



DEPARTMENTS OF THE ARMY AND THE AIR FORCE
NATIONAL GUARD BUREAU
1411 JEFFERSON DAVIS HIGHWAY
ARLINGTON, VA 22202-3231

NGB-ZA

July 2003

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: National Guard Bureau Transformation – Initial Operational Capability

1. Attached is a copy of NGBM 10-5/38-101, Organizations and Functions of the National Guard Bureau (PROVISIONAL), 1 July 2003. This memorandum supersedes NGBM 10-5/38-101, dated 8 February 2002.
2. This directive is effective immediately. It prescribes the internal organization of each element of the National Guard Bureau and the functions performed by those organizational elements.
3. Point of contact is Mr. Gardner, (703) 607-3650 or DSN 327-3650. Mr. Gardner is currently, the Acting Director, Joint Staff. He is responsible for implementing the establishment of the joint staff at the NGB.

Encl

A handwritten signature in black ink, reading "H Steven Blum".

H STEVEN BLUM
Lieutenant General, US Army
Chief, National Guard Bureau

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