# Cost and Outcomes of Medicare Reimbursement for HM O Preventive Services 

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Medicare beneficiaries enrolled in a health maintenance organization ( HMO ) were randomized to a preventive services benefit package for 2 years or to usual care. At 24- and 48-month followups, the treatment group had completed more advance directives, participated in more exercise, and consumed less dietary fat than the control group. Unexpectedly, more deaths occurred in the treatment group. Surviving treatment-group enrollees reported higher satisfaction with health, less decline in selfrated health status, and fewer depressive symptoms than surviving control participants. Despite these changes, the intervention did not yield lower cost per qualityadjusted life year in this historically pre-vention-oriented HMO.

## INTRODUCTION

M any preventive care programs in the U.S. are not designed specifically to meet the needs of older adults, although persons 65 years or over will make up 20 percent of the total population by the year 2030, compared with about 12 percent currently (Day, 1996). As a group, older adults are more

[^0]likely than younger persons to have multiple, chronic, and disabling impairments and illnesses: One-half of seniors 65 years or over have a disability (M cNeil, 1997). Smoking, body-mass index, and exercise patterns in midlife and late adulthood appear to have an impact on later disability, and disability can be postponed for many low-risk persons (Vita et al., 1998). Some evidence indicates that older adults can benefit just as much from health habit changes, such as smoking cessation, as middle-aged adults (Omenn et al., 1990). Evidence of a sustained trend toward improvement in health status among older adults, however, is lacking (M cK usick, 1999).

An increasing proportion of public health care dollars goes to older adults. The rationale for prevention and health-promotion programs often includes the assumption that prevention is less costly than caring or curing (Somers, 1984). The cost of preventive measures such as immunizations, for example, can be considered slight in comparison to the cost of treating infectious diseases once they are contracted. Prevention and health-promotion programs for older adults, however, do not follow such simple logic. Preventing such conditions as hypertension among older adults or preventing deterioration in physical and mental functioning may involve strategies wherein the total costs are as large as any savings that might accrue from their introduction. Given the complexity of the issue, it is therefore not surprising that the
cost-effectiveness of disease-prevention and health-promotion programs is receiving increased attention (Gold et al., 1996).

Some educational interventions can potentially reduce the expense and frequency of use of conventional health care services (Roccella and Lenfant, 1992). Insufficient empirical evidence exists, however, on the costs and effects of inter ventions that are multifaceted and tied together as a package of services. Cost-effectiveness evaluations of the impact of specific senior health-promotion programs on health behavior have shown conflicting results (Abt Associates, 1995; Burton et al., 1995; Burton, German, and Shapiro, 1997; Lave et al., 1996, M orrissey et al., 1995). The incorporation of preventive programs for older adults in wellestablished managed care systems has also not been examined for effects on use and cost of care, although an increasing proportion of seniors are receiving services in managed care organizations, and health maintenance is a central theme of managed care.

In this article, we report on the results of a cost and outcomes evaluation of a demonstration health-promotion program entitled "A H ealthy Future," implemented in a wellestablished staff-model HMO. The package of services comprising the program was designed to be feasible to implement in managed care organizations throughout the U.S. The evaluation was designed to test the costeffectiveness of the program at two points in time. We expected that the introduction of the preventive-ser vices package would, in the short-term (at 24 months), increase use of preventive services and decrease use of non-preventive ambulatory care services without significant cost savings, because of the introduction of a new benefit. In the long term (at 48 months), we expected an effective intervention to significantly reduce the rate of hospitalization, use of non-preventive
ambulatory care services, and total cost of care, while slowing the rate of expected health-status decline among treatment participants. Thus, at 48 months, we anticipated a comparative gain in quality-adjusted life-years between treatment and control groups. Secondary outcomes were considered to be behavioral changes.

## METHODS

## Setting

Group Health Cooperative (GHC) of Puget Sound, an HMO in Seattle, Washington, in association with the University of Washington, was one of six sites in a HCFA-sponsored trial to determine whether M edicare payment for preventive services delivered to seniors results in better health and fewer doctor and hospital visits.

## Conceptual Model

The conceptual model for "A Healthy F uture" posited that exposure to health care interventions would increase self-efficacy in performing preventive behaviors and would reduce health risks, either through beneficial changes in health behavior or through immunizations and screening services, thereby improving health status and reducing costs and utilization in the long run (Figure 1). We applied the closely related principles of self-efficacy and autonomy in designing and implementing the interventions and conducting the evaluation (Grembowski et al., 1993). The theory of selfefficacy, that control over one's behavior can be a determinant of health, is a central concept of Bandura's (1977a,b) social learning theory and can be used to explain health behavior change and maintenance. Based on this theory, raising the level of selfefficacy of older adults for engaging in

health-promoting behaviors and maintaining health should lead to the adoption of beneficial changes in health behavior. Autonomy is a global concept related to the notions of control or sense of control over one's environment and life. We used this concept in relation to decisionmaking among older adults. Promoting autonomy in decisionmaking, particularly about health care, should lead to greater participation in decisions concerning life-sustaining treatment and potentially lead to lower cost of care during the final months of life.

## Enrollees

M edicare enrollees in four GHC medical centers ( $\mathrm{N}=5,012$ ) were invited to participate. Enrollees were drawn from the list of seniors who had been enrolled in GHC for at least 1 year and were receiving services from GHC physicians who agreed to participate in the trial. Participating physicians screened potential enrollee lists and excluded from the 5,720 enrollees 329 seniors who were severely cognitively impaired or known to have terminal illnesses that would likely result in death before the project was concluded. We attempted to exclude as few senior enrollees as possible, because this trial was designed to investigate the cost and effectiveness of a benefit potentially to be made available to all eligible M edicare enrollees.

## Procedures and Measures

Each of the participants completed a baseline mail questionnaire and a 30minute telephone interview. Dillman's (1978) mail survey methods were used to design an easy-to-read questionnaire that minimized response burden and encouraged participation. The mail questionnaire contained the senior health-risk assessment items used for both the evaluation
component and intervention plans for treatment participants, information on selfefficacy for behavioral change, measures of functional status and perceived health, preferences for life-sustaining treatment, and out-of-plan use of services. The questions ranged over such topics as exercise, dietary fat and fiber, advance directives, breast self-examinations, smoking, alcohol and seat belt use, hearing and vision status, sleep, incontinence, depression, body mass index, immunization, hypertension, medications, and home safety. (Definitions of these measures may be found in the Technical Note).
After the questionnaires and signed consent forms were returned, subjects were randomized to treatment or control group. A followup telephone interview was conducted to complete an interviewer-administered health-status questionnaire and to provide missing data detected in the mail questionnaires. The telephone interview contained an older adult version of the Quality of Well-Being Scale (Kaplan, Bush, and Berry, 1976) developed for use in this project as the major health-status endpoint.
After randomization, enrollees assigned to the treatment group ( $\mathrm{n}=1,282$ ) were invited to take advantage of the benefit package and services for 2 years. Controlgroup participants were given usual care, including access to usual preventive services as described in this article. Both groups were assessed in followup surveys conducted 24 months and 48 months following randomization. Twenty-four-month and 48-month mail questionnaires and telephone interview surveys were conducted in a manner nearly identical to the initial sur veys, with minor question additions and deletions.
Cost assessment was based on data obtained from the GHC utilization and cost database. Utilization and costs from charge data were calculated for five different
categories of care: (1) inpatient services, (2) outpatient services, (3) long-term care services, (4) prescription services, and (5) ancillary services. The cost of services provided by non-GHC facilities was obtained from GHC billing data sets. All cost/ charges were obtained for each participant enrolled during the month for any observation period. The capitation provided for treatment-group enrollees was not added to total costs; however, all utilization for treatment-group enrollees, including the preventive-services package, was included. Yearly aggregates were calculated for each participant, and costs were applied for each category for each patient and summarized for the participants in order to compare treatment- and controlgroup arms of the trial 1 year prior to clinic implementation and 24 and 48 months after clinic implementation.

## Preventive Services Package

The package of preventive services offered to participants in the treatment group consisted of four distinct components: (1) health-risk assessment, (2) health-promotion visit, (3) disease-prevention visit, and (4) followup classes. A computer program was developed to determine treatment participants' health risks using information collected in the baseline mail questionnaire and a telephone followup interview based on state-of-the-art riskassessment techniques provided by the Centers for Disease Control and Prevention. After the health-risk assessment was conducted, participants in the treatment group were invited to a 90minute health-promotion visit with trained nurses in the medical center where the participants usually received care. At this visit, the senior enrollees' health-risk appraisals were reviewed, positive behaviors rein-
forced, and referrals made to inter ventions for appropriate risk areas that the seniors were interested in addressing.

Three universal interventions were given to all participants: (1) counseling intended to improve exercise behavior; (2) counseling to promote a diet low in fat and high in fiber; and (3) counseling to complete advance directives, including a living will and/ or durable power of attorney for health care. Written materials were made available, classes were offered, and a recommended health-promotion plan, including recommended physician followup actions, was discussed with each participant. Following the health-promotion visit, classes were held with particular emphasis on exercise and planning ahead (promoting advance directives, housing plans, and long-term care insurance).

The disease-prevention component consisted of a 1-hour visit with the nurses and physicians who were seen regularly by the enrollees. The physicians conducted histories and physical exams, reviewed the seniors' health promotion plans, and encouraged participation in health-promotion interventions prescribed during the health-promotion visit. The nurse followup included further teaching in specific areas of risk and dealt with any remaining concerns of the enrollees. Primary care followup was conducted principally by registered nurses. In the second year of the project, both the health-promotion and diseaseprevention components were offered to seniors, with additional work on continuing areas of health risk. The only classes offered in the second year of the inter vention were groupexercise sessions. GHC received a capitation rate of $\$ 186.03$ per year for the preventive-services package, as well as $\$ 20.00$ for each baseline health-risk assessment conducted for treatment-group participants, from HCFA. All providers who
participated in the demonstration were trained by the intervention team from the Center for Health Promotion at GHC using standardized training materials and sessions.

Control-group participants were offered the usual package of benefits from GHC that traditionally had an emphasis on prevention in primary care for senior enrollees. This benefit package included preventive services when requested by control participants or ordered by the physician. No reminders or periodic reviews were conducted for control participants to ensure they received preventive services as part of their usual care.

## Study of Participation

A substudy was conducted 3 years after the invitation to examine factors influencing participation and health status among participants and non-participants in the demonstration. Automated records were examined to investigate demographic and utilization differences. Of the 2,454 nonparticipants, 900 people were selected through sampling stratified by age. Data on the Quality of Well-Being Scale were obtained for 680 ( 75 percent) of sampled non-participants.

## Analysis

The analysis of data to test the shortterm (24-month) and long-term (48-month) hypotheses were in the first instance descriptive, comparing patterns of self-efficacy and behavior change, service use, and health status between the treatment and control groups. Bivariate statistical tests were performed to identify significant differences between groups. Student t-tests were calculated to determine whether treatment and control participants had significantly different health risks, health outcomes, and costs. One challenge occurred
in accounting for deaths in the treatment and control groups. Analysis of survivors only favors the group with more deaths because more of the sickest enrollees are removed from the complete-case analysis. We were able to address this problem only in the analysis of changes in the Quality of Well-Being because death has a value in this scale. In the analyses of mortality risk, multiple logistic regression analyses were used to adjust for baseline variables comparing the treatment group with the control group. Some analyses were repeated using Cox proportional hazards analysis.

## RESULTS

## Participation

Fifty-one percent ( $\mathrm{n}=2,558$ ) of all eligible enrollees gave their consent to participate, with participation rates varying between 50 and 62 percent across the four medical centers (Durham et al., 1991). The substudy of participants indicated that non-participants tended to be older, live farther from clinics, and visit their physicians less frequently than participants. Participation was higher for enrollees whose spouses also were invited to participate as opposed to those who either had no spouse or whose spouse was not invited. Higher health status measured by the Quality of Well-B eing Scale was associated positively with participation, although those with the very best health status were significantly less likely to participate, indicating a u-shaped curve between health status and participation.

About 90 percent of the treatment group had health-promotion and disease-prevention visits in the first year of the intervention. Visits were about 7 percentage points lower in the second year of the intervention. About 78 percent ( $n=1,005$ ) of the treatment group received all four visits (two
visits, health-promotion and disease-prevention, per year), and 9 percent ( $n=119$ ) had no visits. In contrast, only 24 percent ( $\mathrm{n}=302$ ) of the treatment group attended one or more classes. Even though the exercise and planning-ahead classes were offered to virtually all treatment-group enrollees, only a minority attended.

Between 83 and 88 percent of treatmentgroup enrollees received the three universal interventions (exercise, nutrition, and planning ahead). Exposure to other preventive services ranged between 17 percent (seat belts) and 76 percent (home safety). M uch of this variation is a result of treatment enrollees' health risks. As expected, at-risk treatment-group enrollees were more likely to receive a preventive service for a particular health risk than not-at-risk participants (except for the exercise and home-safety inter ventions). Among atrisk treatment-group enrollees across areas, exposure to the inter vention ranged between 45 and 89 percent.

At the 2-year followup sur vey, treatment and control enrollees indicated whether they had ever talked to their doctors, nurses, or pharmacists about topics in the health-promotion visits. The percentage of participants who report discussing these topics was much higher in the treatment group than in the control group, verifying that differential exposure to preventive services occurred between the two groups, as intended. About 89 percent of treatment participants had a second health-promotion visit. Of these, the percentage of seniors reporting attempts to reduce their health risk varied greatly, ranging between 5 and 76 percent across areas.

## Baseline Differences

Because enrollees were randomized into the treatment and control groups, we expected no differences between these
groups on the key variables in the evaluation. Key differences were found in a few measures (Table 1). Compared with control enrollees at baseline, the treatment group reported worse self-rated health, more stress in the past year, a higher percentage of participants with hypertension, and more immunizations. Although a small but significant difference was obtained when self-rated health was measured as a continuous variable, no significant difference was detected in the percentage of treatment and control participants rating their health as fair or poor (18.3 and 16.2 percent, respectively; chisquare $p=0.158$ ).

## Attitudinal and Behavioral Outcomes

At the 24-month followup (Table 2), treatment participants had significant health-risk improvements in 9 out of 17 areas: (1) alcohol, (2) breast cancer screening, (3) exercise, (4) hypertension, (5) medication awareness, (6) nutrition, (7) planning ahead, (8) use of seat belts, and (9) smoking. Improved health risks were also observed at the 48-month followup in these areas, except medication awareness ( $p=0.07$ ). In contrast, health risk declined significantly in two areas, hearing and home safety, at both followups. At the 48-month followup, no significant differences in self-efficacy beliefs were obser ved between the treatment and control participants in all areas. Trend test z-value and chi-square significance tests indicate that treatment-group enrollees improved significantly more than control participants in three areas: (1) physical activity, (2) completion of advance directives, and (3) the proportion receiving flu shots. In addition, a t-test comparison indicated that the treatment group reduced dietary fat more than the control group, based on percentage of calories from

Table 1
Comparison of Baseline Measures for Treatment- and Control-Group Participants

| Baseline Measure | Treatment Group$(n=1,282)$ |  | Control Group$(n=1,276)$ |  | $p$-value ${ }^{1}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Measure | Standard Error | Measure | Standard Error |  |
| Individual Characteristics |  |  |  |  |  |
| Mean Age | 72.7 | 0.15 | 72.8 | 0.15 | 0.608 |
| Percent Female | 60.1 |  | 61.8 |  | 0.380 |
| Mean Household Income | \$22,199 | 373 | \$22,450 | 393 | 0.643 |
| Mean Years of Completed Education | 13.0 | 0.10 | 13.0 | 0.10 | 0.770 |
| Health Status |  |  |  |  |  |
| Quality of Well-Being2 | 0.704 | - | 0.700 | - | 0.264 |
| Self-Rated Health ${ }^{3}$ | 3.30 | 0.30 | 3.39 | 0.30 | 0.023 |
| Perceived Quality of Life ${ }^{2}$ | 7.86 | 0.04 | 7.94 | 0.04 | 0.150 |
| Health Worry ${ }^{4}$ | 3.16 | 0.08 | 3.03 | 0.08 | 0.272 |
| Stress Past Year4 | 3.52 | 0.08 | 3.25 | 0.07 | 0.011 |
| Chronic Disease Index ${ }^{4}$ | 2.63 | 0.08 | 2.61 | 0.08 | 0.870 |
| Depression ${ }^{5}$ | 8.68 | 0.21 | 8.30 | 0.20 | 0.188 |
| Behavioral Health Risk |  |  |  |  |  |
| Exercise | 62.4 | - | 59.3 | - | 0.111 |
| Dietary Fat | 28.3 | - | 27.3 | - | 0.556 |
| Dietary Fiber | 67.5 | - | 67.4 | - | 0.968 |
| Advance Directives | 68.4 | - | 66.4 | - | 0.255 |
| Breast Self-Exam | 72.5 | - | 72.9 | - | 0.868 |
| Smoking | 8.4 | - | 10.0 | - | 0.160 |
| Alcohol | 16.5 | - | 16.1 | - | 0.788 |
| Seat Belts | 25.7 | - | 27.2 | - | 0.380 |
| Physical and Mental Health Risk |  |  |  |  |  |
| Hearing | 12.4 | - | 12.8 | - | 0.777 |
| Vision | 23.6 | - | 20.8 | - | 0.081 |
| Sleep | 29.6 | - | 31.0 | - | 0.443 |
| Incontinence | 34.6 | - | 33.6 | - | 0.618 |
| Depression | 26.6 | - | 25.4 | - | 0.486 |
| Immunizations | 36.6 | - | 32.0 | - | 0.014 |
| Hypertension | 38.9 | - | 34.0 | - | 0.011 |
| Medications | 65.0 | - | 64.0 | - | 0.616 |
| Environmental Health Risk |  |  |  |  |  |
| Home Safety | 22.5 | - | 21.6 | - | 0.611 |
| Outcome Expectations |  |  |  |  |  |
| Overweight | 7.37 | 0.08 | 7.37 | 0.07 | 0.978 |
| Too Much Fat | 8.64 | 0.06 | 8.61 | 0.06 | 0.788 |
| Too Little Exercise | 7.17 | 0.08 | 7.24 | 0.08 | 0.538 |
| Too Much Alcohol | 9.35 | 0.05 | 9.36 | 0.05 | 0.858 |
| Smoking | 9.45 | 0.04 | 9.51 | 0.04 | 0.348 |
| Efficacy Expectations |  |  |  |  |  |
| Weight | 6.47 | 0.09 | 6.39 | 0.09 | 0.521 |
| Amount of Fat in Diet | 6.85 | 0.09 | 6.83 | 0.09 | 0.870 |
| Exercise | 6.49 | 0.09 | 6.72 | 0.09 | 0.064 |
| Amount of Alcohol | 9.48 | 0.05 | 9.54 | 0.05 | 0.376 |
| Smoking | 9.12 | 0.08 | 9.04 | 0.07 | 0.477 |

[^1]Table 2
Percent Change in Health Risk Among Treatment- and Control-Group Participants at 24-Month Followup

| Risk Area | Percent in Both Groups at Risk (Baseline) | Treatment Group ( $n=1,211$ ) |  |  |  | Control Group ( $n=1,234$ ) |  |  |  | Trend Test |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | No Change |  |  | Improve ${ }^{2}$ | Decline ${ }^{1}$ | No Change |  | Improve ${ }^{2}$ | $z$-value ${ }^{3}$ | $p$-value ${ }^{4}$ |
|  |  | Decline ${ }^{1}$ | At Risk | Not at Risk |  |  | At Risk | Not at Risk |  |  |  |
| Behavior |  |  |  |  |  | Percent |  |  |  |  |  |
| Physical Activity | 60.9 | 13 | 35 | 26 | 27 | 13 | 38 | 28 | 21 | 2.45 | 0.020 |
| Dietary Fat and Fiber5 | 58.8 | 11 | 41 | 29 | 19 | 12 | 42 | 30 | 17 | 0.08 | 0.398 |
| Advance Directives ${ }^{6}$ | 66.5 | 2 | 33 | 30 | 35 | 4 | 48 | 30 | 18 | 10.40 | 0.000 |
| Breast Self-Exam | 72.7 | 11 | 51 | 17 | 21 | 10 | 56 | 17 | 17 | 1.50 | 0.130 |
| Smoking | 9.2 | 1 | 6 | 91 | 2 | 1 | 6 | 90 | 3 | -2.00 | 0.399 |
| Alcohol | 16.3 | 3 | 10 | 81 | 6 | 4 | 9 | 81 | 7 | -0.06 | 0.398 |
| Seat Belts | 26.4 | 3 | 16 | 71 | 10 | 3 | 16 | 69 | 12 | -0.08 | 0.398 |
| Physical and Mental Status |  |  |  |  |  |  |  |  |  |  |  |
| Hearing | 12.6 | 4 | 10 | 84 | 2 | 3 | 10 | 84 | 2 | -0.10 | 0.397 |
| Vision | 22.2 | 11 | 13 | 67 | 9 | 11 | 12 | 69 | 8 | -0.01 | 0.399 |
| Sleep | 30.3 | 12 | 18 | 59 | 11 | 13 | 21 | 57 | 10 | 1.63 | 0.106 |
| Incontinence | 34.1 | 9 | 23 | 57 | 11 | 9 | 24 | 58 | 9 | 1.14 | 0.208 |
| Depression | 26.0 | 12 | 15 | 62 | 11 | 14 | 14 | 62 | 11 | 0.04 | 0.399 |
| Body Mass Index | 26.9 | 5 | 23 | 69 | 3 | 5 | 24 | 67 | 4 | 0.69 | 0.314 |
| Flu Shot | 34.3 | 2 | 19 | 62 | 17 | 3 | 19 | 66 | 12 | 2.09 | 0.045 |
| Medications | 65.0 | 9 | 51 | 27 | 13 | 11 | 49 | 25 | 15 | 0.00 | 0.399 |
| Life Events/Stress | 7.1 | 6 | 2 | 86 | 6 | 6 | 1 | 89 | 4 | 0.40 | 0.368 |
| Environment |  |  |  |  |  |  |  |  |  |  |  |
| Home Safety ${ }^{7}$ | 22.0 | 9 | 14 | 71 | 6 | 10 | 16 | 70 | 5 | 1.89 | 0.067 |

[^2]HEALTH CARE FINANCING REVIEW/Summer 1999/Volume 20, Number 4
dietary fat. At the 48-month followup, improvement was maintained only in completion of advance directives and flu shots (data not shown).

## Mortality

The mortality rate among the treatmentgroup participants ( 5.5 percent) was higher than among control participants ( 3.3 percent) (Table 3). This was observed at the 24-month followup ( $p=0.006$ ) and at the 48month followup, although the difference at 48 months was of borderline significance ( $p=0.062$ ). When participants are stratified by baseline age, no mortality differences exist between treatment and control participants age 65 to 74 at either followup. Among participants age 75 years or over, however, a significant difference in the mortality rate at 24 months ( $p=0.005$ ) persisted between the treatment and control participants at 48 months $(p=0.05)$. As the randomization results indicated, differences between treatment- and controlgroup participants at baseline suggested a less healthy treatment group. M ore detailed analyses of mortality findings are reported elsewhere (Patrick et al., 1995).

## Health Status of Sur vivors

Treatment-group participants who survived to the 24-month followup improved significantly in satisfaction with health and living (perceived quality of life) and reported higher self-rated health, fewer depressive symptoms, and less health worry than con-trol-group participants (Table 4). For both groups, Quality of Well-Being scores declined by very small amounts during the 24 -month period. At the 48 -month followup, the treatment group reported higher satisfaction with health and living, higher selfrated health, less depression, and less health
worry compared with control participants. The comparisons for differences in depression and health worry were statistically significant, consistent with our hypothesis.

No differences, however, were obser ved between the treatment and control groups for the Quality of Well-Being score (excluding deaths). This scale allowed us to plot the quality-adjusted survival of participants in the treatment and control groups (Figure 2). These results indicate that adjusting the survival experience with health and function showed an advantage to the control group over the treatment group in health decline. The control group experienced less health decline on the Quality of WellBeing scale than the treatment group. The majority of excess deaths occurred in treat-ment-group enrollees age 75 or over. The differences observed increased when restricting the analyses to this age group.

## Utilization

In the year prior to clinic implementation, no statistically significant differences in utilization and costs existed between the treatment and control groups. As shown in Table 5, total GHC and non-GHC costs did not differ among the treatment and control group at either 24 or 48 months following clinic implementation. Utilization of clinic visits and non-GHC costs for outpatient visits, laboratory tests, and prescriptions were higher among treatment than control participants in the 24 months following clinic implementation. This is not surprising because the averages include the healthpromotion and disease-prevention visits provided during the inter vention. No other utilization and cost comparisons differed. Total costs did not include the capitation provided by HCFA for treatment-group participants (\$186 per treatment-group enrollee per year), indicating that total cost
Table 3
Mortality for Treatment and Control Participants at 24- and 48-Month Followup, by Age and Group

| Participant Group | 24-Month Followup |  |  |  | 48-Month Followup |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Alive |  | Dead |  | Alive |  | Dead |  |
|  | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| All Participants ${ }^{1}$ |  |  |  |  |  |  |  |  |
| Total | 2,445 | 95.6 | 113 | 4.4 | 2,168 | 90.7 | 223 | 9.3 |
| Treatment | 1,211 | 94.5 | 71 | 5.5 | 1,073 | 89.6 | 125 | 9.8 |
| Control | 1,234 | 96.7 | 42 | 3.3 | 1,095 | 91.2 | 98 | 8.2 |
| Age Under 75 Years ${ }^{2}$ |  |  |  |  |  |  |  |  |
| Total | 1,645 | 97.2 | 48 | 2.8 | 1,493 | 94.1 | 94 | 5.9 |
| Treatment | 826 | 96.7 | 28 | 3.3 | 744 | 93.7 | 50 | 6.3 |
| Control | 819 | 97.6 | 20 | 2.4 | 749 | 94.5 | 44 | 5.6 |
| Age Over 75 Years ${ }^{3}$ |  |  |  |  |  |  |  |  |
| Total | 800 | 92.5 | 65 | 7.5 | 675 | 84.0 | 129 | 16.0 |
| Treatment | 385 | 90.0 | 43 | 10.0 | 329 | 81.4 | 75 | 18.6 |
| Control | 415 | 95.0 | 22 | 5.0 | 346 | 86.5 | 52 | 13.5 |
| ${ }^{1}$ For 24-month followup, chi-square 7.645 (degrees of freedom $=1, p=0.006$ ); for 48 -month followup, chi-square 3.482 (degrees of freedom $=1, p=0.062$ ). ${ }^{2}$ For 24-month followup, chi-square 1.230 (degrees of freedom $=1, p=0.267$ ); for 48 -month followup, chi-square 0.399 (degrees of freedom $=1, p=0.528$ ) ${ }^{3}$ For 24-month followup, chi-square 7.817 (degrees of freedom $=1, p=0.005$ ); for 48 -month followup, chi-square 3.827 ( $\mathrm{df}=1, p=.050$ ) SOURCE: Patrick et al., Seattle, Washington, 1999. |  |  |  |  |  |  |  |  |

Table 4
Health-Status Changes for Participants Surviving to 24-Month Followup

| Health Outcome | Treatment Group ( $n=1,211$ ) |  | Control Group ( $n=1,234$ ) |  | $t$-test $p$-value |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average | Number | Average | Number |  |
| Perceived Quality of Life ${ }^{1}$ |  |  |  |  |  |
| Baseline | 7.92 | 1,114 | 7.98 | 1,152 | 0.303 |
| Followup | 7.97 | 1,114 | 7.93 | 1,152 | 0.402 |
| Difference | 0.06 | 1,114 | -0.05 | 1,152 | 0.018 (t) |
| Self-Rated Health ${ }^{1}$ |  |  |  |  |  |
| Baseline | 3.35 | 1,152 | 3.41 | 1,193 | 0.116 |
| Followup | 3.25 | 1,152 | 3.18 | 1,193 | 0.063 |
| Difference | -0.11 | 1,152 | -0.24 | 1,193 | <0.000 (t) |
| Depression ${ }^{2,3}$ |  |  |  |  |  |
| Baseline | 8.25 | 1,057 | 8.06 | 1,106 | 0.530 |
| Followup | 8.85 | 1,057 | 9.19 | 1,106 | 0.277 |
| Difference | 0.59 | 1,057 | 1.13 | 1,106 | 0.049 (t) |
| Health Worry ${ }^{3}$ |  |  |  |  |  |
| Baseline | 3.09 | 1,089 | 2.94 | 1,144 | 0.215 |
| Followup | 3.51 | 1,089 | 3.63 | 1,144 | 0.340 |
| Difference | 0.42 | 1,089 | 0.69 | 1,144 | 0.047 (t) |
| Pain ${ }^{3}$ |  |  |  |  |  |
| Baseline | 2.88 | 1,081 | 2.70 | 1,140 | 0.101 |
| Followup | 3.00 | 1,081 | 3.03 | 1,140 | 0.816 |
| Difference | 0.13 | 1,081 | 0.33 | 1,140 | 0.082 (t) |
| Quality of Well-Being Excluding Deaths |  |  |  |  |  |
| Baseline | 0.71 | 1,134 | 0.70 | 1,176 | 0.211 |
| Followup | 0.70 | 1,134 | 0.70 | 1,176 | 0.704 |
| Difference <br> (c) | -0.01 | 1,134 | 0.00 | 1,176 | 0.412 |

${ }^{1}$ Large values indicate better health.
${ }^{2}$ Measured using the Centers for Epidemiological Studies Depression scale (Radloff, 1977).
${ }^{3}$ Large values indicate worse health.
(t) if favors treatment.
(c) if favors control.

NOTE: Difference is calculated as (followup score - baseline score) for each participant and averaged.
SOURCE: Patrick et al., Seattle, Washington, 1999.

Table 5

## Average Total Cost per Treatment and Control Participant in Year Prior to Clinic Implementation and 24 to 48 Months After Clinic Implementation

| Time Period | Treatment | Control | $p$-value1 |
| :--- | :---: | :---: | :---: |
| Year Prior | $\$ 3,595$ | $\$ 3,414$ | 0.392 |
| 24 Months | $\$ 3,564$ | $\$ 3,300$ | 0.320 |
| 48 Months | $\$ 3,998$ | $\$ 4,010$ | 0.800 |

$1 t$-tests used to compare means.
NOTES: Total costs include Group Health Cooperative and non-Group Health Cooperative costs based on mean cost per unit of service in the summary Group Health Cooperative utilization data calculated for all participants enrolled during the observation period. For detailed tables, please contact the primary author.
SOURCE: Patrick et al., Seattle, Washington, 1999.
of care from the societal perspective was higher for the treatment group than the control group at all points of obser vation.

## DISCUSSION

We observed mixed results in behaviorchange and negative-cost-utility results. Previously we repor ted our investigation of excess deaths among the treatment group (Patrick et al., 1995). The increased mortality risk existed primarily for treatmentgroup enrollees age 75 or over. Although some evidence supported the hypothesis that adverse selection occurred, i.e., persons with higher mortality risk were randomized to the treatment group, none of the measured variables could explain the differential. We also found no evidence of unintended adverse effects in the course of

Figure 2
Mean Quality-Adjusted Survival for Treatment and Control Groups in "A Healthy Future"

our investigation. Although some unmeasured effect remains a possibility, the excess mortality results could be explained in part by the increase in advance directives among treatment-group enrollees and lack of life-sustaining treatment in the event of a serious medical event. Finally, the excess mortality results in those 75 years of age or over may have occurred by chance alone.

Among survivors at the 24-month followup ( $\mathrm{n}=2,445$; 95.6 percent of all participants), our evaluation results showed that short-term benefits in health-behavior change and in selected health-status outcomes (perceived quality of life, self-rating of health, health worry, and depression) were associated with the inter vention. Few of these benefits remained at the 48-month evaluation. The fact that improvement was
maintained only for advance directives and flu shots is not surprising, because those risks require only a point-in-time change in behavior. In contrast, improvements in physical activity and dietary fat are more susceptible to decay because they require continuous maintenance, which may become increasingly difficult in an aging population.

Overall, no benefits in lower use of services or cost could be detected at either the short-term or long-term evaluation. These results are consistent with the overall cross-cutting evaluation results of different projects financed by HCFA to examine the cost-effectiveness of $M$ edicare payment for preventive services (Abt Associates, 1995). A followup study in one site that obser ved modest gains in health and increased use of preventive services found that these
positive results could not be sustained (Burton, German, and Shapiro, 1997). In the Seattle demonstration setting, several reasons may explain the lack of any detected difference in long-term behavioral, health, or use outcomes between the treatment and control groups. GHC provided an existing set of preventive services, a senior health-promotion program, and other services to older adult enrollees. GHC also has a long-established tradition in preventive medicine with particular emphasis on older enrollees. In order to detect a treatment-control-group difference in this population, an intervention may have been needed that was substantially more intensive or included different components than what control participants could receive through usual care.

We offered a package of preventive services delivered over 24 months through annual health-promotion and disease-prevention visits with optional participation in classes. The 24 -month followup data indicated that treatment participants indeed had more exposure to health-promotion services from providers than control participants. This difference in exposure, however, may not have been intense or sustained enough to improve health status or lower use of services among treatment participants in comparison to controls. A more intensive intervention, however, would have entailed higher costs with no guaranteed benefit.

Because treatment and control participants received services in the same clinics and because doctors and other primary care clinicians treated treatment as well as control participants, it is possible that contamination occurred between the two groups. Treatment participants may have shared their intervention materials with control participants, or clinicians may not have differentiated strongly enough between treatment and control patients.

Finally, it also is possible that secular trends in behavior change may have reduced the differential in behavior and outcomes between treatment and control participants. This intervention was conducted during a period of greater emphasis in the Seattle area on fitness among seniors, with newspaper articles, radio, and television programs directed to seniors. These changes may have been experienced equally between treatment and control participants, diluting any differences between the groups.

For participants in the intervention age 75 or over, years of healthy life were significantly less for the treatment group than for the control group at both evaluation time points. Because of this finding and our experience of adverse mortality, we conclude that a uniform preventive-services package may not be efficacious for all potential participants in a health-promotion/ disease-prevention program for older adults. There may be adverse consequences associated with health-promotion and disease-prevention programs among the oldest old population and among those in less than good health. If this differential mortality reflects an increase in advance directives, however, the adverse consequences may be interpreted in a more positive light.

Although M edicare has expanded coverage for several specific preventive services for which effectiveness information is available, HCFA has not expanded coverage for a general preventive visit or package of services under the Medicare program. Preventive services as part of a covered benefit may need to be targeted to the specific needs of the young-old, older old, and oldest old participants. Younger seniors might benefit more from early identification of those physical and mental conditions for which there are efficacious interventions available to modify risk factors for
disease. Some interventions, such as advanced directives (planning ahead), treatment for depression, or medication monitoring may be more important for older and sicker seniors than the initiation of long-range exercise or nutrition programs that may be more appropriate for younger seniors. M odifying the social and physical environment to make it as supportive as possible in maintaining functional independence as long as possible is most likely relevant to all age groups.

This project demonstrated that integration of health promotion into primary care was possible to achieve for older enrollees in this HMO and that offering of the pre-ventive-services package strengthened some components of a healthy lifestyle and improved subjective well-being. The material resources and communications networks that encouraged the intervention were possible to build. The project also demonstrated that higher users of services were not reluctant to participate in healthpromotion programs for older adults. Even though the project had older and more frail participants, the most likely group to participate remains that segment of the senior population who are the healthiest; thus, this study represents a best case scenario for participation in a benefit package such as evaluated here. Although age accounts for lower participation in the very oldest age groups, older adults who go to their clinics regularly appear willing to make additional visits for health-promotion purposes. Higher participation, a sustained and reinforced intervention, and a benefit package more targeted to the individual needs of seniors may be necessary to provide health benefits and to reduce costs in a staff-model HMO.

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## TECHNICAL NOTE

## Measures Glossary

This glossary documents the measures described in the Conceptual Model of "A Healthy Future" (Figure 1).

## Health Risk

Behavioral health risk was defined for seven areas: advance directives, alcohol consumption, breast selfexam, dietary fat and fiber, physical activity, seat belt use, and smoking. Physical and mental risk was defined for nine areas: body mass index (obesity), depression, flu shot, hearing, incontinence, life events/ stress, medications, sleep, and vision. The single environment risk consisted of home safety, which focused on the prevention of falls.

Definitions and prevalence rates are shown for the behavioral, physical and mental status, and environment areas in Table A. The remaining measures are discussed in the text of this note.

## Self-Efficacy

Self-efficacy measures were developed based on the theory developed by Bandura (1977b). Efficacy expectations were defined by a participant's perceived ability

Table A
Definitions and Prevalence Rates for Risk Areas

| Risk Area | Risk Criteria | Baseline Prevalence | Number at Risk |
| :---: | :---: | :---: | :---: |
| Behavioral |  |  |  |
| Advance Directives | No living will, or has a living will but has not informed anyone, or low expected ability to care for self in 2 years (Danis et al., 1994) | 67 | 1,700 |
| Alcohol Consumption | More than 4 drinks in one sitting, or more than 2 drinks at least 3 times a week, or at least 1 drink a day with possible medication interaction (Ewing, 1984; Ewing and Rouse, 1970; Mayfield, McLeod, and Hall, 1974) | 16 | 418 |
| Breast Self-Exam | Female participants who do not perform monthly breast selfexams, or have out-of-date mammograms (Kane, Kane, and Arnold, 1985) | 73 | 1,134 |
| Dietary Fat and Fiber | Daily calories from fat are 40 percent or higher, or daily insoluble fiber is less than 19 grams (Kristal et al., 1990) | 59 | 1,504 |
| Physical Activity | None or insufficient aerobic exercise, defined as physical (aerobic) activity at least 3 times per week, at least 20 minutes per session at sufficient intensity (Buchner et al., 1991) | 61 | 1,557 |
| Seat Belts | Does not always wear seat belt (Goldbaum et al., 1986; Mawson, 1985) | 26 | 676 |
| Smoking | Currently smokes cigarettes or recently quit (Adams and Benson, 1990) | 9 | 236 |
| Physical and Mental Status Medications | Use of drugs that interact with alcohol or report of any side effects (Shimp, 1985) | 65 | 1,650 |
| Sleep | Waking up too early, waking up at night frequently, difficulty falling asleep, sleeping more often during the day (Kane, Kane, and Arnold, 1985) | 30 | 774 |
| Vision | Reports problems with vision (Sekuler et al., 1982) | 22 | 568 |
| Environment Home Safety | Age 75 or over and fell at least once in year, or female age 75 or over and lives alone, or has vision problems (Cooper, 1981) | 22 | 564 |

and likelihood to control a specific health behavior. Using exercise as an example, the general form of the question was as follows: "How sure are you that you will exercise regularly (at least three times a week) during the next year?" Subjects responded by circling a number on a 0 -to-10 scale with 0 defined as "not at all sure" and 10 as "very sure." Outcome expectations were defined as the perceived harmfulness of a risky behavior. This definition was based on evidence indicating that beliefs about the consequences of not performing a
health behavior may reflect outcome expectations (Strecher et al., 1986). Using exercise as an example, the general form of the question was as follows: "Do you believe that not exercising regularly (at least three times a week) is harmful to your health?" Participants responded on a $0-$-to-10 scale anchored by "not at all harmful" at 0 and "very harmful" at 10. Efficacy and outcome expectations were developed for alcohol intake, exercise, dietary fat, smoking and weight control (Grembowski et al., 1993).

## Intervention

The group variable defines whether a consenting participant was assigned randomly to either the treatment group or the control group. For treatment participants, binary $(0,1)$ variables indicated whether a participant completed each of the four health-promotion and disease-prevention visits. Other binary variables indicated whether a treatment participant attended each health-promotion class. If a health risk was discussed in the health-promotion or disease-prevention visits, a participant in the treatment group was defined as exposed to the intervention for that risk area. Exposure was measured for alcohol consumption, breast self-exam, depression, dietary fat and fiber, exercise, hearing, hypertension, incontinence, medication awareness, planning ahead (advanced directives, housing plans, and LTC insurance), seat belt use, sleep disturbance, smoking, stress, and vision.

To verify that differential exposure to preventive services occurred between the control and treatment groups, at the 2-year followup, all participants indicated whether they had received specific preventive services provided in the intervention. For each risk area, a binary measure indicated whether the participant developed a behav-ior-change plan to reduce one or more health risks at the health-promotion visits. At the second health-promotion visit, participants reported their attempts and successes in changing health behaviors, and responses were reviewed by the healthpromotion nurse during the visit. F or each health risk, separate binary measures were created, indicating whether the participant reported attempts or successes in changing her or his behavior.

## HEALTH AND QUALITY-OF-LIFE OUTCOMES

Functional health status was measured by the Quality of Well-Being scale (Kaplan et al., 1976; K aplan and Bush, 1982), which assigns each participant a numeric, point-in-time value between 1.0 (asymptomatic optimum functioning) and 0.0 (death). The scale provides an integrative assessment of physical activity, mobility, social activity, self-care, and symptoms. Perceived general health status (Adams and Benson, 1990) was measured on a 1-to-5 scale, ranging from excellent (1) to poor (5). Depression was measured by the 20 -item Center for Epidemiological Studies Depression scale (Radloff, 1977). The Perceived Quality of Life Scale is a 20-item instrument designed to measure participants' satisfaction on a 0 -to-10 scale, with the major categories of fundamental life needs (Patrick et al., 1988). The extent of pain and health worry were measured on 0-to-10 scales, where large values indicate greater levels of pain or worry (Ware and Sherbourne, 1992).

## Service Use and Cost Outcomes

Service-use outcomes were calculated from utilization data files at GHC for inpatient services (percent admitted, number of admissions, hospital days), number of surgical procedures, outpatient visits (number of visits, number of acute emergency visits), pharmacy (prescriptions filled), home health services, and ancillary services (laboratory tests, radiology exams, optometry visits). Service use was calculated separately for those provided by GHC and those provided by other health care professionals or institutions. Cost outcomes were calculated by applying a standard fee schedule against units of service.

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[^1]:    ${ }^{1}$ All continuous measures (those with standard errors) were tested using $t$-tests; all categorical measures were tested using chi-square tests.
    2 Higher values indicate better status.
    ${ }^{3}$ Excellent $=5$; higher values indicate better status
    4 Higher values indicate worse status.
    ${ }^{5}$ Measured using the Centers for Epidemiological Studies Depression scale (Radloff, 1977).
    SOURCE: Patrick et al., Seattle, Washington, 1999.

[^2]:    1 Decline means participant was not at risk at baseline but was at risk at followup.
    2 Improve means participant was at risk at baseline but was not at risk at followup.
    A $2 \times 4$ chi-square test for association
    5 A $2 \times 4$ chi-square -
    6 Decline in advance directives means participants reported having an advance directive at baseline but not at followup.
    Only among those in treatment group at baseline.

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