

## Memorandum

August 11, 2004

**SUBJECT:** Side-by-Side Comparison of Intelligence Community Reforms

Proposed by 9/11 Commission, the Bush Administration, Senators Feinstein, Graham and Daschle, and Representatives Harman and

**Goss**; and Current Statute

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Attached is a side-by-side comparison of Intelligence Community reforms proposed by the 9/11 Commission, the Bush Administration, Senators Feinstein, Graham and Daschle, and Representatives Harman and Goss; and current statute.

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Side-by-Side Comparison of Intelligence Community Reforms Proposed by 9/11 Commission, the Bush Administration, Senators Feinstein, Graham and Daschle, and Representatives Harman and Goss; and Current Statute

911 Commission	<b>Bush Administration</b>	Harman (H.R. 4104)	Feinstein (S. 190), Graham (S. 1520), Daschle (S. 6)	Goss (H.R. 4584)	Current Law
NATIONAL INTELLIGENCE DIRECTOR (NID)					
Replace current position of Director of Central Intelligence with a Presidentially - appointed, Senate-confirmed NID. The NID located in the Executive Office of the President. A separate Director would head the Central Intelligence Agency (CIA).	Comparable proposal, except NID would lead a free-standing agency, not located in the Executive Office of the President.	Comparable provision, except NID would be named Director of National Intelligence (DNI). Not located in the Executive Office of the President.	Comparable provision, except NID would be named Director of National Intelligence (DNI). Not located in the Executive Office of the President. [S. 6, unlike S. 190 and S. 1520, establishes a tenyear terms for the DNI.]	Establishes presidentially- appointed, Senate- confirmed position  Director of Central Intelligence (DCI) who would also head CIA.	Stipulates that there is a <b>Director of Central</b> Intelligence who also heads CIA.
Cabinet Member  NID should not be cabinet member.	No official proposal, but oppose concept on the record.	No provision.	Sense of congress that DNI should be cabinet- level officer.	No provision.	No provision.

911 Commission	<b>Bush Administration</b>	Harman (H.R. 4104)	Feinstein (S. 190), Graham (S. 1520), Daschle (S. 6)	Goss (H.R. 4584)	Current Law
General Responsibilities					
<ul> <li>Oversee national intelligence centers, on specific subjects of interest, including the proposed National Counterterrorism Center (NCTC).</li> <li>Oversee the Intelligence</li> </ul>	<ul> <li>President's principal intelligence advisor.</li> <li>Head Intelligence Community (IC).</li> <li>Oversee the NCTC.</li> </ul>	<ul><li>Head IC.</li><li>President's principal intelligence advisor.</li></ul>	<ul><li>Head IC.</li><li>President's principal intelligence advisor.</li></ul>	<ul><li>Head CIA.</li><li>Head IC.</li><li>President's principal intelligence advisor.</li></ul>	<ul><li>Head IC.</li><li>President's principal intelligence advisor.</li><li>Head CIA.</li></ul>
Community (IC).  – President's principal					
intelligence advisor.					

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Internal Security Responsibilities					
NID should directly oversee intelligence collection inside the U.S.	No proposal.	Retains current statutory prohibition preventing CIA director from exercising internal security functions.	Retains current statutory provision preventing CIA director from exercising internal security functions.	Repeals prohibition preventing DCI as CIA head from exercising internal security functions.	Prohibits the DCI as CIA head from exercising internal security functions.
BUDGET RESPONSIBILITIES					
Budget Submission					
NID should <u>submit</u> a unified budget for national intelligence.	NID would have significant input into the development of an intelligence budget	DNI would develop an annual intelligence budget.	DNI would develop an annual intelligence budget.	DCI would determine the annual intelligence budget.	DCI <u>facilitates the</u> <u>development</u> of an annual intelligence budget.

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911 Commission	Bush Administration	Harman (H.R. 4104)	Feinstein (S. 190), Graham (S. 1520), Daschle (S. 6)	Goss (H.R. 4584)	Current Law
Budget Development					
No recommendation.	No specific proposal, but Administration is reviewing budget authorities.	No provision.	The DNI's budget development would include review, approval, and modification of the execution of IC budgets, and personnel and resource allocation.	No provision.	No provision.

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Budget Execution "Responsibilities"					
No recommendation.	No specific proposal, but Administration is reviewing budget authorities.	No provision.	DNI's budget development includes managing and overseeing the execution and, if necessary, the modification of the annual National Foreign Intelligence Program (NFIP), including directing the transfer of funds or personnel within the IC.	No provision.	No provision.

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BUDGET AUTHORITIES					
Budget Approval					
NID should approve all IC budgets.	No specific proposal, but Administration is reviewing budget authorities.	Adheres to current statute – DNI approves budgets of all IC elements before incorporation into NFIP	Adheres to current statute – DNI approves budgets of all IC elements before incorporation into NFIP	DCI approves budgets of all IC elements before provided to President for transmission to Congress.	DCI approves budgets of all IC elements before incorporation into NFIP.
Budget Reprogramming					
NID should have reprogramming authority.	No specific proposal, but Administration is reviewing budget authorities.	Adheres to current statute – No NFIP funds may be reprogrammed without DNI prior approval, except in accordance with DCI-issued procedures.	Adheres to current statute – No NFIP funds may be reprogrammed without DNI prior approval, except in accordance with DCI-issued procedures.	Adheres to current statute, except eliminates: "except in accordance with DCI-issued procedures."	No NFIP funds may be reprogrammed without DNI prior approval, except in accordance with DCI-issued procedures.

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			Graham (S. 1520), Daschle (S. 6)	,	
Funds and Personnel Transfer					
No recommendation.	No specific proposal, but Administration is reviewing budget authorities.	Would require <u>approval</u> of Director of Office of Management and Budget (OMB), and transfers could occur for <u>periods up to</u> <u>a year</u> .	Would require  approval from Director of OMB, and transfers could occur for periods up to a year.	Requires that DCI coordinate with OMB director before proceeding with a funds or personnel transfer. No limit on period of transfer.	Requires approval from Director OMB, and could occur for periods up to a year.
Agency Heads Objections to Fund and Personnel Transfers  DNI should be permitted to transfer funds and personnel within the IC over the objection of agency heads.	No specific proposal, but Administration is reviewing budget authorities.	Would withhold from DNI unilateral fund and personnel transfer authority, but would provide presidential decision on objection by affected agency head to such transfer, provided objection made in writing the President.	Would permit DNI to transfer funds and personnel within the IC over the objection of agency heads.	Would permit DCI transfer authority. Agency heads could object in writing to the intelligence committees, but could not prevent such transfers.	Would allow agency heads to stop DCI-initiated transfers, so long as they state objection in writing to the DCI.

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<u>Transfer Procedures</u>					
No recommendation.	No specific proposal, but Administration is reviewing budget authorities.	Would not require the DCI develop personnel transfer procedures with affected agency heads.	Would not require the DCI to develop personnel transfer procedures with affected agency heads.	Would require the DCI to develop transfer procedures with affected agency heads.	Would require the DCI to develop transfer procedures with affected agency heads.
FBI Funds & Personnel Transfers					
NID should be authorized to transfer funds/personnel from the FBI.	No proposal.	DNI authorized to transfer funds/personnel from the FBI.	DNI authorized to transfer funds/personnel from the FBI.	DCI is <u>not</u> authorized to transfer funds /personnel from the FBI.	DCI is not authorized to transfer funds/personnel from the FBI.

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911 Commission	Bush Administration	Harman (H.R. 4104)	Feinstein (S. 190), Graham (S. 1520), Daschle (S. 6)	Goss (H.R. 4584)	Current Law
DIRECT APPROPRIATION					
NID Receives Direct Appropriation					
NID should receive direct appropriation. Currently the Sec Def receives the appropriation and disburses to CIA and national intelligence agencies.	No specific proposal, but Administration is reviewing budget authorities.	NDI would not receive direct appropriation.	NDI would not receive direct appropriation.	DCI <u>receives</u> direct appropriation.	DCI does not receive direct appropriation.
BUDGET DISCLOSURE					
Overall national intelligence budget and budgets of component agencies should be publicly disclosed.					
	No proposal				

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HIRE AND FIRE AUTHORITY					
NID should have hire/fireaut hority to approve and submit nominations to the President for CIA, Defense Intelligence Agency (DIA), FBI Intelligence Office, National Security Agency (NSA), National Reconnaissance Office (NRO), and Homeland Security IAIP.	NID would play a coordinating role and NID concurrence would be required in recommending IC appointments, but Administration is reviewing hiring and firing authorities.	No direct NDI hire/fire authority; However, provision does strengthen NDI's personnel selection authorities.  Joint Recommendations NDI/SecDef joint recommendation to the President on heads of NSA, NRO and NGA.  Concurrence  DNI/agency head concurrence on other IC appointments, but agency head can override DNI.	No NDI hiring/firing authority would maintain current statute authorities.	No NDI hire/fire authority; However, provision would strengthen personnel authority by maintaining current statute requirement for DCI/secretary concurrence, but adding several agency head positions to which this would apply. Secretaries in affected agencies could still over-ride DNI non-concurrence.	No DCI hire/fire authority; However, provision calls concurrence and consultation on personnel selections.  Concurrence  DCI/SecDef concurrence on heads of NSA, NRO and NGA, but SecDef can override.  Consultation  Dept. Heads consult with DCI on directors of DIA INR, and DOE intelligence units, but agency head decides.

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		Mandatory Concurrence on FBI Appointments  DNI/FBI Director mandatory concurrence on FBI intelligence appointments.		FBI Discretionary Consultation  DNI/FBI Director make joint recommendation on FBI intelligence appointments. AG determines.	FBI Timely Notice  FBI director gives DCI timely notice of FBI intelligence appointments.
Personnel Policy  NID should set IC-wide personnel education and training standards and facilitate assignments across agency lines and at national intelligence centers.	No proposal, although NID unlikely to have authority to set standards.	NDI would set IC-wide personnel education and training standards and require for senior promotion service in more than two positions outside home element.	Maintains current statute requiring NDI to consult agency heads in developing personnel standards and qualifications.	DCI not required to consult agency heads in developing IC standards and qualifications	DCI required to consult agency heads in developing IC personnel standards and qualifications. Where appropriate, DCI should consider rotated service in IC elements a factor to consider in senior promotions.

911 Commission	Bush Administration	Harman (H.R. 4104)	Feinstein (S. 190), Graham (S. 1520), Daschle (S. 6)	Goss (H.R. 4584)	Current Law
Information Sharing Technology Policies					
NID should establish information technology standards to maximize info sharing and info security.	No proposal.	DNI/Secretary of Defense develop integrated communications network and maximize state/local information sharing.	No provision.	Newly created Assoc. Dir. for info management would recommend to DCI info and technology standards to maxi- mize info sharing.	The National Security Council shall develop procedures for effective information sharing.

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IC STRUCTURE					
National Counterterrorism Center (NTCT)					
Should establish NTCT, housed in the Executive Office of the President, and overseen by the NID. Build on existing Terrorist Threat Integration Center (TTIC). Center for joint operational planning and joint intelligence, staffed by personnel from various agencies.	Establish NCTC, but located outside of President's executive office. Builds on existing TTIC. House outside President's Executive Office.	No provision.	No provision.	No provision.	No provision.

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Intelligence Aspects					
Pool all-source analysis; perform strategic analysis and net assessment.					
Operations Aspects					
Perform joint planning; assign operations to lead agencies (State, CIA, FBI, Defense). Track plan implementation.					

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National Intelligence Centers  Should establish centers on Weapons of Mass Destruction (WMD), int'l crime and narcotics, China/East Asia, Middle East, Russia/Eurasia. To be overseen by NID.	No proposal.	Establishes WMD center. To be overseen by NDI.	No provision.	No provision.	No provision.
Director of CIA  CIA director should focus on rebuilding Agency's analytic and human intelligence collection capabilities.	CIA director heads CIA.	CIA director heads CIA. Ten-year term.  Simultaneous service as DNI prohibited.	CIA director heads CIA. Simultaneous service as DNI prohibited.	DCI heads the CIA, and acting through the CIA, head the IC.	DCI heads the IC and CIA.

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Paramilitary Operations					
DOD should assume from the CIA responsibility for directing and executing paramilitary operations, clandestine or covert.	No proposal.	No provision.	No provision.	No provision.	No provision.
Information Sharing					
Establish incentives for sharing; restore better balance between security and shared knowledge.	No proposal.	No provision, per se, but DNI/Sec Def to develop integrated communications network and maximize state/local info sharing.	No provision.	No provision, per se, but newly created Assoc. Dir. for info management would recommend to DCI info and technology standards to maximize info sharing.	No provision, per se, but the National Security Council shall develop procedures for effective information sharing.

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Information Revolution					
President should lead effort to bring national security institutions into information revolution.	No proposal.	No provision.	No provision.	No provision.	No provision.

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Congressional Oversight					
Congress should consider joint intelligence committee, or single committee in each house, combining authorizing and appropriating.	Congress should adopt unspecified oversight reforms.	No provision.	No provision.	No provision.	No provision. Senate Resolution 400 – still in effect today – created the Senate Select Committee on Intelligence. House Resolution 658 – still in effect today created the House Permanent Select Committee on Intelligence.

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Homeland Security					
Congress should create a single, principal point of oversight for homeland security. Should be permanent standing committee with bipartisan staff.	No proposal.	No provision.	No provision.	No provision.	No provision.
FBI					
The FBI should create a specialized and integrated national security workforce consisting of agents, analysts, linguists, and surveillance specialists with a deep expertise in intelligence and national security.	No proposal.	No provision.	No provision.	No provision.	No provision.

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<b>Homeland Defense</b>					
DoD Aspects					
DoD and its oversight committees should regularly assess adequacy of Northern Command strategies and planning to defend the U.S. against military threats.	No proposal.	No provision.	No provision.	No provision.	No provision.

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Dept. of Homeland Security Aspects					
The Dept. of Homeland Security and its oversight committees should regularly assess types of threats to U.S. and determine adequacy of protection plans and response readiness.	No proposal.	No provision.	No provision.	No provision.	No provision.

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IC MANAGEMENT STRUCTURE					
NID Deputies					
The NID should have three deputies — foreign intelligence (CIA head); defense intelligence (under secretary of defense for intelligence); and homeland intelligence (FBI's exec. asst. dir. or under secr. of homeland security for info. analysis and infrastructure protection)	No proposal.	Establishes Presidentially- nominated, Senate- confirmed Deputy DNI, who also would serve as Undersecretary of Defense for Intelligence.	Establishes Presidentially- nominated, Senate- confirmed Deputy DNI.	Establishes Presidentially- nominated, Senate- confirmed Deputy DCI.	Establishes Presidentially- nominated, Senate- confirmed Deputy DCI.

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Deputy Director of Central Intelligence For Community Management					
Recommends eliminating the position.	No proposal.	Eliminates position.	Renames this position Deputy Director of National Intelligence For Community Management.	Eliminates position.	There is the position for Deputy Director of Central Intelligence For Community Management.
Deputy DNI for Operations & Resources					
No recommendation.	No proposal.	Establishes deputy DNIs for Operations and for Resources	No provision.	No provision.	No provision.

911 Commission	Bush Administration	Harman (H.R. 4104)	Feinstein (S. 190), Graham (S. 1520), Daschle (S. 6)	Goss (H.R. 4584)	Current Law
Associate Directors of <u>Central</u> <u>Intelligence</u>					
No recommendation.	No proposal.	No provision.	No provision.	Would establish eight associate directors for operations; analysis; information management; language and education; military support; space; science and technology; resources.	No provision.

911 Commission	Bush Administration	Harman (H.R. 4104)	Feinstein (S. 190), Graham (S. 1520), Daschle (S. 6)	Goss (H.R. 4584)	Current Law
Assistant Directors of Central Intelligence					
No recommendation	No proposal.	No proposal.	No proposal.	Would establish five assistant directors for central intelligence for: counterterrorism; counterintelligence; couterproliferation; counternarcotics; foreign intelligence.	
Assistant Directors of National Intelligence					
No recommendation	No proposal.	No provision.	Would establish assistant directors for national intelligence for collection; analysis and production; administration.	No provision.	There are assistant directors of central intelligence for collection; analysis and production; administration.

911 Commission	Bush Administration	Harman (H.R. 4104)	Feinstein (S. 190), Graham (S. 1520), Daschle (S. 6)	Goss (H.R. 4584)	Current Law
Senior Advisor to the DNI for Homeland Security  No recommendation.	No proposal.	Establishes a senior advisor to the DNI for Homeland Security.	No provision.	No provision.	No provision.
General Counsel and Inspector General					
No recommendation.	No proposal.	Establishes General Counsel to the DNI; and Inspector General of the IC.	Establishes General Counsel to the DNI; and Inspector General of the IC.	Establishes General Counsel and Inspector General of the IC.	There is an a General Counsel and Inspector General for the CIA.

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National Intelligence Council for Alternative Analysis					
No recommendation.	No proposal.	Establishes a National Intelligence Council Alternative Analysis Unit to review each national intelligence estimate produced by the National Intelligence Council.	No provision.	No provision.	No provision.

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Joint Tasking Organization					
No recommendation	No proposal.	Establishes a joint tasking organization within the DNI's office which would task IC collection. The DNI would appoint tasking directors from CIA, NSA, and NGA.	No provision.	No provision.	No provision.

911 Commission	Bush Administration	Harman (H.R. 4104)	Feinstein (S. 190), Graham (S. 1520), Daschle (S. 6)	Goss (H.R. 4584)	Current Law
Joint Intelligence Comptroller					
No recommendation.	No proposal.	Would establish joint intelligence comptroller appointed jointly by DNI and Sec. Def. Comptroller would report directly to the Undersecretary of Defense and provide both the Sec. Def. and the DNI NFIP financial information insofar as that information would relate to elements of the IC under the jurisdiction of DoD.	No provision.	No provision.	No provision.

911 Commission	Bush Administration	Harman (H.R. 4104)	Feinstein (S. 190), Graham (S. 1520), Daschle (S. 6)	Goss (H.R. 4584)	Current Law
Joint Acquisition Office					
No recommendation.	No proposal.	Would establish a joint IC acquisition office headed by a director jointly appointed by the DNI and Sec. Def.	No provision.	No provision.	No provision.