

## APPENDIX B: CROSS-CUTTING PROGRAMS

Our work often cuts across jurisdictional lines—within USDA, with other Federal agencies, and with State, local, and private partners. This table lists the primary partnerships that will enable USDA to reach the outcomes in this Strategic Plan. Please note that for the purposes of this table, it is assumed that all USDA Departmental Offices support all strategic goals and management initiatives.

Cross-cutting Programs		
Goal	USDA Primary Agencies	External Organizations
Goal 1	Foreign Agriculture Service (FAS), Farm Service Agency (FSA), Risk Management Agency (RMA), Agricultural Marketing Service (AMS), Animal & Plant Health Inspection Service (APHIS), Grain Inspection, Packers & Stockyards Administration (GIPSA), Economic Research Service (ERS), National Agricultural Statistics Service (NASS), Rural Business-Cooperative Service (RBS), ARS, CSREES	Office of the U.S. Trade Representative, Department of Commerce, State Department, Department of the Treasury, Export-Import Bank, Overseas Private Investment Corporation, World Bank, International Monetary Fund, regional development banks, private industry trade groups, cooperators, State Departments of Agriculture, Department of Energy, National Aeronautics and Space Administration, U.S. Agency for International Development, U.S. Food and Drug Administration, land grant colleges and universities, commercial warehouse operators, commercial lenders, cooperative marketing associations and private sector insurance companies
Goal 2	Rural Development (RD)	Commercial lenders and cooperative marketing associations
Goal 3	APHIS	U.S. Customs Service, Immigration and Naturalization Service, Food and Drug Administration, U.S. Animal Health Association, National Plant Board
	Food Safety and Inspection Service (FSIS)	Centers for Disease Control and Prevention, Food and Drug Administration, State Governments, Partnership for Food Safety Education, <i>Codex Alimentarius</i> Commission
	ERS, ARS, CSREES, NASS	Research community, Colleges, Department of Energy, National Science Foundation, Department of Health and Human Resources
Goal 4	CSREES, ERS, ARS, Food & Nutrition Service (FNS), Center for Nutrition Policy and Promotion (CNPP)	State, territorial, Tribal and local agencies involved in nutrition assistance program delivery, private sector firms and organizations, private non-profit voluntary organizations, Department of Health and Human Services, Dietary Guidelines Alliance, professional organizations, health and public interest organizations EPA, State Department, United Nations Food and Agriculture Organization, World Bank, regional development banks, private voluntary organizations, State Department of Agriculture, Food and Drug Administration, academic institutions, research community
Goal 5	Natural Resources Conservation Service (NRCS), Forest Service (FS), FSA, ERS, ARS, CSREES, NASS, Hazardous Materials Management Group (HMMG)	Soil Conservation Districts, Resource Conservation and Development Councils, State agencies, Tribal governments, EPA, Bureau of Land Management, Bureau of Reclamation, Federal Emergency Management Agency, U.S. Geological Survey, National Oceanic and Atmospheric Administration, Fish and Wildlife Service, Corps of Engineers, National Park Service