Review Organization" or "IRO"), to perform the reviews listed in this Section III.D. The applicable requirements relating to the IRO are outlined in Appendix A to this CIA, which is incorporated by reference.
- b. *Retention of Records.* The IRO and Provider shall retain and make available to OIG, upon request, all work papers, supporting documentation, correspondence, and draft reports (those exchanged between the IRO and Provider) related to the reviews.

2. *Interventional Cardiac Procedures Review.* The IRO shall evaluate and analyze the medical necessity and appropriateness of interventional cardiac procedures performed at Nacogdoches for which Nacogdoches has received reimbursement from Medicare, Medicaid, or other Federal health care programs (Interventional Cardiac Procedures Review), and shall prepare an Interventional Cardiac Procedures Review Report, as outlined in Appendix B to this CIA, which is incorporated

by reference.

3. *Validation Review.* In the event OIG has reason to believe that: (a) any Interventional Cardiac Procedures Review fails to conform to the requirements of this CIA; or (b) the IRO's findings or Interventional Cardiac Procedures Review results are inaccurate, OIG may, at its sole discretion, conduct its own review to determine whether the Interventional Cardiac Procedures Review complied with the requirements of the CIA and/or the findings or Interventional Cardiac Procedures Review results are inaccurate (Validation Review). Provider shall pay for the reasonable cost of any such review performed by OIG or any of its designated agents. Any Validation Review of an Interventional Cardiac Procedures Review submitted as part of Provider's final Annual Report shall be initiated no later than one year after Provider's final submission (as described in Section II) is received by OIG.

Prior to initiating a Validation Review, OIG shall notify Provider in writing of its intent to do so and provide an explanation of the reasons OIG has determined a Validation Review is necessary. Provider shall have 30 days following the date of the OIG's written notice to submit a written response to OIG that includes any additional or relevant information to clarify the results of the Interventional Cardiac Procedures Review or to correct the inaccuracy of the Interventional Cardiac Procedures Review and/or propose alternatives to the proposed Validation Review. The final determination as to whether or not to proceed with a Validation Review shall be made at the sole discretion of OIG.

4. *Independence and Objectivity Certification.* The IRO shall include in its report(s) to Provider a certification that the IRO has (a) evaluated its professional independence and objectivity with respect to the reviews required under this Section III.D and (b) concluded that it is, in fact, independent and objective, in accordance with the requirements specified in Appendix A to this CIA.

E. Risk Assessment and Internal Review Process

Within 90 days after the Effective Date, Provider shall develop and implement a centralized annual risk assessment and internal review process to identify and address risks associated with the submission of claims for items and services furnished to Medicare and Medicaid program beneficiaries. The risk assessment and internal review process should require compliance, legal, and department leaders, at least annually, to: (1) identify and prioritize risks, (2) develop internal audit work plans related to the identified risk areas, (3) implement the internal audit work plans, (4) develop corrective

action plans in response to the results of any internal audits performed, and (5) track the implementation of the corrective action plans in order to assess the effectiveness of such plans. Provider shall maintain the risk assessment and internal review process for the term of the CIA.

**F. Disclosure Program**

Within 90 days after the Effective Date, Provider shall establish a Disclosure Program that includes a mechanism (e.g., a toll-free compliance telephone line) to enable individuals to disclose, to the Compliance Officer or some other person who is not in the disclosing individual's chain of command, any identified issues or questions associated with Provider's policies, conduct, practices, or procedures with respect to a Federal health care program believed by the individual to be a potential violation of criminal, civil, or administrative law. Provider shall appropriately publicize the existence of the disclosure mechanism (e.g., via periodic e-mails to employees or by posting the information in prominent common areas).

The Disclosure Program shall emphasize a nonretribution, nonretaliation policy, and shall include a reporting mechanism for anonymous communications for which appropriate confidentiality shall be maintained. Upon receipt of a disclosure, the Compliance Officer (or designee) shall gather all relevant information from the disclosing individual. The Compliance Officer (or designee) shall make a preliminary, good faith inquiry into the allegations set forth in every disclosure to ensure that he or she has obtained all of the information necessary to determine whether a further review should be conducted. For any disclosure that is sufficiently specific so that it reasonably: (1) permits a determination of the appropriateness of the alleged improper practice; and (2) provides an opportunity for taking corrective action, Provider shall conduct an internal review of the allegations set forth in the disclosure and ensure that proper follow-up is conducted.

The Compliance Officer (or designee) shall maintain a disclosure log and shall record each disclosure in the disclosure log within two business days of receipt of the disclosure. The disclosure log shall include a summary of each disclosure received (whether anonymous or not), the status of the respective internal reviews, and any corrective action taken in response to the internal reviews.

**G. Ineligible Persons**

**1. *Definitions.* For purposes of this CIA:**

- a. an "Ineligible Person" shall include an individual or entity who:
  - i. is currently excluded, debarred, or suspended from participation in the Federal health care programs or in Federal procurement or nonprocurement programs; or
  - ii. has been convicted of a criminal offense that falls within the scope of 42 U.S.C. § 1320a-7(a), but has not yet been excluded, debarred, or suspended.
- b. "Exclusion Lists" include:
  - i. the HHS/OIG List of Excluded Individuals/Entities (LEIE) (available through the Internet at <http://www.oig.hhs.gov>); and
  - ii. the General Services Administration's System for Award Management (SAM) (available through the Internet at <http://www.sam.gov>).

2. **Screening Requirements.** Provider shall ensure that all prospective and current Covered Persons are not Ineligible Persons, by implementing the following screening requirements.

- a. Provider shall screen all prospective Covered Persons against the Exclusion Lists prior to engaging their services and, as part of the hiring or contracting process, shall require such Covered Persons to disclose whether they are Ineligible Persons.
- b. Provider shall screen all current Covered Persons against the Exclusion Lists within 90 days after the Effective Date and thereafter shall screen against the LEIE on a monthly basis and screen against SAM on an annual basis.

- c. **Provider shall implement a policy requiring all Covered Persons to disclose immediately any debarment, exclusion, or suspension.**

Nothing in this Section III.G affects Provider's responsibility to refrain from (and liability for) billing Federal health care programs for items or services furnished, ordered, or prescribed by an excluded person. Provider understands that items or services furnished, ordered, or prescribed by excluded persons are not payable by Federal health care programs and that Provider may be liable for overpayments and/or criminal, civil, and administrative sanctions for employing or contracting with an excluded person regardless of whether Provider meets the requirements of Section III.G.

3. ***Removal Requirement.*** If Provider has actual notice that a Covered Person has become an Ineligible Person, Provider shall remove such Covered Person from responsibility for, or involvement with, Provider's business operations related to the Federal health care programs and shall remove such Covered Person from any position for which the Covered Person's compensation or the items or services furnished, ordered, or prescribed by the Covered Person are paid in whole or part, directly or indirectly, by Federal health care programs or otherwise with Federal funds at least until such time as the Covered Person is reinstated into participation in the Federal health care programs.

4. ***Pending Charges and Proposed Exclusions.*** If Provider has actual notice that a Covered Person is charged with a criminal offense that falls within the scope of 42 U.S.C. §§ 1320a-7(a), 1320a-7(b)(1)-(3), or is proposed for exclusion during the Covered Person's employment or contract term or during the term of a physician's or other practitioner's medical staff privileges, Provider shall take all appropriate actions to ensure that the responsibilities of that Covered Person have not and shall not adversely affect the quality of care rendered to any beneficiary or the accuracy of any claims submitted to any Federal health care program.

#### H. **Notification of Government Investigation or Legal Proceeding**

Within 30 days after discovery, Provider shall notify OIG, in writing, of any ongoing investigation or legal proceeding known to Provider conducted or brought by a governmental entity or its agents involving an allegation that Provider has committed a crime or has engaged in fraudulent activities. This notification shall include a description of the allegation, the identity of the investigating or prosecuting agency, and the status of such investigation or legal proceeding. Provider shall also provide written notice to OIG

within 30 days after the resolution of the matter, and shall provide OIG with a description of the findings and/or results of the investigation or proceeding, if any.

**I. Overpayments**

1. ***Definition of Overpayments.*** For purposes of this CIA, an “Overpayment” shall mean the amount of money Provider has received in excess of the amount due and payable under any Federal health care program requirements.

2. ***Overpayment Policies and Procedures.*** Within 90 days after the Effective Date, Provider shall develop and implement written policies and procedures regarding the identification, quantification and repayment of Overpayments received from any Federal health care program.

3. ***Repayment of Overpayments.***

a. If, at any time, Provider identifies any Overpayment, Provider shall repay the Overpayment to the appropriate payor (e.g., Medicare contractor) within 60 days after identification of the Overpayment and take remedial steps within 90 days after identification (or such additional time as may be agreed to by the payor) to correct the problem, including preventing the underlying problem and the Overpayment from recurring. If not yet quantified within 60 days after identification, Provider shall notify the payor of its efforts to quantify the Overpayment amount along with a schedule of when such work is expected to be completed. Notification and repayment to the payor shall be done in accordance with the payor’s policies.

b. Notwithstanding the above, notification and repayment of any Overpayment amount that routinely is reconciled or adjusted pursuant to policies and procedures established by the payor should be handled in accordance with such policies and procedures.

**J. Reportable Events**

1. ***Definition of Reportable Event.*** For purposes of this CIA, a “Reportable Event” means anything that involves:

- a. a substantial Overpayment;
- b. a matter that a reasonable person would consider a probable violation of criminal, civil, or administrative laws applicable to any Federal health care program for which penalties or exclusion may be authorized;
- c. the employment of or contracting with a Covered Person who is an Ineligible Person as defined by Section III.G.1.a; or
- d. the filing of a bankruptcy petition by Provider.

A Reportable Event may be the result of an isolated event or a series of occurrences.

2. ***Reporting of Reportable Events.*** If Provider determines (after a reasonable opportunity to conduct an appropriate review or investigation of the allegations) through any means that there is a Reportable Event, Provider shall notify OIG, in writing, within 30 days after making the determination that the Reportable Event exists.

3. ***Reportable Events under Section III.J.1.a.*** For Reportable Events under Section III.J.1.a, the report to OIG shall be made within 30 days after making a determination that a substantial Overpayment exists and shall include:

- a. a complete description of all details relevant to the Reportable Event, including, at a minimum, the types of claims, transactions or other conduct giving rise to the Reportable Event; the period during which the conduct occurred; and the names of entities and individuals believed to be implicated, including an explanation of their roles in the Reportable Event;
- b. the Federal health care programs affected by the Reportable Event;



- c. a description of the steps taken by Provider to identify and quantify the Overpayment; and
- d. a description of Provider's actions taken to correct the Reportable Event and prevent it from recurring.

Within 60 days of identification of the Overpayment, Provider shall provide OIG with a copy of the notification and repayment (if quantified) to the payor required in Section III.I.3.

4. *Reportable Events under Section III.J.1.b.* For Reportable Events under Section III.J.1.b, the report to OIG shall include:

- a. a complete description of all details relevant to the Reportable Event, including, at a minimum, the types of claims, transactions or other conduct giving rise to the Reportable Event; the period during which the conduct occurred; and the names of entities and individuals believed to be implicated, including an explanation of their roles in the Reportable Event;
- b. a statement of the Federal criminal, civil or administrative laws that are probably violated by the Reportable Event;
- c. the Federal health care programs affected by the Reportable Event;
- d. a description of Provider's actions taken to correct the Reportable Event and prevent it from recurring; and
- e. if the Reportable Event has resulted in an Overpayment, a description of the steps taken by Provider to identify and quantify the Overpayment.

5. *Reportable Events under Section III.J.1.c.* For Reportable Events under Section III.J.1.c, the report to OIG shall include:

- a. the identity of the Ineligible Person and the job duties performed by that individual;

- b. the dates of the Ineligible Persons employment or contractual relationship;
- c. a description of the Exclusion Lists screening that Provider completed before and/or during the Ineligible Person's employment or contract and any flaw or breakdown in the Ineligible Persons screening process that led to the hiring or contracting with the Ineligible Person;
- d. a description of how the Reportable Event was discovered; and
- e. a description of any corrective action implemented to prevent future employment or contracting with an Ineligible Person.

6. *Reportable Events under Section III.J.1.d.* For Reportable Events under Section III.J.1.d, the report to the OIG shall include documentation of the bankruptcy filing and a description of any Federal health care program authorities implicated.

7. *Reportable Events Involving the Stark Law.* Notwithstanding the reporting requirements outlined above, any Reportable Event that involves solely a probable violation of section 1877 of the Social Security Act, 42 U.S.C. §1395nn (the Stark Law) should be submitted by Provider to the Centers for Medicare & Medicaid Services (CMS) through the self-referral disclosure protocol (SRDP), with a copy to the OIG. The requirements of Section III.I.3 that require repayment to the payor of any identified Overpayment within 60 days shall not apply to any Overpayment that may result from a probable violation of solely the Stark Law that is disclosed to CMS pursuant to the SRDP. If Provider identifies a probable violation of the Stark Law and repays the applicable Overpayment directly to the CMS contractor, then Provider is not required by this Section III.J to submit the Reportable Event to CMS through the SRDP.

**IV. SUCCESSOR LIABILITY; CHANGES TO BUSINESS UNITS OR LOCATIONS**

**A. Sale of Business, Business Unit or Location**

In the event that, after the Effective Date, Provider proposes to sell any or all of its business, business units or locations (whether through a sale of assets, sale of stock, or other type of transaction) that are subject to this CIA, Provider shall notify OIG of the proposed sale at least 30 days prior to the sale of its business, business unit or location. This notification shall include a description of the business, business unit or location to be sold, a brief description of the terms of the sale, and the name and contact information of the prospective purchaser. This CIA shall be binding on the purchaser of the business, business unit or location, unless otherwise determined and agreed to in writing by the OIG.

**B. Change or Closure of Business, Business Unit or Location**

In the event that, after the Effective Date, Provider changes locations or closes a business, business unit or location related to the furnishing of items or services that may be reimbursed by Federal health care programs, Provider shall notify OIG of this fact as soon as possible, but no later than 30 days after the date of change or closure of the business, business unit or location.

**C. Purchase or Establishment of New Business, Business Unit or Location**

In the event that, after the Effective Date, Provider purchases or establishes a new business, business unit or location related to the furnishing of items or services that may be reimbursed by Federal health care programs, Provider shall notify OIG at least 30 days prior to such purchase or the operation of the new business, business unit or location. This notification shall include the address of the new business, business unit or location, phone number, fax number, the location's Medicare and state Medicaid program provider number and/or supplier number(s) and the name and address of each Medicare and state Medicaid program contractor to which Provider currently submits claims. Each new business, business unit or location and all Covered Persons at each new business, business unit or location shall be subject to the applicable requirements of this CIA, unless otherwise determined and agreed to in writing by the OIG.

**V. IMPLEMENTATION AND ANNUAL REPORTS**

**A. Implementation Report**

Within 120 days after the Effective Date, Provider shall submit a written report to OIG summarizing the status of its implementation of the requirements of this CIA (Implementation Report). The Implementation Report shall, at a minimum, include:

1. the name, address, phone number, and position description of the Compliance Officer required by Section III.A, and a summary of other noncompliance job responsibilities the Compliance Officer may have;
2. the names and positions of the members of the Compliance Committee required by Section III.A;
3. the names of the Board members who are responsible for satisfying the Board of Directors compliance obligations described in Section III.A.3;
4. the names and positions of the Certifying Employees required by Section III.A.4;
5. the name, address, phone number, and position description of the Medical Director of the Cardiac Catheterization Laboratory required by Section III.A.5, and a summary of other job responsibilities the Medical Director may have;
6. a copy of Provider's Code of Conduct required by Section III.B.1;
7. a summary of all Policies and Procedures required by Section III.B (copies of the Policies and Procedures shall be made available to OIG upon request);
8. the Training Plan required by Section III.C.1 and a description of the Board of Directors training required by Section III.C.2 (including a summary of the topics covered, the length of the training; and when the training was provided);
9. the following information regarding the IRO(s): (a) identity, address, and phone number; (b) a copy of the engagement letter; (c) information to demonstrate that the IRO has the qualifications outlined in Appendix A to this CIA; (d) a summary and description of any and all current and prior engagements and agreements between Provider and the IRO; and (e) a certification from the IRO regarding its professional independence and objectivity with respect to Provider;
10. a description of the risk assessment and internal review process required by Section III.E;

11. a description of the Disclosure Program required by Section III.F;
12. a certification that Provider has implemented the screening requirements described in Section III.G regarding Ineligible Persons, or a description of why Provider cannot provide such a certification;
13. a copy of Provider's policies and procedures regarding the identification, quantification and repayment of Overpayments required by Section III.I;
14. a list of all of Provider's locations (including locations and mailing addresses), the corresponding name under which each location is doing business; the corresponding phone numbers and fax numbers, each location's Medicare and state Medicaid program provider number(s) and/or supplier number(s), and the name and address of each Medicare and state Medicaid program contractor to which Provider currently submits claims;
15. a description of Provider's corporate structure, including identification of any parent and sister companies, subsidiaries, and their respective lines of business; and
16. the certifications required by Section V.C.

**B. Annual Reports**

Provider shall submit to OIG annually a report with respect to the status of, and findings regarding, Provider's compliance activities for each of the five Reporting Periods (Annual Report). Each Annual Report shall include, at a minimum:

1. any change in the identity, position description, or other noncompliance job responsibilities of the Compliance Officer; any change in the membership of the Compliance Committee described in Section III.A, any change in the Board members who are responsible for satisfying the Board of Directors compliance obligations described in Section III.A.3, any change in the group of Certifying Employees described in Section III.A.4; and any change in the Medical Director of the Cardiac Catheterization Laboratory required by Section III.A.5

2. the dates of each report made by the Compliance Officer to the Board (written documentation of such reports shall be made available to OIG upon request);
3. the Board resolution required by Section III.A.3 and a description of the documents and other materials reviewed by the Board, as well as any additional steps taken, in its oversight of the compliance program and in support of making the resolution;
4. a summary of any significant changes or amendments to Provider's Code of Conduct or the Policies and Procedures required by Section III.B and the reasons for such changes (e.g., change in contractor policy);
5. a copy of Provider's Training Plan developed under Section III.C and the following information regarding each type of training required by the Training Plan: a description of the training, including a summary of the topics covered; the length of sessions, a schedule of training sessions, a general description of the categories of individuals required to complete the training, and the process by which Provider ensures that all designated employees receive appropriate training. A copy of all training materials and the documentation to support this information shall be made available to OIG upon request.
6. a complete copy of all reports prepared pursuant to Section III.D, along with a copy of the IRO's engagement letter, and Provider's response to the reports, along with corrective action plan(s) related to any issues raised by the reports;
7. a summary and description of any and all current and prior engagements and agreements between Provider and the IRO (if different from what was submitted as part of the Implementation Report) and a certification from the IRO regarding its professional independence and objectivity with respect to Provider;
8. a description of the risk assessment and internal review process required by Section III.E, a summary of any changes to the process, and a description of the reasons for such changes;
9. a summary of all internal audits performed pursuant to Section III.E during the Reporting Period and any corrective action plans developed in response to those internal audits. Copies of the internal audit reports and corrective action plans shall be made available to OIG upon request;

10. a summary of the disclosures in the disclosure log required by Section III.F that relate to Federal health care programs (the complete disclosure log shall be made available to OIG upon request);

11. a certification that Provider has completed the screening required by Section III.G regarding Ineligible Persons;

12. a summary describing any ongoing investigation or legal proceeding required to have been reported pursuant to Section III.H. The summary shall include a description of the allegation, the identity of the investigating or prosecuting agency, and the status of such investigation or legal proceeding;

13. a description of any changes to the Overpayment policies and procedures required by Section III.I, including the reasons for such changes;

14. a report of the aggregate Overpayments that have been returned to the Federal health care programs. Overpayment amounts shall be broken down into the following categories: inpatient Medicare, outpatient Medicare, Medicaid (report each applicable state separately, if applicable), and other Federal health care programs. Overpayment amounts that are routinely reconciled or adjusted pursuant to policies and procedures established by the payor do not need to be included in this aggregate Overpayment report;

15. a summary of Reportable Events (as defined in Section III.J) identified during the Reporting Period and the status of any corrective action relating to all such Reportable Events;

16. a summary describing any audits conducted during the applicable Reporting Period by a Medicare or state Medicaid program contractor or any government entity or contractor, involving a review of Federal health care program claims, and Provider's response/corrective action plan (including information regarding any Federal health care program refunds) relating to the audit findings;

17. a description of all changes to the most recently provided list of Provider's locations (including addresses) as required by Section V.A.13; and

18. the certifications required by Section V.C.

The first Annual Report shall be received by OIG no later than 60 days after the end of the first Reporting Period. Subsequent Annual Reports shall be received by OIG no later than the anniversary date of the due date of the first Annual Report.

**C. Certifications**

1. ***Certifying Employees.*** In each Annual Report, Provider shall include the certifications of Certifying Employees as required by Section III.A.4;

2. ***Compliance Officer and Chief Executive Officer.*** The Implementation Report and each Annual Report shall include a certification by the Compliance Officer and Chief Executive Officer that:

- a. to the best of his or her knowledge, except as otherwise described in the report, Provider is in compliance with all of the requirements of this CIA; and
- b. he or she has reviewed the report and has made reasonable inquiry regarding its content and believes that the information in the report is accurate and truthful.

3. ***Chief Financial Officer.*** The first Annual Report shall include a certification by the Chief Financial Officer that, to the best of his or her knowledge, Provider has complied with its obligations under the Settlement Agreement: (a) not to resubmit to any Federal health care program payors any previously denied claims related to the Covered Conduct addressed in the Settlement Agreement, and not to appeal any such denials of claims; (b) not to charge to or otherwise seek payment from federal or state payors for unallowable costs (as defined in the Settlement Agreement); and (c) to identify and adjust any past charges or claims for unallowable costs.

**D. Designation of Information**

Provider shall clearly identify any portions of its submissions that it believes are trade secrets, or information that is commercial or financial and privileged or confidential, and therefore potentially exempt from disclosure under the Freedom of Information Act (FOIA), 5 U.S.C. § 552. Provider shall refrain from identifying any information as exempt from disclosure if that information does not meet the criteria for exemption from disclosure under FOIA.



## **VI. NOTIFICATIONS AND SUBMISSION OF REPORTS**

Unless otherwise stated in writing after the Effective Date, all notifications and reports required under this CIA shall be submitted to the following entities:

### **OIG:**

Administrative and Civil Remedies Branch  
Office of Counsel to the Inspector General  
Office of Inspector General  
U.S. Department of Health and Human Services  
Cohen Building, Room 5527  
330 Independence Avenue, S.W.  
Washington, DC 20201  
Telephone: 202.619.2078  
Facsimile: 202.205.0604

### **Provider:**

Scott Street  
Chief Executive Officer  
Nacogdoches County Hospital District d/b/a Nacogdoches  
Memorial Hospital  
1204 North Mound Street  
Nacogdoches, TX 75961  
Telephone: 936.568.8520  
Facsimile: 936.568.8588

Unless otherwise specified, all notifications and reports required by this CIA may be made by certified mail, overnight mail, hand delivery, or other means, provided that there is proof that such notification was received. For purposes of this requirement, internal facsimile confirmation sheets do not constitute proof of receipt. Upon request by OIG, Provider may be required to provide OIG with an electronic copy of each notification or report required by this CIA in searchable portable document format (pdf), in addition to a paper copy.

## **VII. OIG INSPECTION, AUDIT, AND REVIEW RIGHTS**

In addition to any other rights OIG may have by statute, regulation, or contract, OIG or its duly authorized representative(s) may examine and/or request copies of Provider's books, records, and other documents and supporting materials and/or conduct on-site reviews of any of Provider's locations for the purpose of verifying and evaluating: (a) Provider's compliance with the terms of this CIA and (b) Provider's compliance with the requirements of the Federal health care programs. The documentation described above shall be made available by Provider to OIG or its duly authorized representative(s) at all reasonable times for inspection, audit, and/or reproduction. Furthermore, for purposes of this provision, OIG or its duly authorized representative(s) may interview any of Provider's Covered Persons who consent to be interviewed at the individual's place of business during normal business hours or at such other place and time as may be mutually agreed upon between the individual and OIG. Provider shall assist OIG or its duly authorized representative(s) in contacting and arranging interviews with such individuals upon OIG's request. Provider's Covered Persons may elect to be interviewed with or without a representative of Provider present.

#### **VIII. DOCUMENT AND RECORD RETENTION**

Provider shall maintain for inspection all documents and records relating to reimbursement from the Federal health care programs and to compliance with this CIA for six years (or longer if otherwise required by law) from the Effective Date.

#### **IX. DISCLOSURES**

Consistent with HHS's FOIA procedures, set forth in 45 C.F.R. Part 5, OIG shall make a reasonable effort to notify Provider prior to any release by OIG of information submitted by Provider pursuant to its obligations under this CIA and identified upon submission by Provider as trade secrets, or information that is commercial or financial and privileged or confidential, under the FOIA rules. With respect to such releases, Provider shall have the rights set forth at 45 C.F.R. § 5.65(d).

#### **X. BREACH AND DEFAULT PROVISIONS**

Provider is expected to fully and timely comply with all of its CIA obligations.

##### **A. Stipulated Penalties for Failure to Comply with Certain Obligations**

**As a contractual remedy, Provider and OIG hereby agree that failure to comply with certain obligations as set forth in this CIA may lead to the imposition of the following monetary penalties (hereinafter referred to as "Stipulated Penalties") in accordance with the following provisions.**

**1. A Stipulated Penalty of \$2,500 (which shall begin to accrue on the day after the date the obligation became due) for each day Provider fails to establish and implement any of the following obligations as described in Sections III and IV:**

- a. a Compliance Officer;**
- b. a Compliance Committee;**
- c. the Board of Directors compliance obligations;**
- d. the management certification obligations;**
- e. a written Code of Conduct;**
- f. written Policies and Procedures;**
- g. the development and/or implementation of a Training Plan for the training of Covered Persons, Relevant Covered Persons, and Board Members;**
- h. a risk assessment and internal review process as required by Section III.E;**
- i. a Disclosure Program;**
- j. Ineligible Persons screening and removal requirements;**
- k. notification of Government investigations or legal proceedings;**
- l. policies and procedures regarding the repayment of Overpayments;**

- m. the repayment of Overpayments as required by Section III.I and Appendix B;
- n. reporting of Reportable Events; and
- o. disclosure of changes to business units or locations.

2. A Stipulated Penalty of \$2,500 (which shall begin to accrue on the day after the date the obligation became due) for each day Provider fails to engage and use an IRO, as required by Section III.D, Appendix A, or Appendix B.

3. A Stipulated Penalty of \$2,500 (which shall begin to accrue on the day after the date the obligation became due) for each day Provider fails to appoint and use a Medical Director of the Cardiac Catheterization Laboratory, as required in Section III.A.5.

4. A Stipulated Penalty of \$2,500 (which shall begin to accrue on the day after the date the obligation became due) for each day Provider fails to submit the Implementation Report or any Annual Reports to OIG in accordance with the requirements of Section V by the deadlines for submission.

5. A Stipulated Penalty of \$2,500 (which shall begin to accrue on the day after the date the obligation became due) for each day Provider fails to submit any Interventional Cardiac Procedures Review Report in accordance with the requirements of Section III.D and Appendix B.

6. A Stipulated Penalty of \$1,500 for each day Provider fails to grant access as required in Section VII. (This Stipulated Penalty shall begin to accrue on the date Provider fails to grant access.)

7. A Stipulated Penalty of \$50,000 for each false certification submitted by or on behalf of Provider as part of its Implementation Report, any Annual Report, additional documentation to a report (as requested by the OIG), or otherwise required by this CIA.

8. A Stipulated Penalty of \$1,000 for each day Provider fails to comply fully and adequately with any obligation of this CIA. OIG shall provide notice to Provider stating the specific grounds for its determination that Provider has failed to comply fully and adequately with the CIA obligation(s) at issue and steps Provider shall

take to comply with the CIA. (This Stipulated Penalty shall begin to accrue 10 days after the date Provider receives this notice from OIG of the failure to comply.) A Stipulated Penalty as described in this Subsection shall not be demanded for any violation for which OIG has sought a Stipulated Penalty under Subsections 1- 6 of this Section.

**B. Timely Written Requests for Extensions**

Provider may, in advance of the due date, submit a timely written request for an extension of time to perform any act or file any notification or report required by this CIA. Notwithstanding any other provision in this Section, if OIG grants the timely written request with respect to an act, notification, or report, Stipulated Penalties for failure to perform the act or file the notification or report shall not begin to accrue until one day after Provider fails to meet the revised deadline set by OIG. Notwithstanding any other provision in this Section, if OIG denies such a timely written request, Stipulated Penalties for failure to perform the act or file the notification or report shall not begin to accrue until three days after Provider receives OIG's written denial of such request or the original due date, whichever is later. A "timely written request" is defined as a request in writing received by OIG at least five days prior to the date by which any act is due to be performed or any notification or report is due to be filed.

**C. Payment of Stipulated Penalties**

1. *Demand Letter.* Upon a finding that Provider has failed to comply with any of the obligations described in Section X.A and after determining that Stipulated Penalties are appropriate, OIG shall notify Provider of: (a) Provider's failure to comply; and (b) OIG's exercise of its contractual right to demand payment of the Stipulated Penalties. (This notification shall be referred to as the "Demand Letter.")

2. *Response to Demand Letter.* Within 10 days after the receipt of the Demand Letter, Provider shall either: (a) cure the breach to OIG's satisfaction and pay the applicable Stipulated Penalties or (b) request a hearing before an HHS administrative law judge (ALJ) to dispute OIG's determination of noncompliance, pursuant to the agreed upon provisions set forth below in Section X.E. In the event Provider elects to request an ALJ hearing, the Stipulated Penalties shall continue to accrue until Provider cures, to OIG's satisfaction, the alleged breach in dispute. Failure to respond to the Demand Letter in one of these two manners within the allowed time period shall be considered a material breach of this CIA and shall be grounds for exclusion under Section X.D.

3. ***Form of Payment.*** Payment of the Stipulated Penalties shall be made by electronic funds transfer to an account specified by OIG in the Demand Letter.

4. ***Independence from Material Breach Determination.*** Except as set forth in Section X.D.1.c, these provisions for payment of Stipulated Penalties shall not affect or otherwise set a standard for OIG's decision that Provider has materially breached this CIA, which decision shall be made at OIG's discretion and shall be governed by the provisions in Section X.D, below.

**D. Exclusion for Material Breach of this CIA**

1. ***Definition of Material Breach.*** A material breach of this CIA means:

- a. repeated violations or a flagrant violation of any of the obligations under this CIA, including, but not limited to, the obligations addressed in Section X.A;
- b. a failure by Provider to report a Reportable Event, take corrective action, or make the appropriate refunds, as required in Section III.J;
- c. a failure to respond to a Demand Letter concerning the payment of Stipulated Penalties in accordance with Section X.C; or
- d. a failure to engage and use an IRO in accordance with Section III.D, Appendix A, or Appendix B.

2. ***Notice of Material Breach and Intent to Exclude.*** The parties agree that a material breach of this CIA by Provider constitutes an independent basis for Provider's exclusion from participation in the Federal health care programs. The length of the exclusion shall be in the OIG's discretion, but not more than five years per material breach. Upon a determination by OIG that Provider has materially breached this CIA and that exclusion is the appropriate remedy, OIG shall notify Provider of: (a) Provider's material breach; and (b) OIG's intent to exercise its contractual right to impose exclusion. (This notification shall be referred to as the "Notice of Material Breach and Intent to Exclude.")

3. *Opportunity to Cure.* Provider shall have 30 days from the date of receipt of the Notice of Material Breach and Intent to Exclude to demonstrate that:

- a. the alleged material breach has been cured; or
- b. the alleged material breach cannot be cured within the 30 day period, but that: (i) Provider has begun to take action to cure the material breach; (ii) Provider is pursuing such action with due diligence; and (iii) Provider has provided to OIG a reasonable timetable for curing the material breach.

4. *Exclusion Letter.* If, at the conclusion of the 30 day period, Provider fails to satisfy the requirements of Section X.D.3, OIG may exclude Provider from participation in the Federal health care programs. OIG shall notify Provider in writing of its determination to exclude Provider. (This letter shall be referred to as the "Exclusion Letter.") Subject to the Dispute Resolution provisions in Section X.E, below, the exclusion shall go into effect 30 days after the date of Provider's receipt of the Exclusion Letter. The exclusion shall have national effect. Reinstatement to program participation is not automatic. At the end of the period of exclusion, Provider may apply for reinstatement by submitting a written request for reinstatement in accordance with the provisions at 42 C.F.R. §§ 1001.3001-.3004.

**E. Dispute Resolution**

1. *Review Rights.* Upon OIG's delivery to Provider of its Demand Letter or of its Exclusion Letter, and as an agreed-upon contractual remedy for the resolution of disputes arising under this CIA, Provider shall be afforded certain review rights comparable to the ones that are provided in 42 U.S.C. § 1320a-7(f) and 42 C.F.R. Part 1005 as if they applied to the Stipulated Penalties or exclusion sought pursuant to this CIA. Specifically, OIG's determination to demand payment of Stipulated Penalties or to seek exclusion shall be subject to review by an HHS ALJ and, in the event of an appeal, the HHS Departmental Appeals Board (DAB), in a manner consistent with the provisions in 42 C.F.R. § 1005.2-1005.21. Notwithstanding the language in 42 C.F.R. § 1005.2(c), the request for a hearing involving Stipulated Penalties shall be made within 10 days after receipt of the Demand Letter and the request for a hearing involving exclusion shall be made within 25 days after receipt of the Exclusion Letter. The procedures relating to the filing of a request for a hearing can be found at <http://www.hhs.gov/dab/divisions/civil/procedures/divisionprocedures.html>.

2. ***Stipulated Penalties Review.*** Notwithstanding any provision of Title 42 of the United States Code or Title 42 of the Code of Federal Regulations, the only issues in a proceeding for Stipulated Penalties under this CIA shall be: (a) whether Provider was in full and timely compliance with the obligations of this CIA for which OIG demands payment; and (b) the period of noncompliance. Provider shall have the burden of proving its full and timely compliance and the steps taken to cure the noncompliance, if any. OIG shall not have the right to appeal to the DAB an adverse ALJ decision related to Stipulated Penalties. If the ALJ agrees with OIG with regard to a finding of a breach of this CIA and orders Provider to pay Stipulated Penalties, such Stipulated Penalties shall become due and payable 20 days after the ALJ issues such a decision unless Provider requests review of the ALJ decision by the DAB. If the ALJ decision is properly appealed to the DAB and the DAB upholds the determination of OIG, the Stipulated Penalties shall become due and payable 20 days after the DAB issues its decision.

3. ***Exclusion Review.*** Notwithstanding any provision of Title 42 of the United States Code or Title 42 of the Code of Federal Regulations, the only issues in a proceeding for exclusion based on a material breach of this CIA shall be whether Provider was in material breach of this CIA and, if so, whether:

- a. Provider cured such breach within 30 days of its receipt of the Notice of Material Breach; or
- b. the alleged material breach could not have been cured within the 30 day period, but that, during the 30 day period following Provider's receipt of the Notice of Material Breach:
  - (i) Provider had begun to take action to cure the material breach;
  - (ii) Provider pursued such action with due diligence;
  - and (iii) Provider provided to OIG a reasonable timetable for curing the material breach.

For purposes of the exclusion herein, exclusion shall take effect only after an ALJ decision favorable to OIG, or, if the ALJ rules for Provider, only after a DAB decision in favor of OIG. Provider's election of its contractual right to appeal to the DAB shall not abrogate OIG's authority to exclude Provider upon the issuance of an ALJ's decision in favor of OIG. If the ALJ sustains the determination of OIG and determines that exclusion is authorized, such exclusion shall take effect 20 days after the ALJ issues such a decision, notwithstanding that Provider may request review of the ALJ decision by the DAB. If the DAB finds in favor of OIG after an ALJ decision adverse to OIG, the



exclusion shall take effect 20 days after the DAB decision. Provider shall waive its right to any notice of such an exclusion if a decision upholding the exclusion is rendered by the ALJ or DAB. If the DAB finds in favor of Provider, Provider shall be reinstated effective on the date of the original exclusion.

4. *Finality of Decision.* The review by an ALJ or DAB provided for above shall not be considered to be an appeal right arising under any statutes or regulations. Consequently, the parties to this CIA agree that the DAB's decision (or the ALJ's decision if not appealed) shall be considered final for all purposes under this CIA.

#### **XI. EFFECTIVE AND BINDING AGREEMENT**

Provider and OIG agree as follows:

A. This CIA shall become final and binding on the date the final signature is obtained on the CIA.

B. This CIA constitutes the complete agreement between the parties and may not be amended except by written consent of the parties to this CIA.

C. OIG may agree to a suspension of Provider's obligations under this CIA based on a certification by Provider that it is no longer providing health care items or services that will be billed to any Federal health care program and it does not have any ownership or control interest, as defined in 42 U.S.C. §1320a-3, in any entity that bills any Federal health care program. If Provider is relieved of its CIA obligations, Provider shall be required to notify OIG in writing at least 30 days in advance if Provider plans to resume providing health care items or services that are billed to any Federal health care program or to obtain an ownership or control interest in any entity that bills any Federal health care program. At such time, OIG shall evaluate whether the CIA will be reactivated or modified.

D. All requirements and remedies set forth in this CIA are in addition to and do not affect (1) Provider's responsibility to follow all applicable Federal health care program requirements or (2) the government's right to impose appropriate remedies for failure to follow applicable Federal health care program requirements.

E. The undersigned Provider signatories represent and warrant that they are authorized to execute this CIA. The undersigned OIG signatories represent that they are

**signing this CIA in their official capacities and that they are authorized to execute this CIA.**

**F. This CIA may be executed in counterparts, each of which constitutes an original and all of which constitute one and the same CIA. Facsimiles of signatures shall constitute acceptable, binding signatures for purposes of this CIA.**

**ON BEHALF OF PROVIDER**

/Scott Street/

\_\_\_\_\_  
**SCOTT STREET**  
Chief Executive Officer

2.8.16  
\_\_\_\_\_  
DATE

/Lesley Reynolds/

\_\_\_\_\_  
**LESLEY REYNOLDS**  
**JEFFREY LANE**  
Norton Rose Fulbright US LLP  
799 9<sup>th</sup> Street NW, Suite 1000  
Washington, D.C. 20001  
Counsel for Nacogdoches Memorial Hospital

2/8/16  
\_\_\_\_\_  
DATE

ON BEHALF OF THE OFFICE OF INSPECTOR GENERAL  
OF THE DEPARTMENT OF HEALTH AND HUMAN SERVICES

/Robert K. DeConti/

\_\_\_\_\_  
ROBERT K. DECONTI  
Assistant Inspector General for Legal Affairs  
Office of Inspector General  
U. S. Department of Health and Human Services

2/11/16  
\_\_\_\_\_  
DATE

/John W. O'Brien/

\_\_\_\_\_  
JOHN W. O'BRIEN  
Senior Counsel  
Office of Inspector General  
U. S. Department of Health and Human Services

2/9/16  
\_\_\_\_\_  
DATE

/Nancy W. Brown/

\_\_\_\_\_  
NANCY W. BROWN  
Senior Counsel  
Office of Inspector General  
U. S. Department of Health and Human Services

2/9/16  
\_\_\_\_\_  
DATE

## APPENDIX A

### INDEPENDENT REVIEW ORGANIZATION

This Appendix contains the requirements relating to the Independent Review Organization (IRO) required by Section III.D of the CIA.

#### A. IRO Engagement

1. Nacogdoches shall engage an IRO that possesses the qualifications set forth in Paragraph B, below, to perform the responsibilities in Paragraph C, below. The IRO shall conduct the review in a professionally independent and objective fashion, as set forth in Paragraph D. Within 30 days after OIG receives the information identified in Section V.A.9 of the CIA or any additional information submitted by Nacogdoches in response to a request by OIG, whichever is later, OIG will notify Nacogdoches if the IRO is unacceptable. Absent notification from OIG that the IRO is unacceptable, Nacogdoches may continue to engage the IRO.

2. If Nacogdoches engages a new IRO during the term of the CIA, that IRO must also meet the requirements of this Appendix. If a new IRO is engaged, Nacogdoches shall submit the information identified in Section V.A.9 of the CIA to OIG within 30 days of engagement of the IRO. Within 30 days after OIG receives this information or any additional information submitted by Nacogdoches at the request of OIG, whichever is later, OIG will notify Nacogdoches if the IRO is unacceptable. Absent notification from OIG that the IRO is unacceptable, Nacogdoches may continue to engage the IRO.

#### B. IRO Qualifications

The IRO shall:

1. assign individuals to conduct the Interventional Cardiac Procedures Review who have expertise in the medical necessity and appropriateness of interventional cardiac procedures, the established practice guidelines and generally accepted standards of medical practice described by the American College of Cardiology, and the general requirements of the Federal health care programs from which Nacogdoches seeks reimbursement;

2. assign individuals to design and select the Interventional Cardiac Procedures Review sample who are knowledgeable about the appropriate statistical sampling techniques; and

3. have sufficient staff and resources to conduct the reviews required by the CIA on a timely basis.

C. IRO Responsibilities

The IRO shall:

1. perform each Interventional Cardiac Procedures Review in accordance with the specific requirements of the CIA;

2. follow all applicable Medicare and state Medicaid program rules and reimbursement guidelines in making assessments in the Interventional Cardiac Procedures Review;

3. request clarification from the appropriate authority (e.g., Medicare contractor), if in doubt of the application of a particular Medicare or state Medicaid program policy or regulation;

4. respond to all OIG inquiries in a prompt, objective, and factual manner; and

5. prepare timely, clear, well-written reports that include all the information required by Appendix B to the CIA.

D. IRO Independence and Objectivity

The IRO must perform the Interventional Cardiac Procedures Review in a professionally independent and objective fashion, as defined in the most recent Government Auditing Standards issued by the U.S. Government Accountability Office.

E. IRO Removal/Termination

1. *Nacogdoches and IRO.* If Nacogdoches terminates its IRO or if the IRO withdraws from the engagement during the term of the CIA, Nacogdoches must submit a notice explaining (a) its reasons for termination of the IRO or (b) the IRO's reasons for its withdrawal to OIG, no later than 30 days after termination or withdrawal. Nacogdoches must engage a new IRO in accordance with Paragraph A of this Appendix and within 60 days of termination or withdrawal of the IRO.

2. *OIG Removal of IRO.* In the event OIG has reason to believe the IRO does not possess the qualifications described in Paragraph B, is not independent and objective as set forth in Paragraph D, or has failed to carry out its responsibilities as described in Paragraph C, OIG shall notify Nacogdoches in writing regarding OIG's basis for determining that the IRO has not met the requirements of this Appendix. Nacogdoches

shall have 30 days from the date of OIG's written notice to provide information regarding the IRO's qualifications, independence or performance of its responsibilities in order to resolve the concerns identified by OIG. If, following OIG's review of any information provided by Nacogdoches regarding the IRO, OIG determines that the IRO has not met the requirements of this Appendix, OIG shall notify Nacogdoches in writing that Nacogdoches shall be required to engage a new IRO in accordance with Paragraph A of this Appendix. Nacogdoches must engage a new IRO within 60 days of its receipt of OIG's written notice. The final determination as to whether or not to require Nacogdoches to engage a new IRO shall be made at the sole discretion of OIG.

## APPENDIX B

### INTERVENTIONAL CARDIAC PROCEDURES REVIEW

A. Interventional Cardiac Procedures Review. The IRO shall perform the Interventional Cardiac Procedures Review annually to cover each of the five Reporting Periods. The IRO shall perform all components of each Interventional Cardiac Procedures Review.

1. *Definitions.* For the purposes of the Interventional Cardiac Procedures Review, the following definitions shall be used:

- a. Interventional Cardiac Procedures: Any procedure involving implantable cardioverter defibrillator (ICD) devices and/or cardiac resynchronization therapy (CRT) devices, performed at Nacogdoches.
- b. Population: The Population shall be defined as all Interventional Cardiac Procedures for which Provider has received reimbursement from Medicare, Medicaid, or other Federal health care programs during the relevant 12-month Reporting Period.

2. *Sample.* The IRO shall randomly select and review a sample of 100 Interventional Cardiac Procedures performed at Nacogdoches. The Interventional Cardiac Procedures shall be reviewed for appropriateness of case selection, quality of procedure execution, proper response to intra-procedural problems, accurate assessment of procedure outcome, and appropriateness of procedure management. The Interventional Cardiac Procedures shall be reviewed based on the supporting documentation available at Nacogdoches or under Nacogdoches's control and applicable regulations and guidance to determine whether the procedure was medically necessary and appropriate, including but not limited to the established practice guidelines and generally accepted standards of medical practice described by the American College of Cardiology.

The Interventional Cardiac Procedures Review shall be performed annually and shall cover each of the Reporting Periods. The IRO engaged by Nacogdoches for the Interventional Cardiac Procedures Review shall have expertise in the medical necessity and appropriateness of Interventional Cardiac Procedures. The IRO shall have expertise in the general requirements of the Federal health care program(s) from which Nacogdoches seeks reimbursement.



3. *Other Requirements*

- a. **Supplemental Materials.** The IRO shall request all documentation and materials required for its review of the Interventional Cardiac Procedures selected as part of the Sample, and Nacogdoches shall furnish such documentation and materials to the IRO prior to the IRO initiating its review of the Sample. If the IRO accepts any supplemental documentation or materials from Nacogdoches after the IRO has completed its initial review of the Sample (Supplemental Materials), the IRO shall identify in the Interventional Cardiac Procedures Review Report the Supplemental Materials, the date the Supplemental Materials were accepted, and the relative weight the IRO gave to the Supplemental Materials in its review. In addition, the IRO shall include a narrative in the Interventional Cardiac Procedures Review Report describing the process by which the Supplemental Materials were accepted and the IRO's reasons for accepting the Supplemental Materials.
- b. **Interventional Cardiac Procedures without Supporting Documentation.** Any Interventional Cardiac Procedure for which Nacogdoches cannot produce documentation sufficient to support the medical necessity or appropriateness of the procedure shall be considered an error and the total reimbursement received by Nacogdoches for such procedure shall be deemed an Overpayment. Replacement sampling for Interventional Cardiac Procedures with missing documentation is not permitted.
- c. **Use of First Samples Drawn.** For the purposes of the Sample discussed in this Appendix, the Interventional Cardiac Procedures selected in the first sample shall be used (i.e., it is not permissible to generate more than one list of random samples and then select one for use with the Sample).

**B. Interventional Cardiac Procedures Review Report.** The IRO shall prepare an Interventional Cardiac Procedures Review Report as described in this Appendix for each Interventional Cardiac Procedures Review performed. The following information shall be included in the Interventional Cardiac Procedures Review Report.

**1. *Interventional Cardiac Procedures Review Methodology***

- a. **Sampling Unit.** A description of the Interventional Cardiac Procedures as that term is defined above.
- b. **Interventional Cardiac Procedures Review Population.** A description of the Interventional Cardiac Procedures Population subject to the Interventional Cardiac Procedures Review.
- c. **Interventional Cardiac Procedures Review Objective.** A clear statement of the objective intended to be achieved by the Interventional Cardiac Procedures Review.
- d. **Sampling Frame.** A description of the sampling frame, which is the totality of Interventional Cardiac Procedures from which the Interventional Cardiac Procedures Sample has been selected and an explanation of the methodology used to identify the sampling frame. In most circumstances the sampling frame will be identical to the Population.
- e. **Source of Data.** A description of the specific documentation relied upon by the IRO when performing the Interventional Cardiac Procedures Review (e.g., medical records, physician orders, certificates of medical necessity, requisition forms, local medical review policies (including title and policy number), CMS program memoranda (including title and issuance number), Medicare carrier or intermediary manual or bulletins (including issue and date), other policies, regulations, or directives).
- f. **Review Protocol.** A narrative description of how the Interventional Cardiac Procedures Review was conducted and what was evaluated.
- g. **Supplemental Materials.** A description of any Supplemental Materials as required by A.3.a., above.

**2. *Statistical Sampling Documentation***

- a. The number of Interventional Cardiac Procedures appraised in the sample.**
- b. A copy of the printout of the random numbers generated by the "Random Numbers" function of the statistical sampling software used by the IRO.**
- c. A description or identification of the statistical sampling software package used to select the Sample.**

**3. *Interventional Cardiac Procedures Review Findings***

- a. A narrative explanation of the IRO's findings and supporting rationale (including reasons for errors, patterns noted, and the identification, by position description, of the physicians involved) regarding the Interventional Cardiac Procedures Review, including the results of the Sample.**
- b. Total number and percentage of instances in which the IRO determined that the Interventional Cardiac Procedure was not medically necessary or appropriate, based on established practice guidelines and generally accepted standards of medical practice as described by the American College of Cardiology.**
- c. A spreadsheet of the Interventional Cardiac Procedures Review results that includes the following information for each Interventional Cardiac Procedure appraised:
  - i. type of Interventional Cardiac Procedure performed,**
  - ii. whether the Interventional Cardiac Procedure was medically necessary and appropriate,**
  - iii. beneficiary name,**
  - iv. beneficiary health insurance claim number,**
  - v. date of service,**
  - vi. procedure code submitted,**
  - vii. Federal health program billed, and**
  - viii. amount reimbursed.****

4. **Recommendations.** The IRO's report shall include any observations, findings, and recommendations on possible improvements to Nacogdoches's systems and processes.

5. **Credentials.** The names and credentials of the individuals who: (1) designed the statistical sampling procedures and the review methodology utilized for the Interventional Cardiac Procedures Review and (2) performed the Interventional Cardiac Procedures Review.