

OPERATION JOINT ENDEAVOR



**Capt Thomas D Robinson & SSgt Mort Gould
HQ USAFE/LGCO & 375TH CONS/LGCS**

OVERVIEW

- Operation Joint Endeavor Planning
- USAFE/Air Force Role
- NATO Perspective
- United States NSE Perspective
- Operations at Taszar AB, Hungary
- Lessons Learned
- Future Deployments

OPERATION JOINT ENDEAVOR PLANNING

- Concept of Lead Service - EUCOM - ARMY
- Use of Air Force Contingency Assets
- Multiple Contracting Agencies Involved
- NATO Supplement
- US and NATO Meetings

USAFE/AF ROLE - OJE

- Augment NATO, US NSE and USAFE Taskings
- AF used primarily as operating resource - little use in planning, especially in US NSE
- AF CCOs in key deployment positions
- Deployment impact on USAFE - 32% of deployable CCOs in theater

US NATIONAL SUPPORT ELEMENT (NSE)

- Augment Army Contracting at Tazsar AB and Tuzla AB
- Joint Contracting Center
 - - Army Military - Officers
 - - Army Civilians
 - - AF Officer and/or NCOs
 - - Marine NCOs

PEACE IMPLEMENTATION CONTRACTING

REDUCE IMPACT OF WHOLESALE CONTRACTING IN CROATIA AND B-H

ELIMINATE COMPETITION BETWEEN NATO FORCES

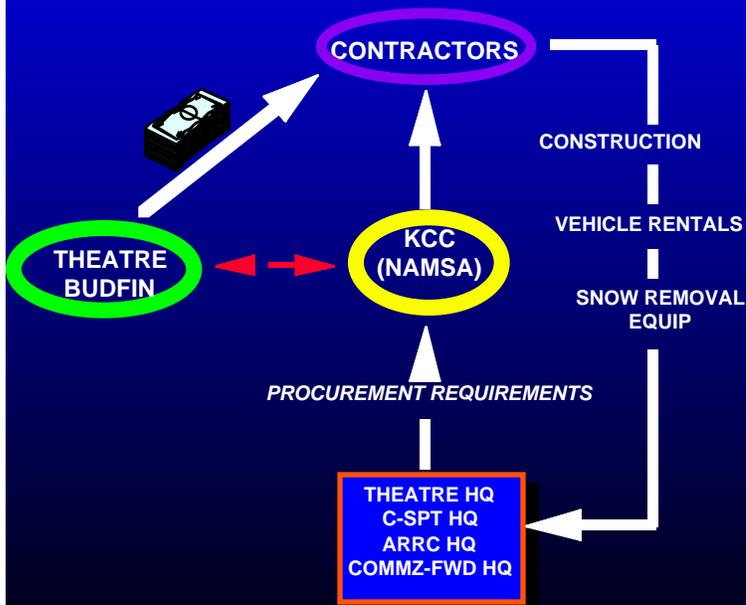
PROVIDE REQUIRED SUPPORT



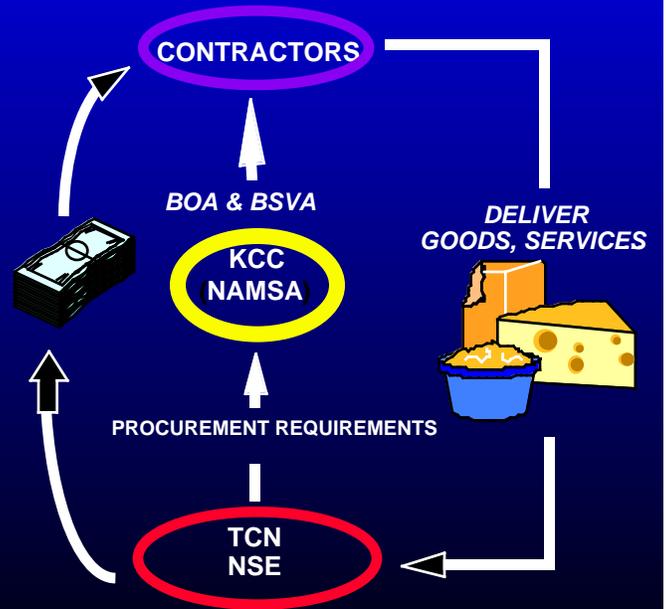
**KCC
NATO MAINTENANCE AND SUPPLY AGENCY
(NAMSA)**

REQUIREMENTS FLOW

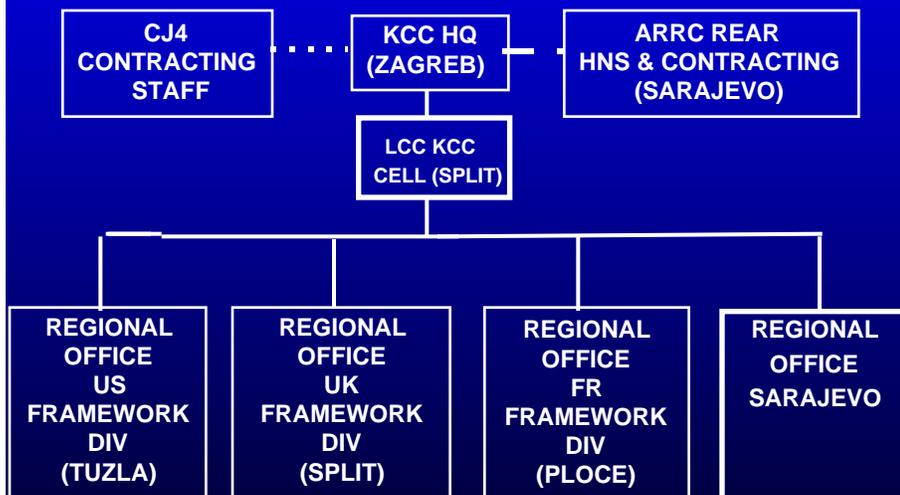
NATO FUNDED REQUIREMENT



TCN FUNDED REQUIREMENT



KCC STRUCTURE & CONCEPT OF SUPPORT

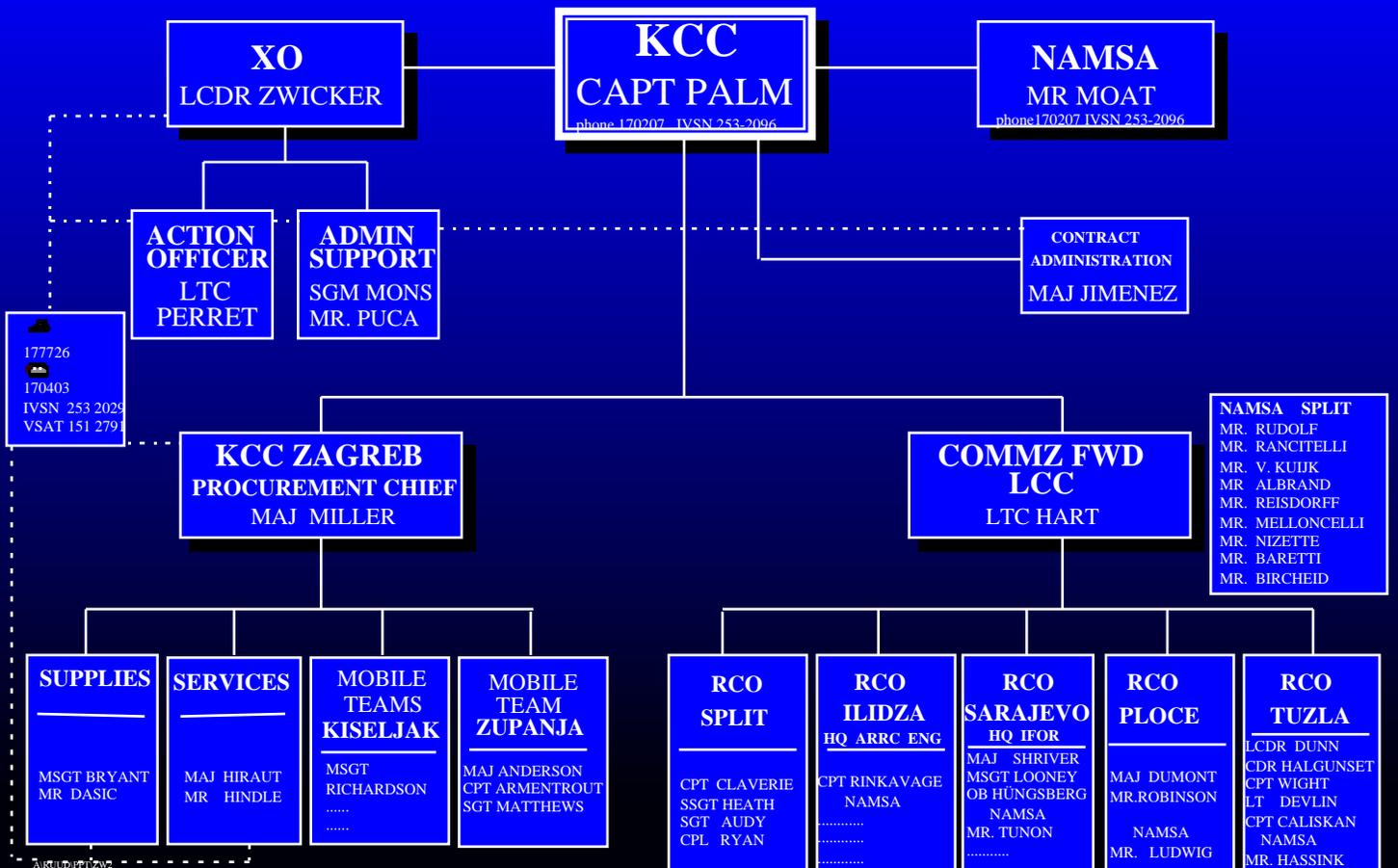


15 NATO CIVILIANS
5 LOCAL NATIONALS
34 MILITARY
TOTAL=54

2 MOBILE TEAMS
AS REQUIRED IN ZUPANJA &
KISELJAK

- KCC SYNCHRONIZES & DIRECTS CONTRACTING
- OPERATES IN PARALLEL WITH UN PROCUREMENT OFFICE
- PROVIDES PROCUREMENT SUPPORT TO MULTINATIONAL HEADQUARTERS AND TCNs
- COMPOSED OF MULTINATIONAL MILITARY AND NAMSA
- NAMSA ESTABLISHES BLANKET ORDERING AND SERVICE AGREEMENTS

THEATRE CONTRACTING COORDINATION CENTRE (KCC)



ARRUD#P12V2

AS OF 19 FEB 96

NET INVESTMENT POSITION (MUS as of 15 MAR 96)

• C-SPT(KCC)\$	8,190,869	• BE NSE	\$ 315,759
• HQ IFOR	\$ 8,280,187	• NL NSE	\$ 267,841
• HQ ARRC	\$ 11,661,030	• NORD NSE	\$ 7,482,030
• HQ CZF	\$ 1,883,755	• MAL NSE	\$ 1,562,340
• CAN NSE	\$ 3,633,807	• TURK NSE	\$ 2,360,724
• UK NSE	\$ 39,079,125	• RUS NSE	\$ 6,300
• FR NSE	\$ 23,024,059	• IT NSE	\$ 1,049,256
• US NSE	\$ 64,145,866	• SPAN NSE	\$ 2,359,793

TOTAL = \$ 175,302,656

HUNGARY - DEPLOYMENT

- Arrival - Severe weather conditions
- Bare Base Operation
 - No flight line support provided
 - Inadequate Lodging - Saturated Market
 - Transportation BPA established
- Large influx of deployed personnel
- Support mechanisms not ready

HUNGARY - DEPLOYMENT

- First month - Chaotic - Poor ADVON costly
- USAREUR Joint Contracting Cell Formed
- Shared space with Resource Management
 - Convenient for processing requirements
 - Inconvenient for working space
- AF Officer finding lodging for 300 people
- AF NCO handling AF requirements

HUNGARY

ACQUISITION PROCESS

- Order of Precedence
 - Hungarian Ministry of Defense (MOD)
 - LOGCAP - Brown & Root
 - Local Purchase - Joint Contracting Center
 - Central Region - Germany
- Acquisition Board - Prioritize Requirements

HUNGARY

FINANCE OPERATIONS

- AF Finance - never much of a factor
 - MIPR turned over to Army RIM
 - Lost control of AF payment capability
- Army Finance - Poor Support
 - Not contracting friendly - Hours wasted
 - Rules changed continuously
 - Refused to use AF Finance asset

HUNGARY

JOINT OPERATIONS

- Differences in Contingency Application
 - Air Force more customer oriented
 - Army sets up contracting office with back-home interface, reporting, E-Mail etc.
 - Air Force deploys with lap top and kit
 - Civilian vs. Military use in deployments
- SAACONS vs. DCATS or BCAS

LESSONS LEARNED

Hungary Experience

- Conduct a more extensive site survey/recon
- ADVON team inadequate for deployment
 - Three to Four man team could have prevented early problems
 - Have BPAs set up prior to force arrival for billeting, vehicles, mobile communications,

LESSONS LEARNED

Hungary Experience

mass transit, construction materials plus sourcing for heavy equipment

- Provide bulk fund site for ADVON contracting assets and deploy with disbursing agent
- Provide more robust initial communication in initial deployment - computers, printers and mobile communications

LESSONS LEARNED

Hungary Experience

- Base Operation Support (BOS) must be fully defined - affects contracting support and how resources can be used
- Army Finance need to streamline vendor paying system for contingencies
 - CO spent one manday per week paying vendors
 - Integrate AF finance rep into system

LESSONS LEARNED

- Army/AF can and do work well together
- Regulatory contracting barriers - minimal
- Need one joint deployment computer tracking system
- Define and organize contracting centers prior to deployment
- Politics inhibit good planning and ADVON

LESSONS LEARNED

- Deployment Kits Spread Too Thin
 - Inadequate Computer Support
 - - CCOs need to be self sufficient
 - Need Mobile Communications
 - Detailed SF44 Procedures in all kits
- Individual Gear Inadequate for Deployed CCO - Use Army Concept - Rucksack

FUTURE DEPLOYMENTS

- Must think Joint and Multinational
- Get Smart on Host Nation and Cross-Servicing Agreements
- Entertain Streamlined “LOGCAP” Concept
- Joint Training - DOD “TOP DOLLAR”
- Develop Joint contingency doctrine
- Steamline personnel tasking systems (procedures) through the services