

## THE SECRETARY OF DEFENSE

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MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARIES OF DEFENSE
ASSISTANT SECRETARIES OF DEFENSE
GENERAL COUNSEL OF THE DEPARTMENT OF DEFENSE
DIRECTOR, OPERATIONAL TEST AND EVALUATION
INSPECTOR GENERAL OF THE DEPARTMENT OF DEFENSE
ASSISTANTS TO THE SECRETARY OF DEFENSE
DIRECTOR, ADMINISTRATION AND MANAGEMENT
DIRECTOR, PROGRAM ANALYSIS AND EVALUATION
DIRECTOR, NET ASSESSMENT
DIRECTOR, FORCE TRANSFORMATION

**DIRECTORS OF DEFENSE AGENCIES** 

DIRECTORS OF THE DOD FIELD ACTIVITIES

SUBJECT: Approval of Solicitation

The DoD Personnel Pentagon Memorial Organization, a voluntary association composed of DoD civilian and military personnel and their dependents, is sponsoring a solicitation among DoD employees in the National Capital Area to raise funds to establish the Pentagon Memorial. DoD employees, especially those in the immediate area of the Pentagon, want to honor the memory of the September 11<sup>th</sup> terrorist attack on the Pentagon and want to help honor and memorialize their fallen comrades.

DoD personnel may endorse the solicitation of this organization in their official capacity, although they may not actually solicit funds in that capacity. Employees may voluntarily solicit funds for the Memorial in their personal capacity, as long as they do not solicit from subordinates, DoD contractors or grantees, and anyone else outside of DoD.

Additional information on this worthy idea will be made available separately.

The solicitation by this organization of DoD personnel and DoD support must be conducted so that donations are truly voluntary, and confidentiality is guaranteed. Official DoD acceptance of any contributions must ensure that the standards of accountability are maintained. Small amounts of appropriated funds are authorized to support this effort.

