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2. CONTRACT NO.	S. AWARD	EFFECTIVE	DATE 4.0	ROGR MUN	ARER 3-F-0037	,	6	SOLICITA	LTION NUMBER			. SOLICITA	TION ISSUE DATE
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325. SIGNATURE OF AUTHOR			c. DATE		36, PAY	COMP				INAL		CK NUM	
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BOOZ ALLEN & HAMILTON

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Section SF 1449 - CONTINUATION SHEET

ITEM NO

SUPPLIES/SERVICES

QUANTITY

UNIT

UNIT PRICE

AMOUNT

Review&Assess Adequacy of Existing DCMA

FFI

Customer Ourreach and Customer Satisfaction Measurement Activities & Processes

PURCHASE REQUEST NUMBER: YPPIB3PRHQT272

FOB: Destination

ITEM NO 0002 SUPPLIES/SERVICES

QUANTITY

UNIT Job UNIT PRICE

AMOINT

Contrast Existing DCMA Customer

FFP

Relationship Management Practices & Procedures with Progressive Public and

Private Sector Service Based Organizations.

PURCHASE REQUEST NUMBER: YPPIB3PRHQT272

FOB: Destination

08/20/2003 17:13 FAX 703 902 3650 JUN-20-2003 13:59 DCMA DS BOOZ ALLEN & HAMILTON

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ITEM NO

SUPPLIES/SERVICES

QUANTITY

UNIT Job **UNIT PRICE**

TRUCMA

Develop an Integrated CRM Process

FFP

PURCHASE REQUEST NUMBER: YPPIB3PRHQT272

FOB: Destination

INSPECTION AND ACCEPTANCE TERMS

Supplies/services will be inspected/accepted at:

CLIN	INSPECT AT	INSPECT by	ACCEPT AT	ACCEPT BY
0001	N/A	N/A	N/A	Government
0002	NA	N/A	NA	Government
0003	N/A	N/A	N/A	Government

DELIVERY INFORMATION

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
07-AUG-2003	1	HQDCMAPROGRAM SUPP&CUSTOMER REL(DCMA-PI) LYNN HARRIS 6350 WALKER LANE, SUITE 300 ALEXANDRIA VA (703) 428-0464 FOB: Destination	
07-AUG-2003	1	(SAME AS PREVIOUS LOCATION) FOB: Destination	
21-SEP-2003	1	(SAME AS PREVIOUS LOCATION) FOB: Destination	

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INVOICE INSTRUCTION:

PAYMENT WILL BE MADE AFTER PERFORMANCE OF DELIVERABLE.

Please submit the invoice to the COR whose address appears below.

HQ Defense Contract Management Agency Program Support & Customer Relations Directorate ATTN: Pattie Burns Tel (703)428-0463 6350 Walker Lane, Suite 300 Alexandria, VA 22310

The COR will annotate the date received on the invoice. Within seven (7) days of receipt of the invoice, the COR shall review them for accuracy by verifying the labor hours, supplies, and/or services. The statement, "THIS INVOICE IS CERTIFIED CORRECT AND PROPER FOR PAYMENT". Invoice received and accepted on with the COR's signature and date, shall be stated on the invoice.

After certification, COR will forward the original and three (3) copies to the Payment Office identified in Block 18a of SF-1449, a copy to HQ DCMA Procurement Center (DCMAC-W), and a copy to Financial Lizison Center (DCMAC-B). Inaccurate invoice shall be returned to the Contractor within seven (7) days from the date of receipt for correction.

PERFORMANCE WORK STATEMENT:

Mission/Business: The Defense Contract Management Agency (DCMA) is an independent Combat Support Agency that provides a variety of contract management services to Army, Navy and Air Force buying activities and defense agencies, as well as civilian agencies. These services include pre-contract award support, such as Acquisition Planning and Support Services, and a wide range of post-award contract management functions identified in the Federal Acquisition Regulation (FAR) 42.302 and Defense FAR Supplement.

Workload/Business Base: The DCMA contract management average workload consists of 490,000 contracts with a total unliquidated dollar obligation of approximately \$119 billion. Contracts range in size and complexity from major acquisition systems (ACAT I & II programs) to critical system component and spare parts contracts. DCMA manages the full range of fixed price and cost type contracts, as well as Other Transactions and Grants.

Workforce: DCMA's workforce performs contract management functions across the United States and overseas. The organizational structure is comprised of the Headquarters, three Districts (East, West and International), approximately 60 Contract Management Offices (CMOs), and several hundred subordinate residencies. The CMOs and subordinate offices are located in, or close by, defense contractors performing work for the Department of Defense and multiple civilian agencies.

Background: At present, DCMA is transforming its management and operating policies, processes and procedures to better align Agency performance with the needs and priorities of customer organizations in support of the warfighter. DCMA's success in a performance-based operating mode will be driven not by multiple, internally developed performance metrics, but by the success of the Agency and its primary operating elements, the CMOs, in both understanding individual customer needs and priorities, and delivering services and products that are keyed to

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those needs and priorities. The CMOs, as direct service providers, will require a means of managing or gauging their performance against customer stated priorities. The HQ and District organizations will also require a less discrete, more global means of gauging the quality and effectiveness of customer support activities at the CMO level.

Existing DCMA/oustomer relationship building, outreach (marketing) and customer satisfaction assessment vehicles and activities can be grouped into five different estegories:

- 1) Senior level customer visits by HQ and District personnel (OSD Senior Executives, Service Acquisition Executives (SAEs), Program Executive Officers (PEOs), Buying Activity Senior Leaders
- 2) Monthly telephone surveys of key customer personnel such as Program Managers (PMs), Procuring Contracting Officers (PCOs), and Inventory Managers conducted by District personnel
- 3) A Web-Based customer satisfaction and feedback tool
- 4) Customer Liaison Representatives (CLRs) co-located with major DCMA customers
- 5) Visits to senior customer representatives by CMO Commanders and senior staff members.

Each of these five categories of customer relationship building and customer outreach activities provides customer information and insights, but the shift to performance-based management operating principles will require a more sophiaticated, integrated, informative and real-time feedback methodology to help all levels of the organization both understand customer expectations, and gauge the adequacy of DCMA performance in response to expressed customer expectations. A new and enhanced customer relationship management system is needed that will provide a clear understanding of near term, as well as emerging, customer priorities and expectations.

Required Performance Outcomes:

- (1) Review and assess the adequacy of DCMA's existing customer outreach and customer satisfaction measurement activities and processes. This includes:
 - 1) The processes and procedures designed to assist DCMA in understanding and responding to customer needs, both near and longer term
 - 2) The process, tools and metrics used to assess customer satisfaction
 - 3) Processes that encompass marketing the variety of DCMA products and services to ensure sufficient customer knowledge of DCMA capabilities
- (2) Contrast DCMA's customer relationship management practices and procedures previously described with progressive public and private sector, service-based organizations. Identify gaps between the DCMA activities and processes, and those employed by progressive public and private sector organizations.
- (3) Based upon the two foregoing reviews, and a review of existing literature on customer relationship management policies and practices, develop an integrated customer relations process that will provide DCMA;
 - A more useful and integrated customer knowledge base, and the necessary processes and procedures for accumulating, storing and utilizing customer information at each of the three DCMA organizational levels
 - 2) A process for managing and gauging the level of DCMA performance against expressed customer expectations and desired outcomes within a performance-based organization. (The process and customer satisfaction gauge must be useful and appropriate at each of the three DCMA organizational levels, CMO level with buying activity Program Managers, PCOs, Inventory Managers, et al, and District and HQ organizational elements with successively higher level customer organizations and senior personnel (OSD Senior Executives, Service Acquisition Executives, PEOs, and Buying Activity Senior Leaders, et al.)
 - 3) A fully integrated DCMA marketing program spanning the customer base

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VII. Pexlod of Performance: Ninety calendar days after contract start date.

VIII. Deliverables: CLIN 0001 and 0002 Deliverables and Mid-performance Briefing will be due 45 calendar days after contract start and CLIN 0003 Deliverable is due 90 calendar days after contract start.

IX. Date(s) and Place(s) of Services: Services will be performed at the contractor's facility with visits to DCMA HQ.