PE NUMBER: 0207412F

PE TITLE: Modular Control System

	Exhibit R-2, RDT&E Budget Item Justification								February	2004
•	PE NUMBER AND TITLE OF Operational System Development Development Development Development Development Development Development Development Development Development									
	Cost (\$ in Millions)	FY 2003 Actual	FY 2004 Estimate	FY 2005 Estimate	FY 2006 Estimate	FY 2007 Estimate	FY 2008 Estimate	FY 2009 Estimate	Cost to Complete	Total
	Total Program Element (PE) Cost	6.099	15.868	11.634	9.412	9.360	14.553	14.503	Continuing	TBD
485L	Theater Air Control System Imp (TACSI)	6.099	15.868	11.634	9.412	9.360	14.553	14.503	Continuing	TBD

(U) A. Mission Description and Budget Item Justification

Battle Control System (BCS) Family of Systems (FOS) is comprised of fixed sites for Homeland Defense (HLD) [Region/Sector Operation Control Center, PE 0102326F, referred to herein as Battle Control System-Fixed {BCS-F}] and mobile Theater Battle Management (TBM) Command and Control (C2) nodes [Modular Control system, PE 0207412F (referred to herein as Battle Control System-Mobile {BCS-M}]. The BCS-M is the modernization activity for the Modular Control System (MCS). The BCS-M is a low density/high demand rapidly deployable ground C2 asset conducting both deployed theater operations and homeland defense. The BCS-M is the tactical C2 execution element supporting the Joint Forces Air Component Commander (JFACC) and the North American Aerospace Defense/Combatant Commander (NORAD/CC) providing connectivity and interoperability among elements of the Theater Air Control System (TACS) to include United States Air Force, Navy, Marine Corps, Army and allied/coalition assets. It is the execution arm of the Air and Space Operations Center (AOC). BCS modernization is using an acquisition strategy designed to ensure technical coordination with the Airborne Warning And Control System (AWACS) 40/45 upgrade, interoperability with BCS-F and AOC, and to further advance C2 concepts supporting current and emerging aerospace operations. BCS acquisition activities will include, but not be limited to requirements analysis, modeling and simulation, risk reduction, acquisition planning, enterprise integration, prototype development (i.e., productizing, development suite, radio/radar/data link remoting, software development), incorporating the fixed and mobile radar requirements for the air picture under one Operational Requirements Document (ORD) for BCS, transitioning the Area Cruise Missile Defense (ACMD) technologies into BCS Modernization, and leveraging capabilities from BCS-F and AWACS 40/45.

The program is in Budget Activity 7 because Modular Control System (MCS) is a fielded, operational system.

(U) B. Program Change Summary (\$ in Millions)

		FY 2003	FY 2004	FY 2005
(U)	Previous President's Budget	6.652	16.083	24.664
(U)	Current PBR/President's Budget	6.099	15.868	11.634
(U)	Total Adjustments	-0.553	-0.215	
(U)	Congressional Program Reductions	-0.044	-0.079	
	Congressional Rescissions	-0.070	-0.136	
	Congressional Increases			
	Reprogrammings	-0.131		
	SBIR/STTR Transfer	-0.308		
(U)	Significant Program Changes:			

R-1 Shopping List - Item No. 142-1 of 142-7

Exhibit R-2 (PE 0207412F)

Exhibit R-2, RDT&E I	Budget Item Justification	DATE February 2004
BUDGET ACTIVITY 07 Operational System Development	PE NUMBER AND TITLE 0207412F Modular Control System	
FY 2004/2005 reductions to fund other Air Force requirements.		
	R-1 Shopping List - Item No. 142-2 of 142-7	Exhibit R-2 (PE 0207412F)

	Exhibit R-2a, RDT&E Project Justification								DATE February 2004		
BUDGET ACTIVITY 07 Operational System Development					PE NUMBER AND 0207412F Mod		System	PROJECT NUME 485L Theater (TACSI)		System Imp	
	Cost (\$ in Millions)	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	Cost to	Total	
Cost (\$ III WIIIIOIIS)		Actual	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Complete		
485L	Theater Air Control System Imp (TACSI)	6.099	15.868	11.634	9.412	9.360	14.553	14.503	Continuing	TBD	
	Quantity of RDT&E Articles	0	0	(0	0	0	0			

A. Mission Description and Budget Item Justification

Battle Control System (BCS) Family of Systems (FOS) is comprised of fixed sites for Homeland Defense (HLD) [Region/Sector Operation Control Center, PE 0102326F, referred to herein as Battle Control System-Fixed {BCS-F}] and mobile Theater Battle Management (TBM) Command and Control (C2) nodes [Modular Control system, PE 0207412F (referred to herein as Battle Control System-Mobile {BCS-M}]. The BCS-M is the modernization activity for the Modular Control System (MCS). The BCS-M is a low density/high demand rapidly deployable ground C2 asset conducting both deployed theater operations and homeland defense. The BCS-M is the tactical C2 execution element supporting the Joint Forces Air Component Commander (JFACC) and the North American Aerospace Defense/Combatant Commander (NORAD/CC) providing connectivity and interoperability among elements of the Theater Air Control System (TACS) to include United States Air Force, Navy, Marine Corps, Army and allied/coalition assets. It is the execution arm of the Air and Space Operations Center (AOC). BCS modernization is using an acquisition strategy designed to ensure technical coordination with the Airborne Warning And Control System (AWACS) 40/45 upgrade, interoperability with BCS-F and AOC, and to further advance C2 concepts supporting current and emerging aerospace operations. BCS acquisition activities will include, but not be limited to requirements analysis, modeling and simulation, risk reduction, acquisition planning, enterprise integration, prototype development (i.e., productizing, development suite, radio/radar/data link remoting, software development), incorporating the fixed and mobile radar requirements for the air picture under one Operational Requirements Document (ORD) for BCS, transitioning the Area Cruise Missile Defense (ACMD) technologies into BCS Modernization, and leveraging capabilities from BCS-F and AWACS 40/45.

The program is in Budget Activity 7 because Modular Control System (MCS) is a fielded, operational system.

(U) B. Accomplishments/Planned Program	n (\$ in Millions)	FY 2003	FY 2004	FY 2005
advanced planning, MCS Upgrades, enh BCS-M, leveraging capabilities from BC	ent of evolutionary upgrades to the BCS to include, but not be limited to, anced radio/radar/data link remoting, transition of ACMD technology into S-F and AWACS 40/45, integrating evolutionary upgrades into BCS-M, and	5.273	14.685	10.422
misc. (U) Continue Program Support (i.e., travel, s (U) Continue Systems Engineering (U)	upplies, equipment, miscellaneous)	0.612 0.214	0.646 0.537	0.675 0.537
(U) Total Cost		6.099	15.868	11.634
Project 485L	R-1 Shopping List - Item No. 142-3 of 142-7		Exhibit R-2a	(PE 0207412F)

		UNCLASSIFIED			
	Exhibit R-2a, RDT&E	E Project Justification		DATE February 2004	
	OGET ACTIVITY Operational System Development	PE NUMBER AND TITLE 0207412F Modular Control System	PROJECT NUMBER AND TITLE 485L Theater Air Control System (TACSI)		
(U)	C. Other Program Funding Summary (\$ in Millions)				
(U)	D. Acquisition Strategy The Battle Control System (BCS) Program Family of Systems is u aerospace operations by transitioning the Area Cruise Missile Defe capabilities from the BCS-Fixed (BCS-F) and AWACS 40/45, and	fense (ACMD) Advanced Capabilities Technology Demonstrat	tion (ACTD)) capabilities, leveraging	

Project 485L R-1 Shopping List - Item No. 142-4 of 142-7

Exhibit R-2a (PE 0207412F)

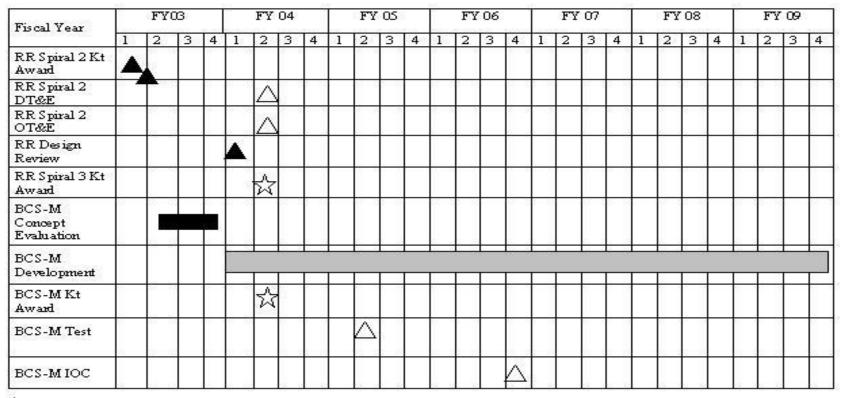
Concept Definition/Development of Evolutionary Upgrades River, MD TBD - BCS-M TBD TBD 0.000 13.110 Mar-04 9.922 Dec-04 Continuing TBD TBD Subtotal Product Development Remarks: (U) Support Program Office Support Various Various Various 1.613 0.612 Nov-02 0.646 Nov-03 0.675 Nov-04 Continuing TBD TBD Systems Engineering. Various Various 1.020 0.214 Mar-03 0.537 Feb-04 0.537 Feb-05 Continuing TBD TBD Subtotal Support 2.633 0.826 1.183 1.212 Continuing TBD TBD Remarks:			UNCL	499ILIED									
(U) Cost Categories (Tailor to WBS, or System/Item Requirements) (S in Millions) (S in Millions) (Contract Method Regular Control Marcal) (S in Millions) (S i	Ex	chibit R-3, RD	T&E Project Cost	Analysis	3						Februar	y 200	4
Cation to WBS, or System/Item & Type Location Prior to FY 2003 2004 2004 2005 2005 Complete Cost Value of Requirements) Requirements 2003 Cost Award Cost Award Cost Award Cost Award Cost Award Cost Award Cost Contract Contract Cost							trol Syster	n	485L The				em Imp
Center/Aircraft Division (NAWC/AD) - Center/Aircraft Division, Patuxent Concept Definition/Development of Evolutionary Upgrades River, MD TBD - BCS-M TBD TBD TBD TBD Subtotal Product Development Remarks: (U) Support Program Office Support Various Various Various Subtotal Support Subtotal	(Tailor to WBS, or System/Item Requirements) (\$ in Millions)	•		Prior to FY 2003	2003 20 Cost Awa	003 ard	2004 2 Cost Aw	004 ard	2005 2 Cost Av	2005 <u>C</u> vard			Value of
TBD - BCS-M Subtotal Product Development Remarks: (U) Support Program Office Support Systems Engineering. Various Var	Center/Aircraft Division (NAWC/AD) - Concept Definition/Development of	MIPR	Center/Aircraft Division, Patuxent	10.755	5.273 Dec	:-02	1.575 Nov	r-03	0.500 Dec	e-04 Ce	ontinuing	TBD	TBD
Program Office Support Various Various 1.613 0.612 Nov-02 0.646 Nov-03 0.675 Nov-04 Continuing TBD TBD Systems Engineering. Various Various 1.020 0.214 Mar-03 0.537 Feb-04 0.537 Feb-05 Continuing TBD TBD Subtotal Support 2.633 0.826 1.183 1.212 Continuing TBD TBD Remarks:	TBD - BCS-M Subtotal Product Development Remarks:	TBD	,		5.273						U		
	Program Office Support Systems Engineering. Subtotal Support Remarks:			1.020 2.633	0.214 Mar- 0.826	:-03	0.537 Feb 1.183	-04	0.537 Feb 1.212	o-05 Co Co	ontinuing ontinuing	TBD TBD	TBD TBD

Project 485L R-1 Shopping List - Item No. 142-5 of 142-7

Exhibit R-3 (PE 0207412F)

	Exhibit R-4, RDT&E Schedule P	Profile	DATE February 2004
BUDGET ACTIVITY 07 Operational System Development		0207412F Modular Control System	 r NUMBER AND TITLE neater Air Control System Imp)

Exhibit R-4 - PE 0207412F - Modular Control System



1/2 Major Event or Milestone

Ongoing Activity that is on-going

Ongoing Activity that is Complete

▲ Completed Event
△ Planned Task(s)

RR – Remote Radio BCS-M – Battle Control System - Mobile

Project 485L

R-1 Shopping List - Item No. 142-6 of 142-7

Exhibit R-4 (PE 0207412F)

Exhibit R-4a, RDT&E	DATE	2004			
BUDGET ACTIVITY 07 Operational System Development	PE NUMBER AND TITLE 0207412F Modular Control System	PROJECT NUMBER AND T	February 2004 DJECT NUMBER AND TITLE SL Theater Air Control System Imp CSI)		
(U) Schedule Profile (U) Remote Radio Spiral 2 Contract Award (U) Remote Radio Critical Design Review (U) Remote Radio Spiral 2 Developmental Test & Evaluation (DT&E) (U) Remote Radio Spiral 3 Contract Award (U) Battle Control System - Mobile Concept Evaluation (U) Battle Control System - Mobile Contract Award (U) Battle Control System - Mobile Test	FY 2003 1Q 2-4Q	FY 2004 1Q 2Q 2Q 2Q 2Q 2Q	<u>FY 2005</u> 2Q		
Project 485L R-1 S	Shopping List - Item No. 142-7 of 142-7	Exhibit F	R-4a (PE 0207412F)		