Maternity Practices in Infant Nutrition and Care—mPINC

Quality Practice Measures

Benchmark Report



Fantastic Medical Center

123 Street Road City, ST 12345

Facility ID: Test5



2011 Quality Practice Measures

Summary Information

Fantastic Medical Center's Composite Quality Practice Score:

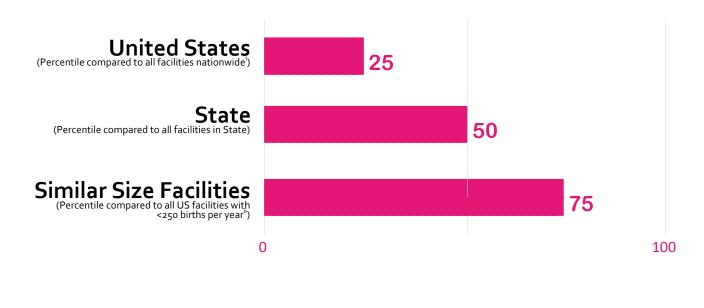


What is the mPINC Survey?

The Maternity Practices in Infant Nutrition and Care (mPINC) Survey is a national survey of infant feeding practices in facilities that provide maternity care services.

The Battelle Centers for Public Health Research and Evaluation has conducted this survey for the Centers for Disease Control and Prevention every other year since 2007.

Fantastic Medical Center's Composite Quality Practice Score Percentilesⁱ



Fantastic Medical Center reported 154 births in the past year; it is in the size category of <250 births per year.

¹Your facility's percentile is the point below which the indicated percent of scores fall in each group. For example, if your National percentile is 50, then you are performing better than half of all facilities nationwide. If your State percentile is 66 or 67, you are performing better than about two-thirds of the facilities in your state. If your Similar Size percentile is 99, you are performing better than almost all other facilities nationwide with a similar number of births per year.

ⁱⁱ Facility size estimates are based on annual birth census as reported by the mPINC survey respondent and/or the American Hospital Association (when respondent did not provide data).

What's in this report?

Fantastic Medical Center's results from the 2011 **CDC mPINC Survey**—CDC provides this resource to help you improve outcomes by providing the best evidence-based care to your patients.

- Summary Information—Examine your Composite Quality Practice Score.ⁱⁱⁱ Scores range from 0 to 100; your score compares to all other facilities: across the US; in State; and in your size category nationwide.ⁱⁱ
- Care Dimension Information—Learn about your subscores^{iv} and percentiles in: labor and delivery care; postpartum feeding of breastfed infants, breastfeeding assistance, and contact between mother and infant; staff training; and structural and organizational aspects of care delivery. Accompanied with each score are explanations of how and why CDC chose to measure these particular practices.

Who responded to the mPINC Survey?

All facilities that provide intrapartum care in the United States and Territories received the mPINC survey.

At each facility, surveys were completed by the person most knowledgeable about the care processes and policies involved in feeding healthy infants.

The 2011 survey response rate was 83%.

Maternity Care Practices and Infant Feeding

A group of specific interventions has been identified that, when implemented together as a consistent system of care,¹⁻³ results in better breastfeeding outcomes.⁴⁻⁸ Inpatient and ambulatory intrapartum care strategies describe how infant feeding care is delivered across the perinatal period. These strategies are designed to reduce the incidence of events and experiences that undermine mothers' breastfeeding intentions and decisions.

The key components of this care system were identified using the best available science and evidence. Like other clinical care models, this evidence spans a wide range, from results of randomized trials to expert opinion, producing a set of connected best practices that make up a facility's infant feeding care system.

Components of infant feeding care best practices

The following key clinical care processes, policies, and staffing expectations are appropriate for care of all perinatal patients, unless medically contraindicated:

I. Labor and delivery care—Upon delivery,^v the newborn is placed skinto-skin with the mother, allowing uninterrupted time for breastfeeding.

II. Postpartum care:

- a. Feeding of breastfed infants—The breastfeeding infant is only offered pacifiers and supplements (infant formula, water, and glucose water) when medically indicated;
- b. Breastfeeding assistance-Assistance is offered to the breastfeeding mother and infant using consistent standards for supportive patient education and assessment;
- c. Contact between mother and **infant**—The infant is enabled to stay with the mother 24 hours per day, without unnecessary separation or restrictions.
- III. Facility discharge care—The breastfeeding mother and infant are assured ambulatory breastfeeding care; patient discharge gifts contain no infant formula marketing samples.
- IV. Staff training—All staff with primary responsibility for care of the breastfeeding mother and infant receive appropriate breastfeeding skills training and assessment.
- V. Structural and organizational **aspects of care delivery**—Best practices policies are implemented for staffing, care process, and communication expectations in perinatal patient education and care settings; are supportive of breastfeeding employees; and are free from financial conflict of interest.

ⁱⁱⁱ The Composite Quality Practice Score is a simple average of subscores from each care dimension.

iv The care dimension subscore is the calculated simple average of scored items within each dimension.

^v Immediate skin-to-skin contact and breastfeeding opportunities are possible and beneficial in both vaginal and Cesarean deliveries. These practices should be initiated within one hour of vaginal birth and within two hours of Cesarean birth.

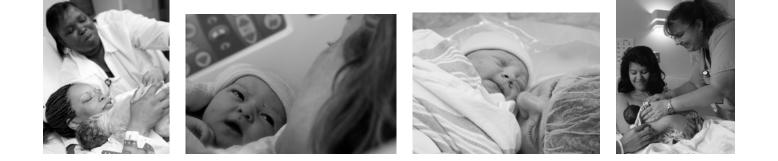
I. Labor and Delivery Care

Subscore: 12

Subscore Percentiles: United States 5 State 3

State 3 Similar Size Facilities 2

			0		100
Measure	Rationale	Explanation	Ideal Response	Your Response	Your Score
Initial skin-to-	Skin-to-skin contact improves infant ability to establish breastfeeding. ⁹	This measure reports how many patients experience mother-infant skin-to-skin contact for at least 30 minutes within 1 hour of uncomplicated vaginal birth.	Most	Few	0
skin contact		This measure reports how many patients experience mother-infant skin-to-skin contact for at least 30 minutes within 2 hours of uncomplicated Cesarean birth.	Most	Few	0
Initial breastfeeding	Early initiation of breastfeeding increases overall	This measure reports what percent of patients have the opportunity to breastfeed within 1 hour of uncomplicated vaginal birth.	≥90	20	30
opportunity	breastfeeding duration and reduces a mother's risk of delayed onset of milk production. ¹⁰	This measure reports what percent of patients have the opportunity to breastfeed within 2 hours of uncomplicated Cesarean birth.	≥90	10	30
Routine procedures performed skin-to-skin	Performing routine newborn procedures and assessments skin-to-skin increases infant stability, is safe for mother and infant, ¹¹ and improves breastfeeding outcomes by reducing unnecessary separation of mother and infant. ¹²	This measure reports how often patients have routine infant procedures performed while mother and infant are skin-to- skin.	Almost always	Rarely	0



II. Postpartum Care a. Feeding of Breastfed Infants



Subscore Percentiles: United States State Similar Size Facilities



Measure	Rationale	Explanation	Ideal Response	Your Response	Your Score
Initial feeding received after birth	colostrum and is impaired by prior introduction of	This measure reports what percent of breastfeeding infants receive breast milk as their first feeding after uncomplicated vaginal birth.	≥90	100	100
		This measure reports what percent of breastfeeding infants receive breast milk as their first feeding after uncomplicated Cesarean birth.	≥90	90	100
	The AAP and ACOG <i>Guidelines for Perinatal Care</i> ¹⁵ and Academy for Breastfeeding Medicine	This measure reports what percent of breastfeeding infants receive non-breast milk feedings.	<10	50	30
Supplementary feedings	guidelines for supplementing feedings in healthy ¹⁶ and hypoglycemic ¹⁷ neonates all recommend against routine supplementation with formula, glucose water, or water.	This measure reports whether breastfeeding infants receive glucose water and/or water.	No	Yes	0

II. Postpartum Care— b. Breastfeeding Assistance Subscore:



Subscore Percentiles: United States

State Similar Size Facilities

30 20 15 100 0

Measure	Rationale	Explanation	ldeal Response	Your Response	Your Score
Documentation of feeding decision	Standard documentation of infant feeding decisions is important in order to adequately support maternal choice. ¹⁸	This measure reports how often infant feeding decisions are documented in medical records.	Almost always	Almost always	100
Breastfeeding	The AAP recommends pediatricians provide parents with complete, current information on the benefits and methods of breastfeeding to ensure that the feeding decision is a fully informed one. ¹⁹ Patient education is important in order to establish breastfeeding. ^{20,21}	This measure reports how many patients who are breastfeeding, or intend to breastfeed, are provided advice and instructions about breastfeeding.	Most	Most	100
advice and counseling	Effective breastfeeding relies on feeding in direct response to specific infant cues rather than scheduled frequency or duration of feedings. ²²	This measures reports how many patients are taught to recognize and respond to infants' cues instead of feeding on a set schedule.	Most	Most	100
		This measure reports how often breastfeeding patients receive instructions to limit suckling at the breast to a specific length of time.	Rarely	Often	30
Assessment and observation of	The AAP recommends formal evaluation of breastfeeding performance by trained observers during the first 24-48 hours of life. ¹⁹	This measure reports how many patients received a directly observed breastfeeding assessment by facility staff.	Most	Most	100
breastfeeding sessions	Standardized breastfeeding assessment tools improve comparability and validity of findings. ²³⁻²⁵	This measure reports whether breastfeeding is assessed using a standardized or adapted assessment tool.	Yes	No	0
Pacifier use	In-hospital pacifier use reduces duration of exclusive breastfeeding. ²⁶	This measure reports how many breastfeeding patients are given pacifiers by facility staff.	Few	Most	0

II. Postpartum Care— c. Contact Between Mother and Infant

72 Subscore:

Subscore Percentiles: United States State 30 Similar Size Facilities 20



Measure	Rationale	Explanation	Ideal Response	Your Response	Your Score
Separation of mother and newborn during transition to receiving units	Separation during transition to postpartum care is unnecessary for stable patients. Mother-infant contact is important during this time to establish breastfeeding, maintain infant weight, and improve regulation of infants' neurologic states. ²²	This measure reports how many minutes mother- infant pairs are separated after uncomplicated vaginal births during the transition from labor and delivery care to their receiving patient care units.	No separation	No separation	100
Patient	Rooming-in of mother-infant pairs increases infants'	This measure reports how many hours breastfeeding mother-infant pairs are separated at night.	No separation	1	90
	opportunities to learn to breastfeed ²⁸ and increases duration and quality of maternal sleep. ²⁹	This measure reports what percent of mother-infant pairs room together ≥23 hrs per day.	≥90	0	0
Instances of mother infant pairs are separated ³⁰ helps identify opportunities to reduce unnecessary separations. Bringing the infant to the mother to breastfeed reduces chances the infant will receive supplemental feeds. ^{31,32}	This measure reports the number of reasons that infant patients are removed from mothers' rooms.	0	2	70	
	unnecessary separations. Bringing the infant to the mother to breastfeed reduces chances the infant will	This measure reports how many patients who are not rooming-in receive the infant from the nursery for breastfeeding at night.	Most	NA all room in	100

III. Facili Care	ity Discharge	Subscore: 38	Subscore Percentiles: United States State Similar Size Facilities	0	40 0	100
Measure	Rationale	Explanatio	on	Ideal Response	Your Response	Your Score
Assurance of ambulatory breastfeeding support	The AAP clinical practice guidelines recommend examination of all infants by a qualified health care professional within 48 hours of hospital discharge to assess breastfeeding. ³³ Ensuring post discharge ambulatory support improves breastfeeding outcomes. ^{34,35}	This measure reports how many modes of ambulatory breastfeeding support are offered: Physical Contact—Home/hospital visit; Active Reaching Out—Phone call to patient; Referral—Providing information about: Available phone numbers, support groups, lactation consultant/specialist, WIC, outpatient clinics.		All 3 modes	Modes 1 and 3	75
Distribution of "discharge packs" containing infant formula	The AAP and ACOG recommend against distributing infant formula "discharge packs" ^{14,36} because it reduces exclusive breastfeeding rates and implies health care professional endorsement of specific commercial items. ³⁷⁻³⁹	This measure reports whether breastfeeding patients are given "discharge packs" containing product marketing infant formula samples.		No	Yes	0



IV. Staff	Training Sub	oscore:	Subscore Percentiles: United States State Similar Size Facilities	25 0	50	100
Measure	Rationale	Explana	ation	Ideal Response	Your Response	Your Score
Preparation of new staff	Staff training appures standard appoints to provide	This measure reports how many hours of breastfeeding education new nurses and other birth attendants* receive.		≥18	None	0
maintain patient support skills. ³⁹⁻⁴² Standard 18 hour	evidence-based care, learn about new information, and maintain patient support skills. ^{39,42} Standard 18 hour staff training improves patient breastfeeding outcomes	This measure reports how many hours of breastfeeding education current nurses and other birth attendants* receive.		≥5	Not sure	
	facility-wide. ^{43,44}	This measure reports how m birth attendants* received any in the past year.		Most	Not sure	
Supplementary feedings	Like other critical nursing competencies, regular assessment of competency in breastfeeding management and support improves delivery of care. ⁴⁵⁻⁴⁷	This measure reports how of birth attendants* are assessed breastfeeding management a	for competency in	At least once a year	At least once a year	100
		* In free-standing birth centers, these "birth attendants" to accommodate th				

* In free-standing birth centers, these questions were asked among "birth attendants" to accommodate the range of attendants to births in these facilities.

V. Structural & Organizational Aspects of Care Delivery



Subscore Percentiles: United States State

∎3 2 Similar Size Facilities 0

100

Measure	Rationale	Explanation	Ideal Response	Your Response	Your Score
Breastfeeding policy	The AAP recommends inclusion of specific elements in facility breastfeeding policies. ¹⁴ The Academy of Breastfeeding Medicine's clinical protocol lists components of a model breastfeeding policy. ¹⁶	This measure reports the number of model breastfeeding policy elements in your facility's breastfeeding policy.	10	2	20
Communication of breastfeeding policy	Effective intra-professional communication increases the likelihood that a facility's breastfeeding policy will be implemented appropriately. ^{48,49}	This measure reports the modes used to inform staff about breastfeeding policies: In person—In-service training, new staff orientation, new staff training, staff meeting; Printed/online materials—Policy posted, newsletter.	Both modes	Both modes	100
Infant feeding documentation policy	Standardized documentation of patient decisions allows for valid internal assessment, monitoring and improvement of quality of care, and improves staff collaboration and support of patients' decisions. ⁵⁰	This measures reports your facility's policy for documentation of patient infant feeding plans and practices.	Any point during or post-stay	At admission only	25
Employee breastfeeding support	The AMA and AWHONN recommend medical facilities support all lactating employees by providing appropriate time and facilities to express and store milk during the work day. ^{51,52} The US Breastfeeding Committee recommends specific workplace supports. ⁵³	This measure reports how many supports are provided to lactating staff: Critical supports—Room to express milk, electric breast pump for staff use, permission to express milk on breaks; Additional supports—On-site child care, breastfeeding support group for staff, access to lactation consultant/ specialist, paid maternity leave other than accrued leave.	3 critical	1 critical,0 additional	35
Facility receipt of free infant formula	The ADA guidelines for mandatory elements of infant formula HACCP plans ⁵⁴ apply to purchased and free infant formula. The AMA recognizes the inherent conflict of interest this kind of financial support introduces. ^{55,56}	This measure reports whether your facility receives infant formula free of charge from manufacturers.	No	Yes	0
Prenatal breastfeeding instruction	Patient education about breastfeeding improves breastfeeding rates. ²⁰	This measure reports whether breastfeeding is a component of prenatal patient education opportunities.	Yes	No/not sure	0
Coordination of lactation care	A designated Lactation Coordinator demonstrates consideration of lactation support as an essential and necessary function of intrapartum care. ⁵⁷	This measure reports whether your facility has a designated person who oversees lactation care within the facility.	Yes	No	0

Next Steps

Examine the care dimension that was the most problematic at Fantastic Medical Center compared to others in State or across the country, and choose one care process or policy to begin improving.

Example Improvement **Opportunities**

- Labor and delivery care—**Reduce delays** in first contact and breastfeeding Ι. opportunities.
- II. Postpartum care:
 - a. Feeding of breastfed infants-Eliminate unnecessary supplementation;
 - b. Breastfeeding assistance—Improve patient education and assistance; and
 - c. Contact between mother and infant-Eliminate unnecessary separations between mothers and infants.
- III. Facility discharge care—Ensure compliance with AAP clinical practice recommendations.
- IV. Staff training—Facilitate staff training on breastfeeding management and support.
- V. Structural and organizational aspects of care delivery—Improve your facility's policies related to breastfeeding.

References Cited

- Perez-Escamilla R, Segura-Millan S, Pollitt E, Dewey KG. Effect of the maternity ward system on the lactation success of low-income urban Mexican women. Early Hum Dev 1992; 31(1):25-40.
- (2) Kersting M, Dulon M. Assessment of breast-feeding promotion in hospitals and follow-up survey of mother-infant pairs in Germany: the SuSe Study. Public Health Nutr 2002; 5(4):547-552.
- (3) Murray EK, Ricketts S, Dellaport J. Hospital practices that increase breastfeeding duration: results from a population-based study. Birth 2007; 34(3):202-211.
- (4) Blomquist HK, Jonsbo F, Serenius F, Persson LA. Supplementary feeding in the maternity ward shortens the duration of breast feeding. Acta Paediatr 1994; 83 (11):1122-1126.
- (5) Coutinho SB, de Lira PI, de Carvalho LM, Ashworth A. Comparison of the effect of two systems for the promotion of exclusive breastfeeding. Lancet 2005; 366 (9491):1094-1100.
- (6) DiGirolamo AM, Grummer-Strawn LM, Fein S. Maternity care practices: implications for breastfeeding. Birth 2001; 28(2):94-100.
- (7) Illingworth RS, Ston DG, Jowett GH, Scott JF. Self-demand feeding in a maternity unit. Lancet 1952; 1(14):683-687.
- (8) Vittoz JP, Labarere J, Castell M, Durand M, Pons JC. Effect of a training program for maternity ward professionals on duration of breastfeeding. Birth 2004; 31(4):302-307.
- (9) Anderson GC, Moore E, Hepworth J, Bergman N. Early skin-to-skin contact for mothers and their healthy newborn infants. Cochrane Database Syst Rev 2003; (2):CD003519.
- (10) Dewey KG, Nommsen-Rivers LA, Heinig MJ, Cohen RJ. Risk factors for suboptimal infant breastfeeding behavior, delayed onset of lactation, and excess neonatal weight loss. Pediatrics 2003; 112(3 Pt 1):607-619.
- (11) Bystrova K, Matthiesen AS, Vorontsov I, Widstrom AM, Ransjo-Arvidson AB, Uvnas-Moberg K. Maternal axillar and breast temperature after giving birth: effects of delivery ward practices and relation to infant temperature. Birth 2007; 34(4):291-300.
- (12) Awi DD, Alikor EA. Barriers to timely initiation of breastfeeding among mothers of healthy full-term babies who deliver at the University of Port Harcourt Teaching Hospital. Niger J Clin Pract 2006; 9(1):57-64.
- (13) Brandtzaeg P. The secretory immunoglobulin system: regulation and biological significance, focusing on human mammary glands. In: David M, Isaacs C, Hanson L, editors. Integrating Population Outcomes, Biological Mechanisms and Research Methods in the Study of Human Milk and Lactation. New York: Kluwer Academic/ Plenum Publishers, 2002: 1-16.
- (14) Adlerberth I, Hanson L. Ontongeny of the intestinal flora. In: Sanderson I, Walker W, editors. Development of the Gastrointestinal Tract. Hamilton, Ontario: BC Dexter Inc., 1999: 279-292.
- (15) American Academy of Pediatrics, American College of Obstetricians and Gynecologists. Care of the neonate. In: Lockwood CJ, Lemons JA, eds. Guidelines for Perinatal Care. 6th ed. Elk Grove Village, IL: American Academy of Pediatrics; 2007:205-249.
- (16) The Academy of Breastfeeding Medicine Protocol Committee. Model Breastfeeding Policy. Breastfeeding Medicine 2007; 2(1):50-55.
- (17) The Academy of Breastfeeding Medicine Protocol Committee. Guidelines for Glucose Monitoring and Treatment of Hypoglycemia in Breastfed Neonates. Breastfeeding Medicine 2006; 1(3):178-184.
- (18) Lee TT. Nursing diagnoses: factors affecting their use in charting standardized care plans. J Clin Nurs 2005; 14(5):640-647.
- (19) American Academy of Pediatrics Section on Breastfeeding. Policy Statement: Breastfeeding and the use of human milk. Pediatrics. 2012 Mar;129(3):e827-e841.
- (20) US Preventive Services Task Force. Behavioral interventions to promote breastfeeding: Recommendations and rationale. Annals of Family Medicine 2003; 1 (2):79-80.
- (21) Kronborg H, Vaeth M, Olsen J, Iversen L, Harder I. Effect of early postnatal breastfeeding support: a cluster-randomized community based trial. Acta Paediatr 2007; 96(7):1064-1070.
- (22) Riordan J. Breastfeeding and Human Lactation. Third ed. Sudbury, MA: Jones and Bartlett, 2005.
- (23) Kumar SP, Mooney R, Wieser LJ, Havstad S. The LATCH scoring system and prediction of breastfeeding duration. J Hum Lact 2006; 22(4):391-397.
- (24) Cakmak H, Kuguoglu S. Comparison of the breastfeeding patterns of mothers who delivered their babies per vagina and via cesarean section: an observational study using the LATCH breastfeeding charting system. Int J Nurs Stud 2007; 44(7):1128-1137.
- (25) Benson S. What is normal? A study of normal breastfeeding dyads during the first sixty hours of life. Breastfeed Rev 2001; 9(1):27-32.
- (26) Howard CR, Howard FM, Lanphear B et al. Randomized clinical trial of pacifier use and bottle-feeding or cupfeeding and their effect on breastfeeding. Pediatrics 2003; 111(3):511-518.
- (27) Bystrova K, Widstrom AM, Matthiesen AS et al. Early lactation performance in primiparous and multiparous women in relation to different maternity home practices. A randomised trial in St. Petersburg. Int Breastfeed J 2007; 2:9.
- (28) Buranasin B. The effects of rooming-in on the success of breastfeeding and the decline in abandonment of children. Asia Pac J Public Health 1991; 5(3):217-220.
- (29) Keefe MR. The impact of infant rooming-in on maternal sleep at night. J Obstet Gynecol Neonatal Nurs 1988; 17(2):122-126.
- (30) Svensson K, Matthiesen AS, Widstrom AM. Night rooming-in: who decides? An example of staff influence on mother's attitude. Birth 2005; 32(2):99-106.
- (31) Ball HL, Ward-Platt MP, Heslop E, Leech SJ, Brown KA. Randomised trial of infant sleep location on the postnatal ward. Arch Dis Child 2006; 91(12):1005-1010.
- (32) Lindenberg CS, Cabrera AR, Jimenez V. The effect of early post-partum motherinfant contact and breast-feeding promotion on the incidence and continuation of breast-feeding. Int J Nurs Stud 1990; 27(3):179-186.

- (33) American Academy of Pediatrics Subcommittee on Hyperbilirubinemia. Management of hyperbilirubinemia in the newborn infant 35 or more weeks of gestation. Pediatrics. 2004 Jul;114(1):297-316.
- (34) Ingram J, Rosser J, Jackson D. Breastfeeding peer supporters and a community support group: evaluating their effectiveness. Matern Child Nutr 2005; 1(2):111-118.
- (35) Chapman DJ, Damio G, Perez-Escamilla R. Differential response to breastfeeding peer counseling within a low-income, predominantly Latina population. J Hum Lact 2004; 20(4):389-396.
- (36) Committee on Healthcare for Underserved Women, Committee on Obstetric Practice. ACOG Committee Opinion No. 361: Breastfeeding: Maternal and Infant Aspects. Obstet Gynecol 2007 109: 479-480.
- (37) Bliss MC, Wilkie J, Acredolo C, Berman S, Tebb KP. The effect of discharge pack formula and breast pumps on breastfeeding duration and choice of infant feeding method. Birth 1997; 24(2):90-97.
- (38) Snell BJ, Krantz M, Keeton R, Delgado K, Peckham C. The association of formula samples given at hospital discharge with the early duration of breastfeeding. J Hum Lact 1992; 8(2):67-72.
- (39) Taveras EM, Li R, Grummer-Strawn L et al. Opinions and practices of clinicians associated with continuation of exclusive breastfeeding. Pediatrics 2004; 113(4):e283e290.
- (40) Freed GL, Clark SJ, Sorenson J, Lohr JA, Cefalo R, Curtis P. National assessment of physicians' breast-feeding knowledge, attitudes, training, and experience. JAMA 1995; 273(6):472-476.
- (41) Dykes F. The education of health practitioners supporting breastfeeding women: time for critical reflection. Matern Child Nutr 2006; 2(4):204-216.
- (42) Lu MC, Lange L, Slusser W, Hamilton J, Halfon N. Provider encouragement of breast-feeding: evidence from a national survey. Obstet Gynecol 2001; 97(2):290-295.
- (43) Cattaneo A, Yngve A, Koletzko B, Guzman LR. Protection, promotion and support of breast-feeding in Europe: current situation. Public Health Nutr 2005; 8(1):39-46.
- (44) Cattaneo A, Buzzetti R. Effect on rates of breast feeding training for the baby friendly hospital initiative. BMJ 2001; 323(7325):1358-1362.
- (45) O'Hearne RM. A review of methods to assess competency. J Nurses Staff Dev 2006; 22(5):241-245.
- (46) Whelan L. Competency assessment of nursing staff. Orthop Nurs 2006; 25(3):198-202.
- (47) Arcand LL, Neumann JA. Nursing competency assessment across the continuum of care. J Contin Educ Nurs 2005; 36(6):247-254.
- (48) Gifford WA, Davies B, Edwards N, Graham ID. Leadership strategies to influence the use of clinical practice guidelines. Nurs Leadersh (Tor Ont) 2006; 19(4):72-88.
- (49) Reeves S, Lewin S. Interprofessional collaboration in the hospital: strategies and meanings. J Health Serv Res Policy 2004; 9(4):218-225.
- (50) Cummings GG, Estabrooks CA, Midodzi WK, Wallin L, Hayduk L. Influence of organizational characteristics and context on research utilization. Nurs Res 2007; 56 (4 Suppl):S24-S39.
- (51) American Medical Association. Infant health policy H-245.982: AMA support for breastfeeding. Adopted 2005, reaffirmed 2007. <u>http://www.ama-assn.org/apps/ pf_new/pf_online?f_n=browse&doc=policyfiles/HnE/H-</u> 245.982.HTM&&ss_t=&st_p=&nth=1&policyfiles/HnE/H-240.999.HTM&nst_pol=policyfiles/HnE/H-245.972.HTM& Retrieved June 10, 2008.
- (52) Association of Women's Health, Obstetric and Neonatal Nurses. AWHONN policy position statement: Breastfeeding and lactation in the workplace. Adopted June, 1999. <u>http://www.awhonn.org/awhonn/binary.content.do?name=Resources/ Documents/pdf/5H2a_PS_BreastfeedingLactationInWork.pdf</u> Retrieved June 10, 2008.
- (53) United States Breastfeeding Committee. Workplace breastfeeding support [issue paper]. Raleigh, NC: United States Breastfeeding Committee; 2002.
- (54) Pediatric Nutrition Practice Group. Infant Feedings: Guidelines for Preparation of Formula and Breast Milk in Health Care Facilities. Chicago: U.S. The American Dietetic Association, 2004.
- (55) American Medical Association. MSS resolution 403: Doctors defending breastfeeding. In: Summary of actions: Medical student section resolutions; 2006 interim meeting, Las Vegas, Nevada. November 11, 2006.
- (56) American Medical Association Council on Science and Public Health. Report 2 of the Council on Scientific Affairs (A-05): Factors that influence differences in breastfeeding rates. June, 2005. <u>http://www.ama-assn.org/ama/pub/</u> <u>category/15169.html#recommendations</u> Retrieved June 10, 2008.
- (57) Mannel R, Mannel RS. Staffing for hospital lactation programs: recommendations from a tertiary care teaching hospital. J Hum Lact 2006; 22(4):409-417.

For more information visit:

www.cdc.gov/mpinc

Division of Nutrition, Physical Activity, and Obesity

National Center for Chronic Disease Prevention and Health Promotion

Centers for Disease Control and Prevention Atlanta, GA USA

August 2012