

Operating and Support Cost Analysis Model



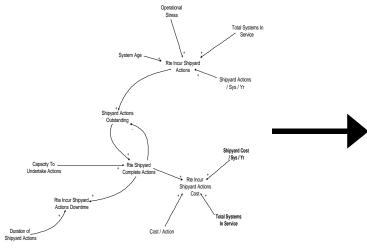
Simulating Operating & Support Costs
Using System Dynamics

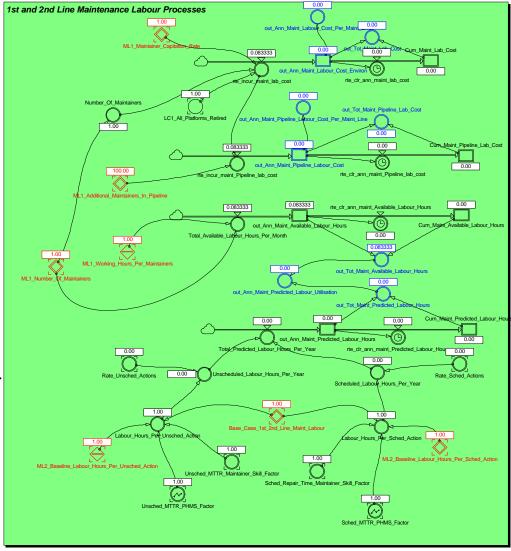
TOC/CAIV Workshop
4 November 99



System Dynamics Stock Flow Diagram

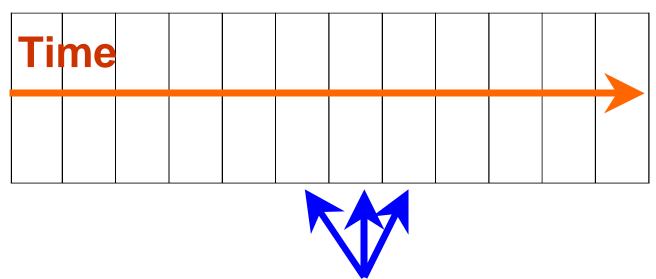
◆ Each Influence Diagram is converted into a Stock Flow Diagram, which is used to quantify/code the cause & effect relationships







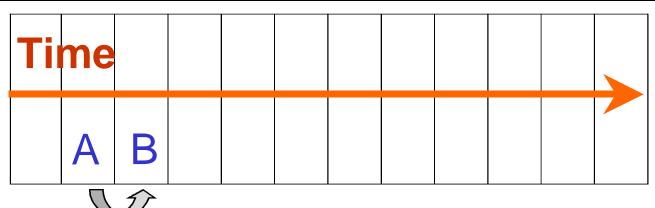
How the Simulation Works



The platform lifetime is divided into a series of equal time intervals (approx 1 month)



How the Simulation Works



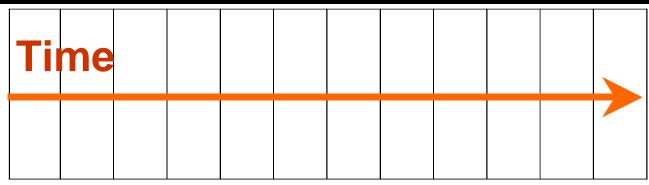


Status of platform at time B is determined by that at A plus/minus other factors and constraints



Nov 99 TOC Symposium





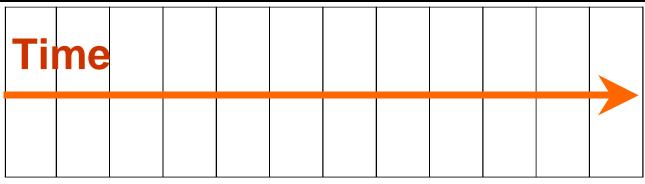
Time in operation





Planned maintenance period



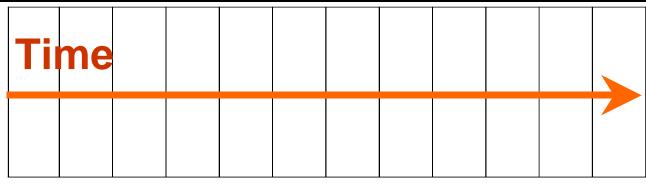


Time in operation



Equipment under extra stress





Time in operation

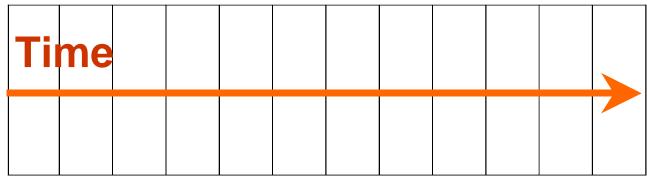


Equipment under extra stress



Planned maintenance period





Time in operation



Equipment under extra stress

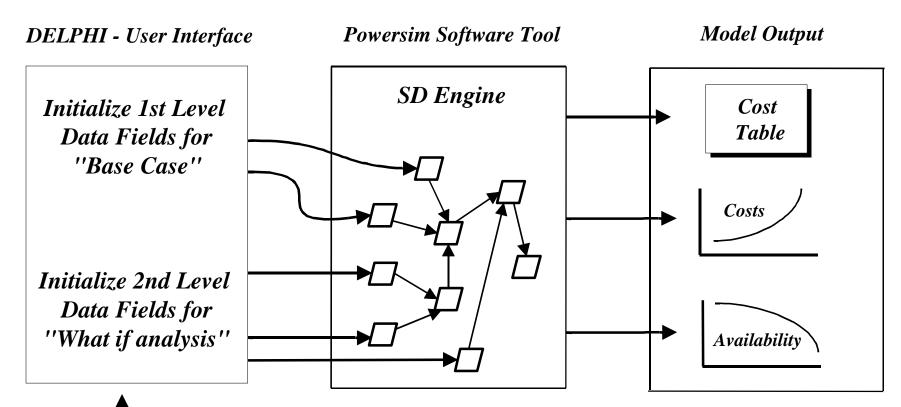


Planned maintenance period

Actual maintenance period calculated by model



Model Architecture Inputs



Following slides address this portion



Input Data

- Model designed for two levels of simulation
 - 1st level input data required to run base case simulation
 - » OSCAM Shipboard System up to 97 fields
 - » OSCAM Ship up to 173 fields
 - 2nd level input data required to run 'what if' simulation
 - » OSCAM Shipboard System up to 74 fields
 - » OSCAM Ship up to 74 fields
- 2nd level simulation leverages the system dynamics capabilities of the model



Input Data Entry Options 1st Level Data

- Platform-level (for OSCAM Ship) and systemlevel (for OSCAM Sys) cost data
 - Actuals (7-10 year average) via VAMOSC/3Mbased OSCAM data sets
 - Parametrically estimated 'data' via Parametric Cost Tool (PCT)
 - Actuals or estimates via user data sets
- System-level (for OSCAM Ship) & subsystem-level (for OSCAM Sys) cost data
 - Actuals or estimates for various EIC/ESWBS levels of indenture via Data Management Tool (DMT)



1st Level Input Data Fields OSCAM (Sys)

System Characteristics	O/I-Level Maintenance	Depot/Rework	
System Production Cost	Unscheduled/Scheduled/Alteration Actions	Contractor Depot Cost per System per Year	
System Installation Cost	Actions per System per Year	Other Depot Cost per System per Year	
System Weight	Manhours per Action		
	Repair Parts per Action	Modernization	
Manning	Cost per Repair Part	CPM per System per Year	
Operators per System	Repairables per Action	Installation Cost per System per Year	
Maintainers per System	Average Exchange Cost		
Annual Operator Labor Rate	Average Issue Cost	Software	
Annual Maintainer Labor Rate	% of Exchanges	Software Maintenance Cost per Year	
Fuel	I-Level Maintenance Labor	Engineering Technical Services	
Fuel Cost per System per Year	Hourly Labor Rate	ETS Cost per Year	
	Direct Rate		
Ordnance	Overhead Factor	Training	
Ordnance Cost per System per Year		Student-Days per System per Year	
	Shipyard Repair	Cost per Student-Day	
Disposal	Shipyard Cost per System per Year	Instructor Cost	
De-Installation Factor Disposal Cost per lb		Facilities Cost	



Agenda

- Overview
- History/Schedule
- Methodology/Inputs/Outputs
- Model Screen Shots
- Users & Training
- Summary

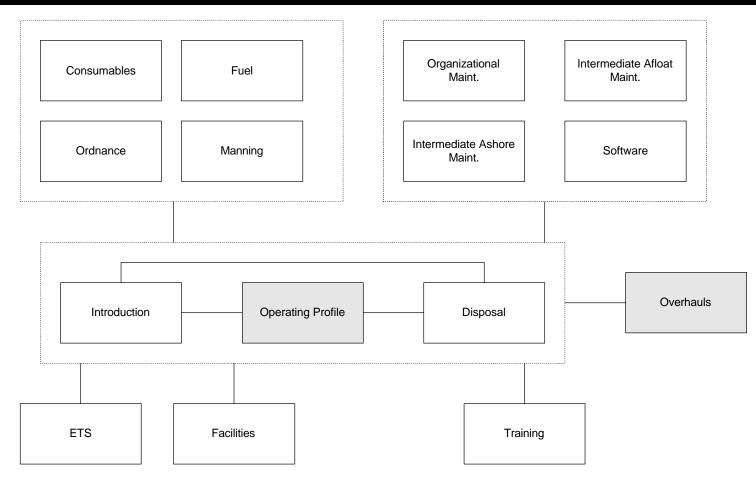


What is OSCAM?

- Standardized, yet flexible approach to analyzing O&S costs for new <u>and</u> in-service systems
 - Coverage of all direct and some indirect O&S \$
- Business process model that facilitates understanding of O&S processes, O&S costs and their interdependencies
 - Dynamic time-based simulation via system dynamics technique
- Appropriate for use throughout the life cycle by logisticians, cost analysts, engineers, etc.



What is OSCAM? OSCAM(Ship) Sectors



Sectors are linked & interdependent

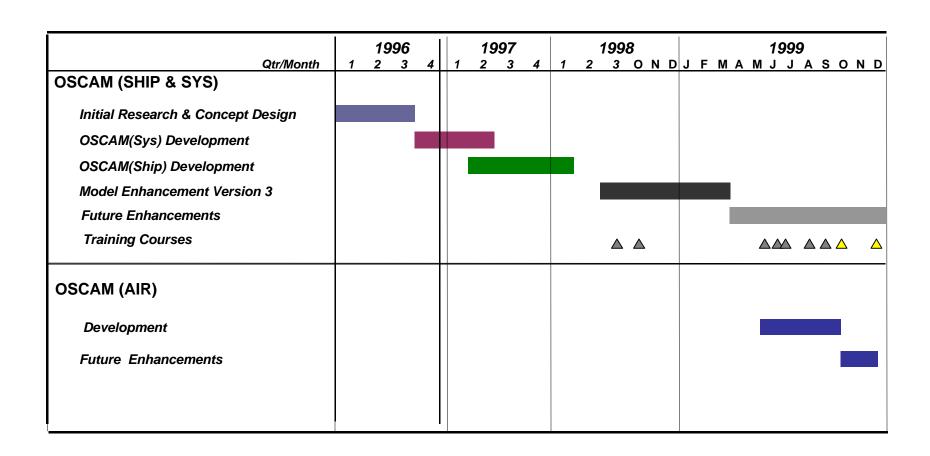


Development History

- NCCA/UK MOD collaborative development effort initiated in Spring 96
 - OSCAM Shipboard System (Sys)
 - OSCAM Ship
 - OSCAM Air (prototype in Dec 99)
- UK MOD leveraged OSCAM Sys & Ship experience to develop
 - OSCAM Land
 - OSCAM Air Defence Ground Environment (ADGE)
 - OSCAM Future Amphibious Support Helicopter (FASH)
- NCCA/NAVAIR leveraging OSCAM FASH experience to develop OSCAM Air
- NCCA/DRPM AAAV to leverage OSCAM Land to develop OSCAM AAAV

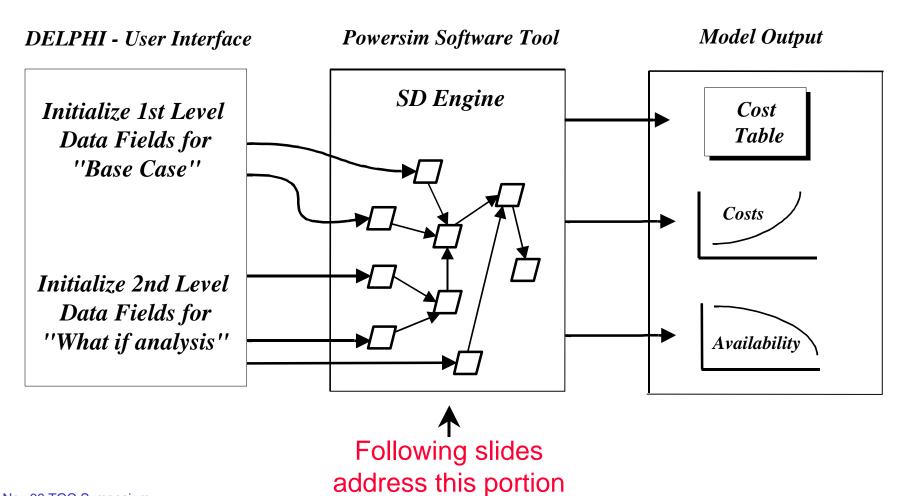


Development Schedule





Model Architecture Methodology





System Dynamics What Is It & Why Use It?

- Structured method of addressing questions regarding the dynamic tendencies of complex systems, i.e., the behavioral patterns they generate over time
- The operating & support of DON weapon systems constitutes a complex system characterized by dynamic behavior/processes
- Traditional cost models are static in nature, thus do not support analysis of change & cannot address the types of questions posed today, e.g.,

How can the Navy reduce O&S costs while maintaining readiness?

System Dynamics facilitates understanding of costs

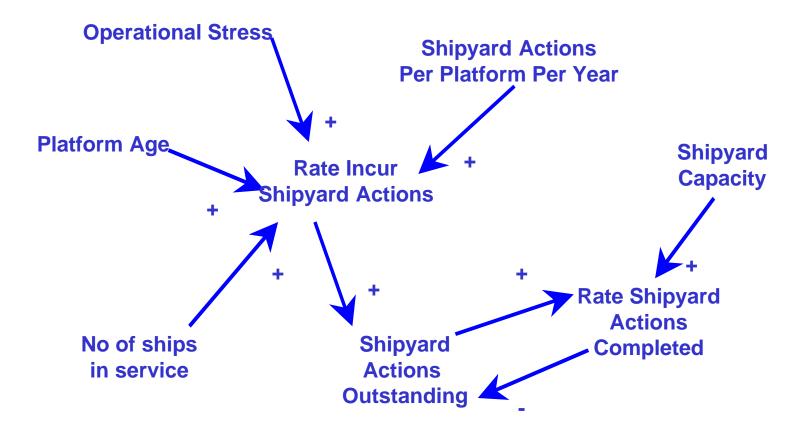


System Dynamics What Is It & Why Use It?

- Established business process modelling technique
- Dynamic, time based simulation
- Designed to provide a holistic view
- Lends itself to rapid prototyping
- Complements existing modelling techniques



System Dynamics Influence Diagram (Shipyard Process)



Each model sector has an Influence Diagram, which identifies cause & effect relationships



Historical Data Sets* OSCAM(Sys)

FCS(15)	Radars(35)			Sonars(16)
Surface Ship	Surface Search	Air Search	Submarine	Surface Ship
Harpoon WS	SPS 5	SPS 6	BPS 4	SQS 53A
MK 74 FCS	SPS 10	SPS 12	BPS 5	SQS 53C
MK 86 GFCS	SPS 21	SPS 29	BPS 9	SQS 56
MK 92 FCS	SPS 36	SPS 30	BPS 11	SQQ 32
MK 16 ASROC	SPS 46	SPS 37	BPS 14	SQQ 89
MK 15 CIWS	SPS 53	SPS 39	BPS 15	Submarine
MK 23	SPS 55	SPS 40	BPS 16	BQQ 5
MK 57	SPS 59	SPS 42		BQQ 6
MK 31 RAM	SPS 60	SPS 43		BQS 15
SYQ 20	SPS 64	SPS 48C		BSY 1
Submarine Submarine	SPS 66	SPS 48E		BSY2
MK 1	SPS 67	SPS 49		Towed Arrays
MK 2		SPS 52		SLQ 48
MK 116		SPS 58		SQR 19
MK 117		SPS 62		SURTASS
MK 118		SPS 65		TB 23
			1	Acoustical Signal Processors
EDTS(5)	<i>EWS(5)</i>	Radios(2)	Guns(3)	UYS 1
SYS 2 IADTS	SLQ 25	BRD 7	MK 42	UYS 2
MK 14 WDS	SLQ 32	USC 38	MK 45	
URC 107	WLQ 4		MK 75	Missile Launchers(2)
USQ 82	WLR 1H	Engine(1)		MK 26 GMLS
USG 1/2	WLR 8	LM 2500 Engine		MK 41 VLS
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First Level Input Data Fields OSCAM(Ship)

Primary Data Set		
Ship Characteristics	General Stores/Supplies	Other Depot Maintenance
Weight (Full Load Displacement FLD)	General Stores/Supplies Cost	Other Gov Depot Cost per Ship per Year
Steaming Characteristics	Publications Cost	Contractor Depot Cost per Ship per Year
SHU In Fleet Time		
NU External Power In Fleet Time	Ordnance	Unscheduled Repair
Support Services	Expendables Cost	Type A, B Repairs
Variable At Sea Support Services Cost	Handling Cost	Repairs per Ship per Year
Fixed At Sea Support Services Cost		Repair Cost per Repair
Variable Alongside Support Services Cost	O-Level, I-Level Ashore/Afloat Maintenance	Average Duration of Repair
Fixed Alongside Support Services Cost	Unscheduled/Scheduled/Alteration Actions	
Variable Routine Trials Cost	Actions per Ship per Year	Software
Fixed Routine Trials Cost	Manhours per Action	Software Maintenance Cost
Manning	Repair Parts per Action	
Enlisted Crew per Ship	Cost per Repair Part	Engineering Technical Services
Officer Crew per Ship	Repairables per Action	ETS Cost
Enlisted Pay Rate	Average Exchange Cost	
Officer Pay Rate	Average Issue Cost	Training
Temporary Additional Duty Cost	% of Exchanges	Enlisted, Officer Training
		Student-Days per Year
Fuel	I-Level Contractor Support Cost per Ship per Year	Direct Cost per Student-Day
Bbls Fuel per SHU		Indirect Cost per Student-Day
Bbls Fuel per NU Own Power	I-Level Ashore, Afloat Maintenance Labor	
Bbls Fuel per NU External Power	Direct Rate	Disposal
Cost per Bbl Fuel Other POL Cost	Overhead Factor	Disposal Cost per Long Ton



First Level Input Data Fields OSCAM(Ship) (cont.)

Operating Profile Data Set Scheduled Overhaul Data Set				
Ship Life	Miscellaneous Services		Scheduled Overhaul Attributes	
Overhaul Profiles	Design & Planning Services	Cost	Types 1-5	
Up to 30 Entries	Other Modernization Service	Other Modernization Services Cost Overhaul Type		
Overhaul Type	Outfitting and Spares Factor	Outfitting and Spares Factor Planned Duration		
Start Time	Labor Rates		Strike Rate (Person-months/month)	
CPM Factor	Refueling Labor Rate		CPM Cost	
Extended Readiness Profile	Update/Modernize Labor R	ate	Update/Modernize Person-Month Factor	
Introduction	Upkeep/Repair Labor Rate		Update/Modernize Material Cost Factor	
Duration			Refuel Replacement Core Cost	
			Refuel Person-Months	
			Refuel Material Cost Factor	
			Upkeep/Repair Person-Months	
			Upkeep/Repair Material Cost Factor	



Historical Data Sets* OSCAM(Ship)

Carriers(8)	Combatants(20)	Submarines(21)	Support(29)	Mine Warfare(3)
AVT-16CL	BB-61CL	AGSS-555CL	AD-14CL	MCM-1CL
AVT-59CL	CG-16CL	SS-576CL	AD-37CL	MHC-51CL
CV-41CL	CG-26CL	SS-580CL	AD-41CL	MSO-422CL
CV-59CL	CG-47CL	SSBN-598CL	AE-21CL	
CV-63CL	CGN-09CL	SSBN-616CL	AE-23CL	Patrol(2)
CV-67CL	CGN-25CL	SSBN-627CL	AE-26CL	PC-1CL
CVN-65CL	CGN-35CL	SSBN-640CL	AFS-1CL	PHM-1CL
CVN-68CL	CGN-36CL	SSBN-726CL	AGDS-2CL	
	CGN-38CL	SSN-575CL	AO-177CL	
Amphibs(14)	DD-963CL	SSN-578CL	AO-51CL	
AGF-03CL	DDG-2CL	SSN-585CL	AOE-1CL	
AGF-11CL	DDG-37CL	SSN-594CL	AOE-6CL	
LCC-19CL	DDG-51CL	SSN-597CL	AOR-1CL	
LHA-1CL	DDG-993CL	SSN-608CL	AR-05CL	
LHD-1CL	FF-1037CL	SSN-637CL	ARL-1CL	
LKA-113CL	FF-1040CL	SSN-640CL	ARS-38CL	
LPD-1CL	FF-1052CL	SSN-671CL	ARS-50CL	
LPD-4CL	FF-1098CL	SSN-685CL	ARS-6CL	
LPH-2CL	FFG-1CL	SSN-688CL1	AS-11CL	
LSD-28CL	FFG-7CL	SSN-688CL2	AS-19CL	
LSD-36CL		SSN-688CL3	AS-31CL	
LSD-41CL			AS-33CL	
LSD-49CL			AS-36CL	
LST-1179CL			AS-39CL	
			ASR-07CL	
			ASR-21CL	
			ATF-148CL	
			ATS-1CL	
			AVM-1CL	

Nov 99 TOC Symposium * 97 Historical Data Sets



Data Generation Tools

Parametric Cost Tool (PCT)

- Used to estimate 1st level data when an analogy or average of analogies from the VAMOSC/3M-based OSCAM data sets are not appropriate
- Contains NCCA developed, regression-based relationships that generate estimates for most of the 1st level data fields
- Relationships are linear, logarithmic and power functions
 - » Dependent variables: cost, manhrs, manning, maint actions, etc.
 - » Independent variables: horsepower, weight, power, range, etc.

Data Management Tool (DMT)

- Used to *create* 1st level data when level of detail from the VAMOSC/3M-based OSCAM data sets are not appropriate for the type of analysis desired (e.g., propulsion system trade-offs)
- Enables user to input actuals or estimates at various levels of EIC or ESWBS indenture



2nd Level Input Data Fields OSCAM(Ship)

Operations

Facilities

Var At Sea Supt Srvcs (\$K/Ship/OT) Var Alongside Srvcs (\$K/Ship/OT) Var Routine Trials Cost (\$K/Ship/OT)

Steaming Characteristics

Optempo Impact On % SHU (factor) % Reduction In SHU At End Of Life

Fuel

Age Impact On SHU Fuel Consmp (fctr) Age Impact On NU Fuel Consmp (fctr) Hull Clean Impact On FuelCon (fctr) Optempo Impact on Fuel Consm (fctr)

Ordnance

Avg Rate Of Firing (rnds/mth IFT) Avg Rte Of Hndlng (actions/mth IFT) Cost Of Handling (\$K/action) Cost Of Firing (\$K/round)

O / I Maintenance

Organizational Maintenance Sector

Maintainers Within Crew (%)
Maint Effort Avail (pers/mth/mth)

O & I (Ashore and Afloat) Maintenance Sectors

Unscheduled Actions

Age Impact On Unschd Actions (fact) Logistic Delay Time (Hrs) Time To Undertake Repair (Hrs) Staff Avail Impact On MTTR (factor) Optempo Impact On Actions (factor)

Scheduled Actions

Age Impact On Sched Actions (fact) Logistic Delay Time (Hrs) Time To Undertake Repair (Hrs) Staff Avail Impact On MTTR (factor)

Alterations

Age Impact On Alt Actions (fact) Logistic Delay Time (Hrs) Time To Undertake Repair (Hrs) Staff Avail Impact On MTTR (factor)

Scheduled Overhaul

Capacity For Ovrhls (simul. ovrhls)

% Outstanding Upkeep Discarded

% Emergent Upkeep

% Retained Upkeep To O-level Equiv. Upkp Person Mths/Unschd Act Upkeep Considered Essential (fract)

Hull Clean Threshld Duration (mths) Engineering Technical Services

Fuel

O and I Level Maintenance

Ordnance

Scheduled Overhaul

Steaming

Software

Training

Unscheduled Overhaul

Overhaul Schedule

Overhaul Profile

Effective Aging Fctr (eff days/day)

Extended Readiness

Effective Aging Fctr (eff days/day)

Unscheduled Shipyard Repair

Type A Repairs

Type A Unscheduled Repairs/Ship/OT Impact of Schd Alt Actions Impact of Unsched Actions

Type B Repairs

Type B Unscheduled Repairs/Ship/OT Impact of Schd Alt Actions Impact of Unsched Actions

Type C Repairs

% of the backlog to work off O Level Unsched. Backlog Trigger Level Strike Rate Overhaul Cost (\$K/Month)

Training

General

Skill Impact On Actions (factor)
Skill Impact On Downtime (factor)
Modify Post Overhaul Trng (factor)
Time To Correct Shortfalls (mths)
Modify Base Training Regs (factor)

Enlisted Training

Post Overhaul Training Req. (days) Shortfall Immediacy Period (mths) Training Capacity (tot. days/mth)

Officer Training

Post Overhaul Training Req. (days) Shortfall Immediacy Period (mths) Training Capacity (tot. days/mth)

IETS

% Ships In Service vs Cost Factor Midlife Update Addl Cost (\$K/yr) Midlife Update Start Time (mths) Midlife Update End Time (mths) Mdlfe Updte Addl Cst Bld Up (mths) Mdlfe Updte Addl Cst Wnd Dwn (mths)

Software

% Ships In Service vs Cost Factor



Example 2nd Level Analyses OSCAM(Ship)

Manning Level Impacts on Maintenance/Availabilty

OPTEMPO Impact on Fuel Consumption

OPTEMPO Impact on Steaming Hours Underway

OPTEMPO Impact on Maintenance Requirements

Age Impact on Steaming Hours Underway

Age Impact on Fuel Consumption

Age Impact on Maintenance Requirements

Hull Cleaning Impact on Fuel Consumption

Rate of Firing Impacts

Rate of Handling Operations Impacts

Logistics Delay Impacts on Availability

Maintenance Requirement Impacts on Unscheduled Repairs/Availability

Midlife Overhaul Impacts on Engineering Technical Services

Training Requirements Impact on Maintenance/Availability

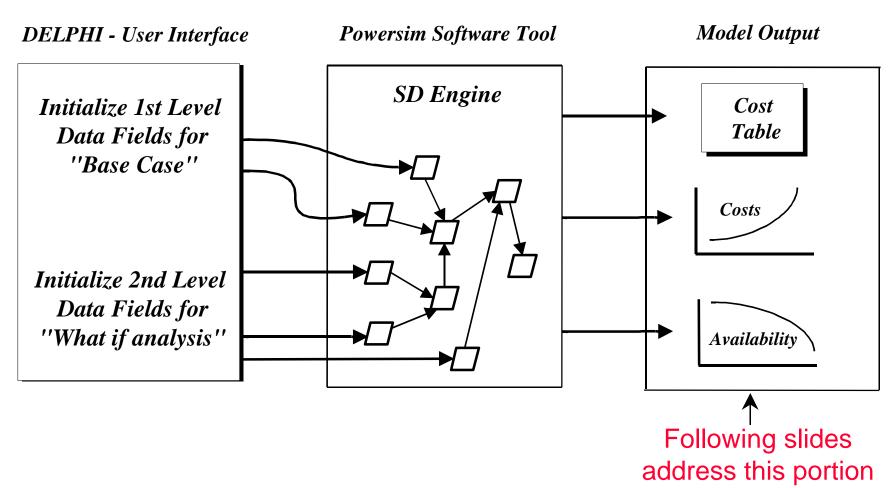
Scheduled Overhaul Cycle Impacts on Shipyard Capacity

Scheduled Overhaul Impacts on Ship Age

Scheduled Overhaul Requirement Impacts on O/I-Level Maintenance



Model Architecture Outputs





Outputs

Cost

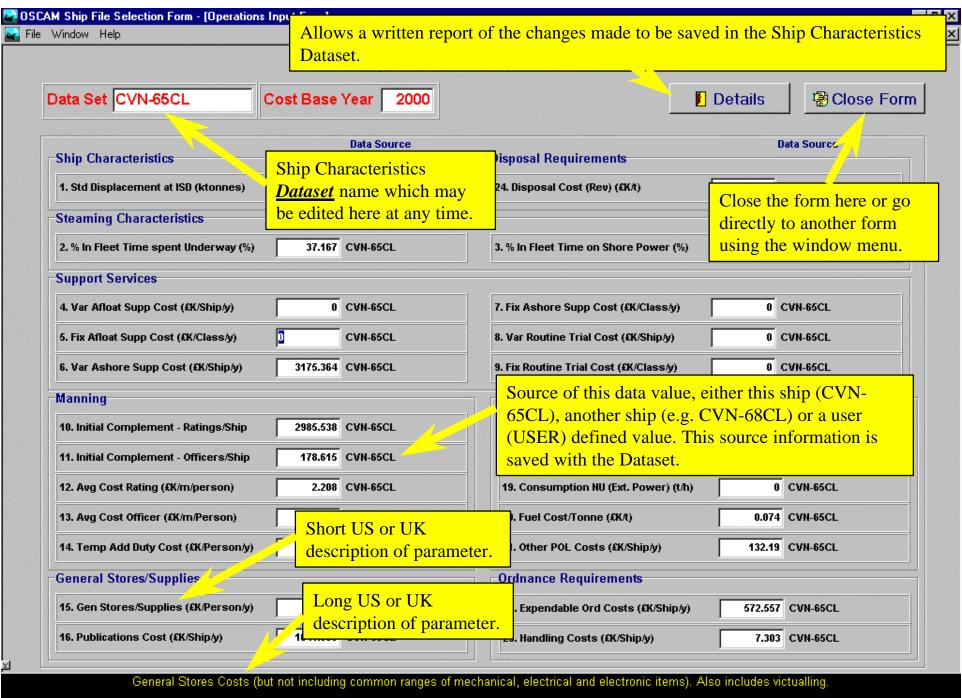
- cumulative and current
- summary and detailed
- constant \$ (1970 2024)

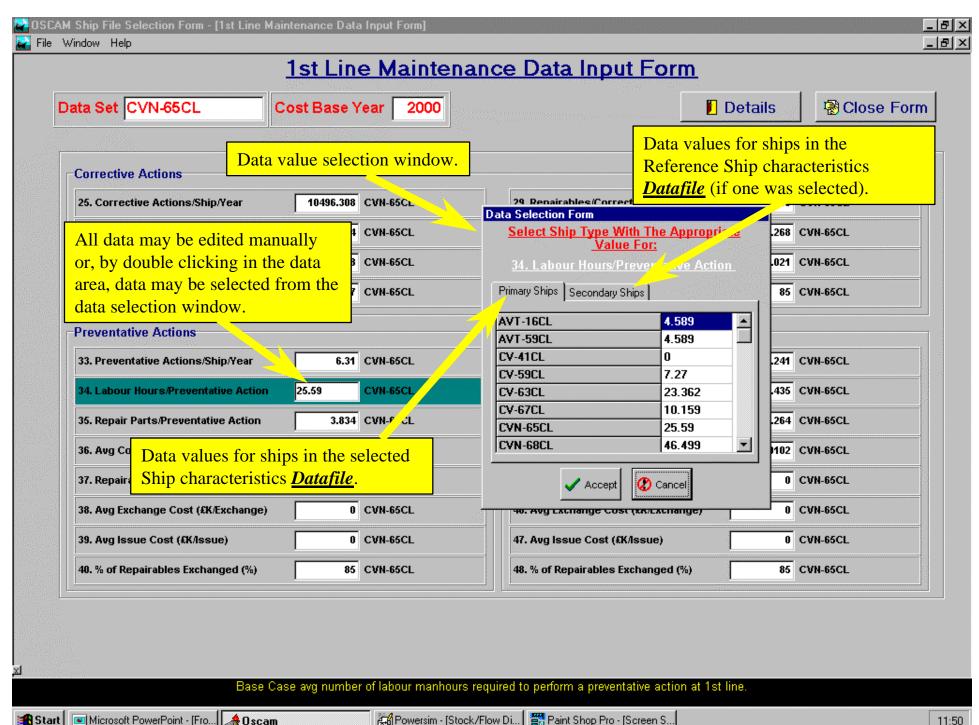
Availability

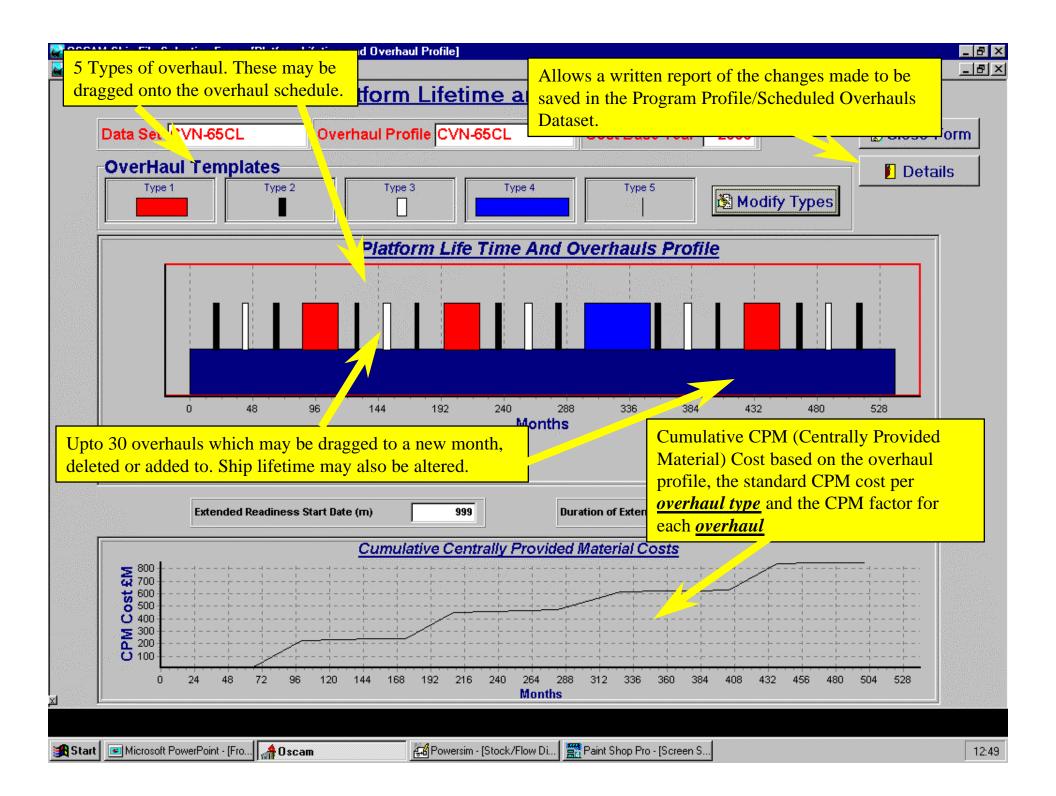
- based on system uptime metrics, e.g.
 materially available vessel days (ship models)
 or system downtime
- simple availability measures aiming to highlight cost tradeoffs

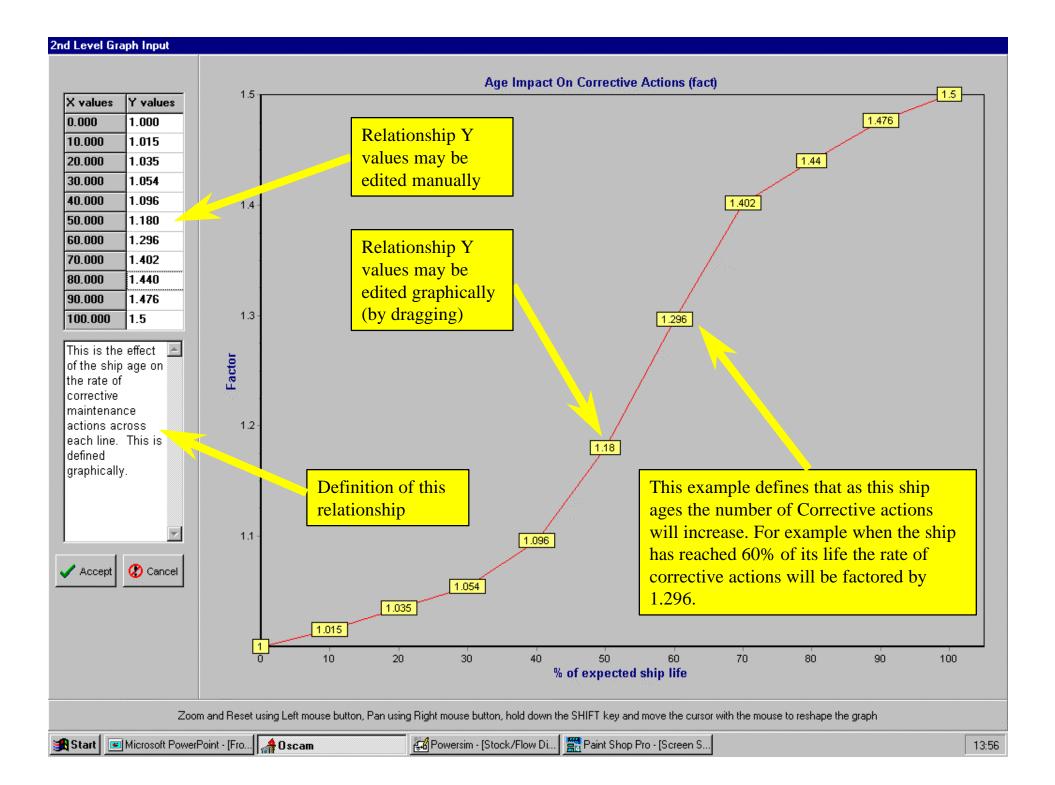


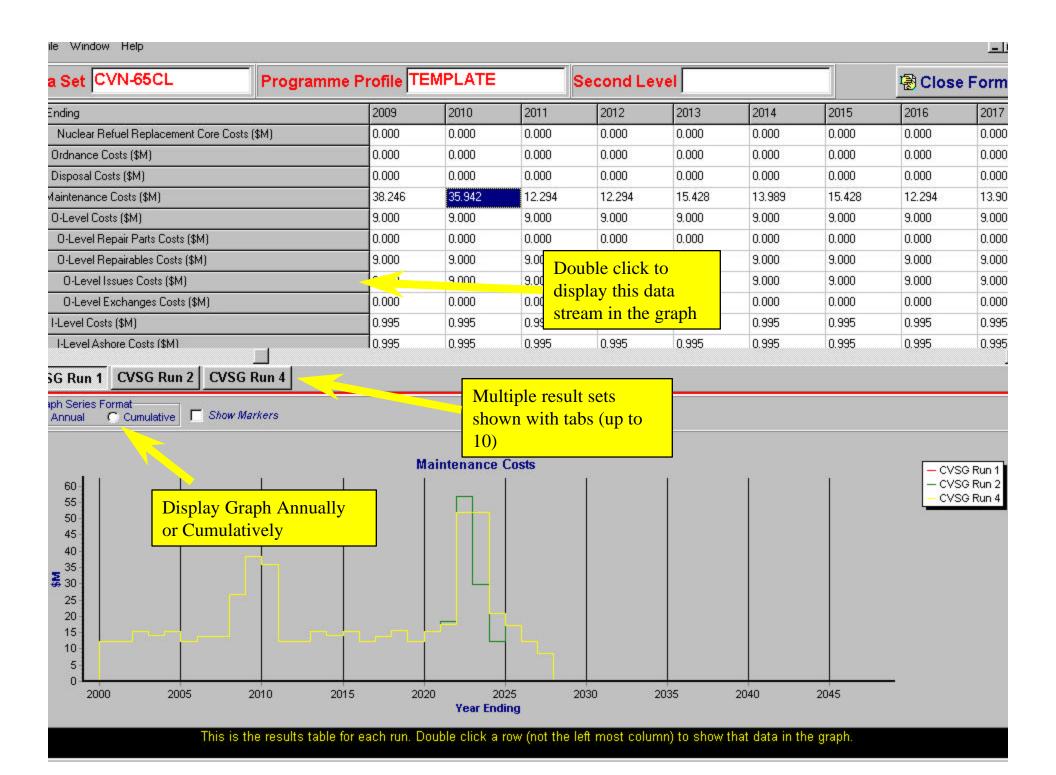
OSCAM SCREEN SHOTS

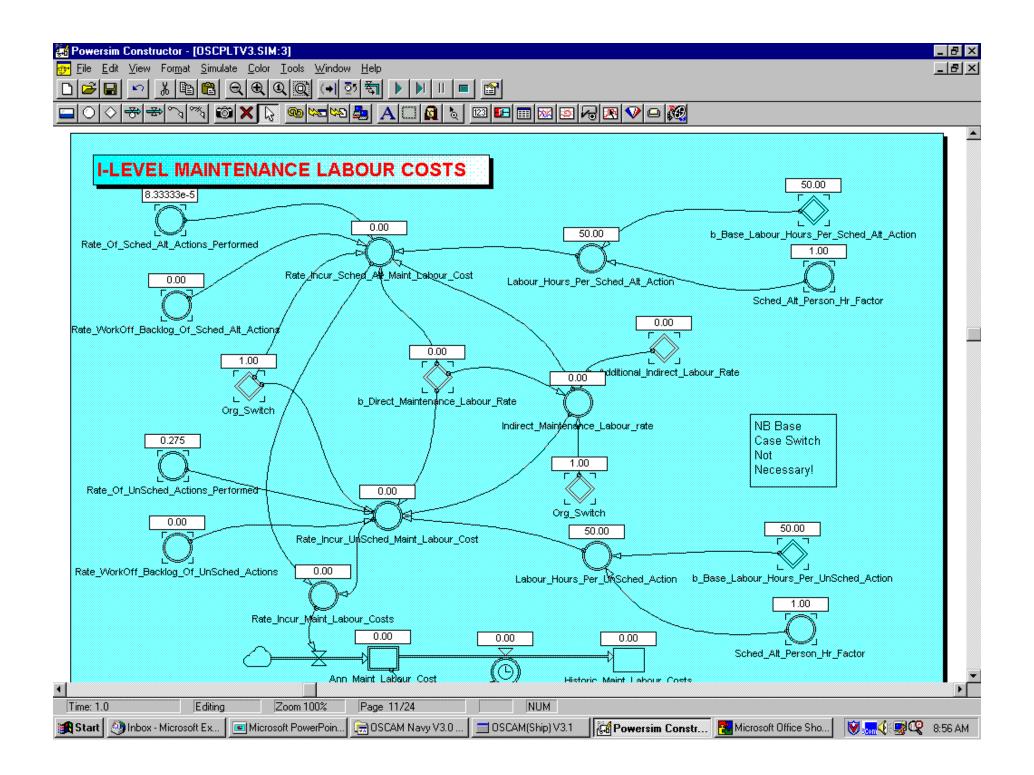


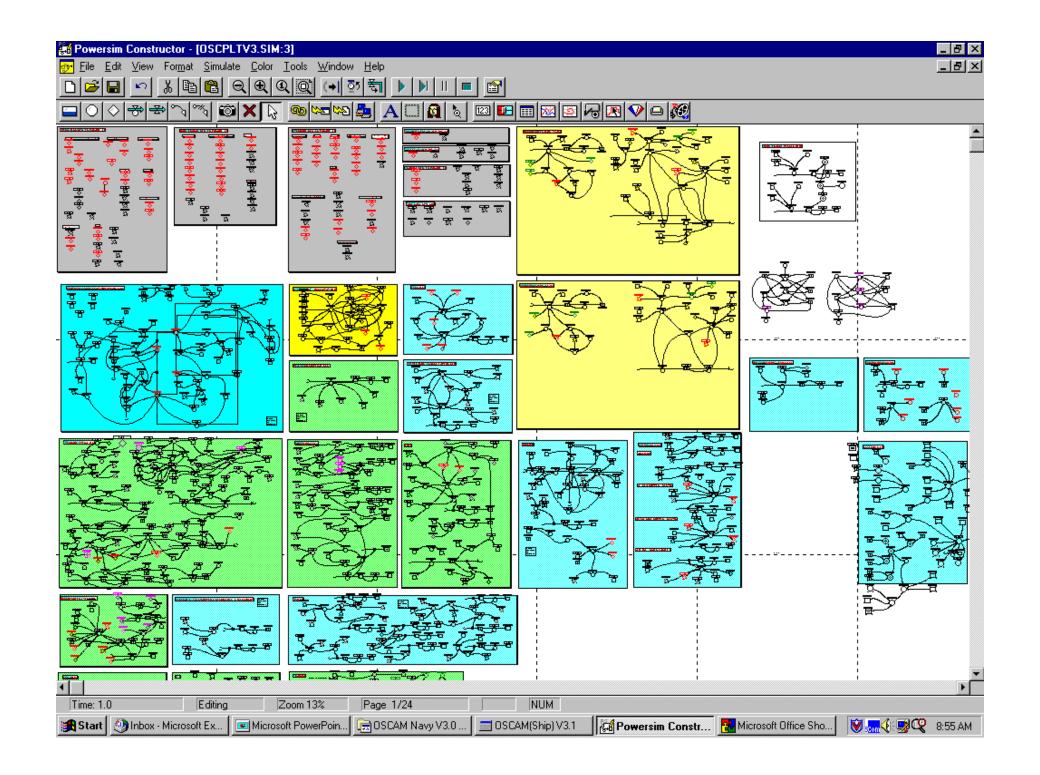












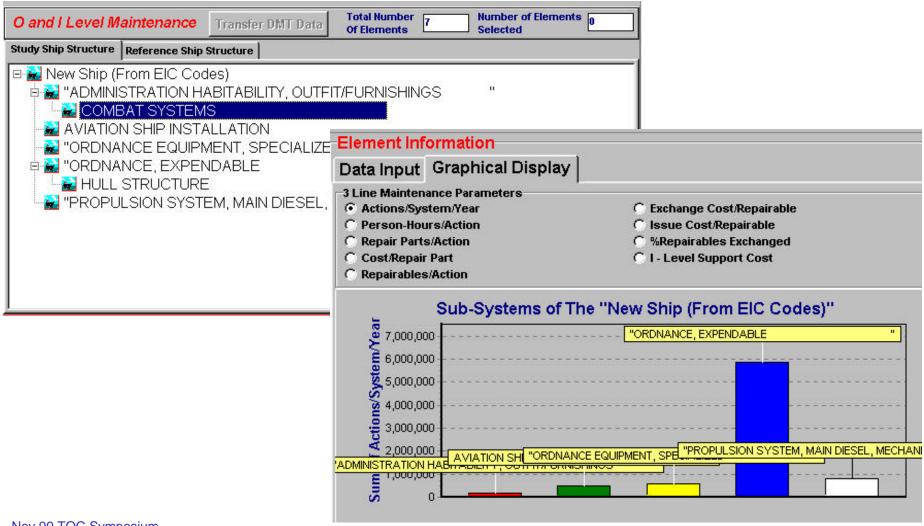


Parametric Cost Tool (PCT)

Characteristics Form		
View Sector Operational Organisational	Intermediate Afloat Intermediate Ashore	C Other Sectors
Ship Characteristics	Ship Life (Years) 45	
Ship Type CARRIER •	Length (ft) 1092	SWBS Group 15000 200 (LT)
Propulsion NUCLEAR -	Shaft Horse Power (SHP)	SWBS Group 15000 400 (LT)
Volume of Hull (Cubic Feet) 2710000	Light Ship Displ- 75000 acement(LT)	SWBS Group 15000 500 (LT)
Beam (ft) 134	SCN Cost \$K 1200000	SWBS Group 15000 700 (LT)
Ship Overhaul		
🖺 Exit 🕍 Detai	ils Recalculate Audit	ing None



Data Management Tool (DMT)





OSCAM 'Users'/Training

Programs using model

- CVN(X) (NAVSEA & Newport News)
- CVN 77 (NAVSEA & Newport News)
- T-ADC(X) (NAVSEA requiring use by Phase 2 bidders)
- DD21 (Lockheed Martin)
- LPD-17 (Avondale, BIW & Raytheon)

Five day class

- 91 Navy & industry reps trained since Aug 98
- Separate courses provided to T-ADC(X), T-ADC(X) bidders,
 CVN(X), Ingalls and Avondale



DOD/Others Trained

- Navy/MSC/OSD
 - Military Sealift Command
 - NAVSEA HQ (017, PMS325/350/378)
 - NCCA
 - NSWC-Carderock
 - NSWC-Dahlgren
 - NUWC-Keyport
 - NUWC-Newport
 - OSD CAIG
 - NAVSUP Office of Special Projects
 - SPAWAR
 - Supship Newport News*

- Universities
 - Virginia Tech

- FFRDC Organizations
 - Draper Laboratory*
 - RAND*



Contractors Trained

- Shipbuilders
 - Avondale
 - Bath Iron Works*
 - Electric Boat
 - Halter Marine
 - Ingalls
 - NASSCO
 - Newport News
- Shipboard System Suppliers
 - Lockheed Martin
 - Northrup Grumman
 - Raytheon

- Support Contractors
 - Acquisition Logistics Eng.
 - AERA, Inc.
 - George G. Sharp, Inc.
 - Gibbs & Cox
 - JJMA
 - KPMG Peat Marwick L.L.P.
 - Litton TASC
 - Newport News (AMSEC LLC)
 - PRICE Systems, L.L.C.
 - Quantic Engineering
 - Tecolote Research Inc.

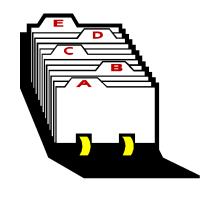


Summary

- OSCAM provides
 - A time-based simulation of equipment operation
 - The ability to assess and understand O&S costs and drivers
 - The ability to explore strategies for reducing O&S costs
 - A method of prioritizing O&S data collection



For more information.....



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OSCAM Web Sites: www.ncca.navy.mil/products.htm www.oscamtools.com