



DEPARTMENT OF THE ARMY
HEADQUARTERS, U.S. ARMY MATERIEL COMMAND
5001 EISENHOWER AVENUE, ALEXANDRIA, VA 22333 - 0001

REPLY TO
ATTENTION OF

19 NOV 2002

AMCCP-P

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Lean Analysis of the Materiel Release Process

1. The U.S. Army Materiel Command (AMC) is conducting "Lean" thinking analysis on key manufacturing processes. The AMC goal is to make lean thinking the philosophical basis for decision-making regarding the products and services its organizations provide and how they provide them. In addition to "Lean" thinking its manufacturing processes, AMC is applying this concept to its business processes. Materiel Release will be the first business process analyzed and we need people knowledgeable of that process to help ensure a successful and worthwhile effort. For those who might not be familiar with the "Lean" concept, an on-line tutorial established by the Defense Acquisition University, serves as a good primer:
http://www.dau.mil/educdept/mm_dept_resources/navbar/lean/default.asp
2. Materiel Release plays an important role in ensuring that materiel placed in the hands of soldiers is safe, operationally effective, and logistically supportable. However, because the Army has downsized dramatically in recent years, the process may need to be changed to better fit today's acquisition environment. It's time to challenge the process requirements. We will use the "Lean" concept to take a hard look at all of the Materiel Release requirements to determine what is value added and non-value added in the process.
3. The first meeting of the Materiel Release "Lean Team" is scheduled for 3-5 December 2002, at Headquarters, AMC. A tentative list of the team members is enclosed. We ask that you make these people available to participate in this effort. The team will be involved in a series of follow-on meetings to identify and implement changes to the process.
4. We ask for your support as we take this important step to improve Materiel Release. The Headquarters, AMC point of contact for the Materiel Release Lean Initiative is Sally George, DSN 767-3171 or (703) 617-3171; e-mail sgeorge@hqamc.army.mil.

PAUL J. KERN
General, USA
Commanding

CLAUDE M. BOLTON, JR.
Assistant Secretary of the Army
(Acquisition, Logistics and Technology)

Enclosure

AMCCP-P

SUBJECT: Lean Analysis of the Materiel Release Process

DISTRIBUTION:

Lieutenant General Peter M. Cuvillo, Chief Information Officer, G-6, Office of the Secretary of the Army, 107 Army Pentagon, Washington, DC 20310-0107

Lieutenant General Charles S. Mahan, Jr., Deputy Chief of Staff, G-4, United States Army, 500 Army Pentagon, Washington, DC 20310-0500

Lieutenant General Benjamin S. Griffin, Deputy Chief of Staff, G-8, United States Army, 700 Army Pentagon, Washington, DC 20310-0700

Lieutenant General Richard A. Cody, Deputy Chief of Staff, G-3, United States Army, 400 Army Pentagon, Washington, DC 20310-0400

Major General Julian H. Burns, Jr., Acting Deputy Commanding General/Chief of Staff and Deputy Chief of Staff, G-3/5/7 (Readiness), United States Army Forces Command, Fort McPherson, GA 30330-1062

Major General John C. Doesburg, Commander, U.S. Army Soldier and Biological Chemical Command, 5183 Blackhawk Road, Aberdeen Proving Ground, MD 21010-5424

Major General Larry J. Dodgen, Commander, U.S. Army Aviation and Missile Command, Redstone Arsenal, AL 35898-5000

Major General William L. Bond, Deputy for Systems Integration and Horizontal Technology Integration, Office of the Assistant Secretary of the Army (Acquisition, Logistics and Technology), 103 Army Pentagon, Washington, DC 20310-0103

Major General William H. Russ, Commander, U.S. Army Communications-Electronics Command, Fort Monmouth, NJ 07703-5000

Major General Wade H. McManus, Jr., Commander, U.S. Army Operations Support Command, Rock Island, IL 61299-6000

Major General Robert E. Armbruster, Jr., Commander, U.S. Army Test and Evaluation Command, Park Center IV, 4501 Ford Avenue, Alexandria, VA 22302-1458

Major General Daniel G. Mongeon, Deputy Chief of Staff for Logistics, U.S. Army Forces Command, Fort McPherson, GA 30330-1062

Major General N. Ross Thompson III, Commander, U.S. Army Tank-automotive and Armaments Command, Warren, MI 48397-5000

Brigadier General Alan W. Thrasher, Deputy Chief of Staff for Developments, U.S. Army Training and Doctrine Command, Fort Monroe, VA 23651

PROGRAM EXECUTIVE OFFICER

Major General Joseph L. Bergantz, Aviation (SFAE-AV), Building 5681, Suite 202, Redstone Arsenal, AL 35898

Major General Joseph L. Yakovac, Ground Combat Systems (SFAE-GCSS-W), Warren, MI 48397-5000

Major General John M. Urias, Air and Missile Defense (SFAE-AMD), P.O. Box 1500, Huntsville, AL 35807-3801

Mr. Edward T. Bair, Intelligence, Electronic Warfare and Sensors (SFAE-IEW&S), Fort Monmouth, NJ 07703-5000

(CONT)

AMCCP-P

SUBJECT: Lean Analysis of the Materiel Release Process

DISTRIBUTION: (CONT)

Mr. Kevin Carroll, Enterprise Information Systems (SFAE-PS), 9350 Hall Road, Suite 142, Fort Belvoir, VA 22060-5526

Brigadier General Michael R. Mazzucchi, Command, Control and Communications (Tactical) (SFAE-C3S), Fort Monmouth, NJ 07703-5401

Brigadier General Roger A. Nadeau, Combat Support/Combat Service Support (SFAE-CSS), Warren, MI 48397-5000

Brigadier General Stephen M. Seay, Commander, U.S. Army Simulation, Training and Instrumentation Command, 12350 Research Parkway, Orlando, FL 32826-3276

Brigadier General Jeffrey Sorenson, Tactical Missiles (SFAE-MSL), Redstone Arsenal, AL 35898-8000

Colonel Paul S. Izzo, Ammunition (SFAE-AMO-P), Picatinny Arsenal, NJ 07806-5000

Colonel Stephen V. Reeves, Chemical and Biological Defense, 5203 Leesburg Pike, Suite 1609, Falls Church, VA 22041-3203

Colonel James R. Moran, Soldier (SFAE-SDR), 5071 Putnam Road, Building 328, Fort Belvoir, VA 22060-5852

Mr. James L. Bacon, Program Manager, Chemical Demilitarization (SFAE CD-Z), Building E 4585, Aberdeen Proving Ground, MD 21010-4005

CF:

MG John J. Deyermond, Deputy Chief of Staff for Logistics and Operations, U.S. Army Materiel Command, 5001 Eisenhower Avenue, Alexandria, VA 22333-0001

Dr. Robert W. Whalin, Director, U.S. Army Research Laboratory, Adelphi, MD 20783-1197

Mr. Edward J. Korte, Command Counsel, Office of Command Counsel, U.S. Army Materiel Command, 5001 Eisenhower Avenue, Alexandria, VA 22333-0001

Ms. Barbara A. Leiby, Deputy Chief of Staff, G-8, Army Materiel Command, 5001 Eisenhower Avenue, Alexandria, VA 22333-0001

Ms. Melinda Darby, Deputy Chief of Staff, G-1, U.S. Army Materiel Command, 5001 Eisenhower Avenue, Alexandria, VA 22333-0001

Mr. Wimpy D. Pybus, Deputy for Integrated Logistics Support, Office of the Assistant Secretary of the Army (Acquisition, Logistics and Technology), 103 Army Pentagon, Washington, DC 20310-0103

Mr. James D. Buckner, Chief Information Officer/G-6, U.S. Army Materiel Command, 5001 Eisenhower Avenue, Alexandria, VA 22333-0001

COL Johnny L. Garrett, Acting Director of Contracting, Office of Command Contracting, U.S. Army Materiel Command, 5001 Eisenhower Avenue, Alexandria, VA 22333-0001

Ms. Tansill Johnson, Chief, Public Communication, G-5, U.S. Army Materiel Command, 5001 Eisenhower Avenue, Alexandria, VA 22333-0001

Materiel Release Lean Team Members

Simpler – Facilitator

HQ AMC/SAALT ILS – Co-Chair (Sally George and Larry Hill)

HQ AMC Office of Command Contracting – Sandra Rittenhouse

SAALT ILS – Brian Churchman

HQ AMC G-3 – Representative(s) To Be Determined

TACOM MR Coordinators – Warren (Bill Turner) and Picatinny (Millie Gonzalez)

AMCOM MR Coordinator (James Conn)

CECOM LRC (Mike Kolodziej)

HQ AMC Safety Office (Susan Jarvis)

U.S. Army Test and Evaluation Command (Chet Karwowski)

U.S. Army Materiel Systems Analysis Activity (Don Johnson)

PEO Combat Support and Combat Service Support (David Jaskot)

PEO Intelligence, Electronic Warfare & Sensors (IEW&S) (Richard Oleson)

PEO Tactical Missiles (John Harris)

Other Process Players (interviewed as necessary)

Encl