## Appendix J Matrix of Programs that Support HHS Strategic Objectives

The cross-reference chart that follows relates the Department of Health and Human Services (HHS) Strategic Objectives to key HHS programs. Each ◆ in the grid indicates that the program activity supports, or is related to, the respective strategic objective(s).

The Matrix of Programs that Support HHS Strategic Program Objectives highlights those Agencies of the Department whose work addresses the HHS Strategic Plan objectives explicitly and most directly. Some HHS Agencies, including the Office of Inspector General and the Office for Civil Rights, by virtue of their department-wide or broad health and human services missions, essentially support all or most of the HHS Strategic Plan objectives in some way.

Goal 8 (achieve excellence in management practices) by definition is supported by all agency programs. Thus, Goal 8 is not listed in this appendix.

In this appendix, the agencies are listed in the following order:

CDC

**Department Management** 

FDA

IHS

NIH

AHRQ

SAMHSA

AoA

**CMS** 

ACF

**HRSA** 

Agencies of the Department of Health and Human Services					Cente	ers for	Dise	ase C	ontro	and	Preve	ntion	(CDC	)			
Matrix of Programs that Support The HHS Strategic Plan Program Objectives	Preventive HIth Block Grants	Crime Act-Violence Prev Actvts	Eliminating Hlth Disparities	HIV/AIDS	Sexually Trans Diseases	Tuberculosis	Immunization	Chronic & Environ Dis. Prev	Breast & Cervical Cancer Prev	Prevention Centers	Infectious Disease	Prevention Research	Lead Poisoning Prevention	Injury Control	Occupational Safety & Health	Epidemic Services	Health Statistics
Goal 1: Reduce the major threats to the health and well-being of Americans (FY 2004 discretion	nary b	udget:	\$6,48	0,000)													
1.1 Reduce behavioral and other factors that contribute to the development of chronic diseases	•		•	•	•	•		•		•			•			•	•
1.2 Reduce the incidence of sexually transmitted diseases and unintended pregnancies	•		•	•	•	•		•								•	•
1.3 Increase immunization rates among adults and children	•		•				•										•
1.4 Reduce substance abuse																	
1.5 Reduce tobacco use, especially among youth	•							•								•	•
1.6 Reduce the incidence and consequences of injuries and violence	•	•	•											•	•	•	•
Goal 2: Enhance the ability of the Nation's health care system to effectively respond to bio-terror	rism a	nd oth	er pub	lic he	alth ch	alleng	es (FY	2004	discre	tionar	y budg	get: \$3	,160,0	00)			
2.1 Build the capacity of the health care system to respond to public health threats in a more timely and effective manner, especially bio-terrorism threats	•			•	•	•	•		•	•	•			•	•	•	•
2.2 Improve the safety of food, drugs, biological products, and medical devices							•		•		•				•		•
Goal 3: Increase the percentage of the Nation's children and adults who have access to regular h	ealth o	are se	rvices	, and e	expand	consu	mer c	hoices	(FY 2	004 di	scretio	nary l	oudget	: \$9,48	31,000	)	
3.1 Encourage the development of new, affordable health insurance options																	•
3.2 Strengthen and expand the health care safety net																	•
3.3 Strengthen and improve Medicare																	
3.4 Eliminate racial and ethnic health disparities	•	•	•	•	•	•	•	•	•	•		•		•		•	•
3.5 Expand access to health care services for targeted populations with special health care needs	•		•	•	•	•	•	•	•						•	•	•
3.6 Increase access to health services for American Indians and Alaska Natives (AI/AN)	•		•	•	•	•	•	•						•			
Goal 4: Enhance the capacity and productivity of the Nation's health science research enterprise	(FY 2	004 di	scretio	onary	budget	t: \$28,	619,00	0)	•	•	•	•	•	•			
4.1 Advance the understanding of basic biomedical and behavioral science and how to prevent, diagnose, and treat disease and disability				•	•	•	•	•	•		•	•		•	•	•	•
4.2 Accelerate private sector development of new drugs, biologic therapies, and medical technology												•					
4.3 Strengthen and diversify the pool of qualified health and behavioral science researchers		•	•	•	•	•	•	<b>*</b>		<b>*</b>					•		
4.4 Improve the coordination, communication, and application of health research results		•		•	•	•	•	•	•	•	•		•	•	•	•	•
4.5 Strengthen the mechanisms for ensuring the protection of human subjects and the integrity of the research process		•					•								•	•	•

Agencies of the Department of Health and Human Services					Cente	rs for	Dise	ase C	ontrol	and	Preve	ntion	(CDC	)			
Matrix of Programs that Support The HHS Strategic Plan Program Objectives	Preventive HIth Block Grants	Crime Act-Violence Prev Actvts	Eliminating HIth Disparities	HIV/AIDS	Sexually Trans Diseases	Tuberculosis	Immunization	Chronic & Environ Dis. Prev	Breast & Cervical Cancer Prev	Prevention Centers	Infectious Disease	Prevention Research	Lead Poisoning Prevention	Injury Control	Occupational Safety & Health	Epidemic Services	Health Statistics
Goal 5: Improve the quality of health care services (FY 2004 discretionary budget: \$682,000 ~ si	nce th	is is di	scretio	nary,	Medic	are/M	ledicai	d entit	lemen	ts are	exclud	led fro	m this	total)			
5.1 Reduce medical errors								•	•		•						
5.2 Increase the appropriate use of effective health care services by medical providers	•		•	•	•	•	•	•	•		•		•		<b>*</b>	•	•
5.3 Increase consumer and patient use of health care quality information		•	•	•	•	•	•				•			•	•	•	•
5.4 Improve consumer and patient protections		•	•	•	•	•											
5.5 Accelerate the development and use of an electronic health information infrastructure	•						•		•							•	•
Goal 6: Improve the economic and social well-being of individuals, families, and communities, es	peciall	y thos	e most	t in ne	ed (FY	2004	discre	tionar	y budg	get: \$4	,769,0	00)					
6.1 Increase the proportion of low-income individuals and families including those receiving welfare who improve their economic condition						_				_							
6.2 Increase the proportion of older Americans who stay active and healthy	•	•						•		•				•		•	•
6.3 Increase the independence and quality of life of persons with disabilities, including those with long-term care needs	•			•	•	•	•	•						•		•	•
6.4 Improve the economic and social development of distressed communities																	
6.5 Expand community and faith-based partnerships	•		•				•	•									
Goal 7: Improve the stability and healthy development of our Nation's children and youth (FY 2	004 dis	scretio	nary l	oudget	: \$10,2	274,00	0)										
7.1 Promote family formation and healthy marriages																	
7.2 Improve the development and learning readiness of preschool children	<b>*</b>						•	•					•			<b>*</b>	<b>*</b>
7.3 Increase the involvement and financial support of non-custodial parents in the lives of their children																	
7.4 Increase the percentage of children and youth living in a permanent, safe environment		•					•	•					•	•		•	•

**Note:** The management goal (Goal 8) is not included in these program charts since all programs have a relationship to the management goal and its objectives. The FY 2004 discretionary budget for Goal 8 is \$2,449,000).

Agencies of the Department of Health and Human Services		ſ	Depart	tmenta	l Mana	gemer	nt		Fo	od and	Drug (FD	Admini PA)	istrati	on	He: Ser	lian alth vice IS)	Ins	Nation stitute: alth (N	s of	Agency for Healthcare Research and Quality
Matrix of Programs that Support the HHS Strategic Plan Program Objectives	Adolescent Family Life	Physical Fitness & Sports	Minority Health	Office of Women's Health	ОРНЕР	PHSSEF	Office of Inspector General	Office for Civil Rights	Foods	Drugs	Med Devices & Radiol. Health	Natl Ctr for Toxicolog Resrch	Biologics	Animal Drugs & Feeds	Health Services	Health Facilities	Research	Res. Trng & Career Develop.	Research Facilities	TOTAL AHRQ (no sub-categories)
Goal 1: Reduce the major threats to the health and well-being of Americans																				
1.1 Reduce behavioral and other factors that contribute to the development of chronic diseases		•							•						•		•		•	•
1.2 Reduce the incidence of sexually transmitted diseases and unintended pregnancies	•														•		•		•	
1.3 Increase immunization rates among adults and children										•			•		•		•		•	
1.4 Reduce substance abuse															•		•		•	
1.5 Reduce tobacco use, especially among youth															•		•		•	
1.6 Reduce the incidence and consequences of injuries and violence															•	•	•		•	•
Goal 2: Enhance the ability of the Nation's health care system to effectively respond to bio-ter	rorisı	n and	othe	er pub	lic he	ealth o	challe	nges												
2.1 Build the capacity of the health care system to respond to public health threats in a more timely and effective manner, especially bio-terrorism threats					•	•			•	•	•	•	•				•			•
2.2 Improve the safety of food, drugs, biological products, and medical devices									•	•	•	•	•	•		•	•			•
Goal 3: Increase the percentage of the Nation's children and adults who have access to regular	r heal	th car	re ser	vices	, and	expar	ıd cor	ısume	er cho	ices										
3.1 Encourage the development of new, affordable health insurance options								<b>*</b>												<b>*</b>
3.2 Strengthen and expand the health care safety net															•	•				<b>*</b>
3.3 Strengthen and improve Medicare							•	•							•					•
3.4 Eliminate racial and ethnic health disparities			•	•				•							•	•	•			•
3.5 Expand access to health care services for targeted populations with special health care needs			•					•		•			•							•
3.6 Increase access to health services for American Indians and Alaska Natives (AI/AN)			•					•							•	•				<b>*</b>
Goal 4: Enhance the capacity and productivity of the Nation's health science research enterpr	ise																			
4.1 Advance the understanding of basic biomedical and behavioral science and how to prevent, diagnose, and treat disease and disability										•	•	•	•	•	•		•	•	•	•
4.2 Accelerate private sector development of new drugs, biologic therapies, and medical technology										•	•	•	•	•			•			•
4.3 Strengthen and diversify the pool of qualified health and behavioral science researchers																		•	•	•
4.4 Improve the coordination, communication, and application of health research results										•	•	•	•	•			•	•		•
4.5 Strengthen the mechanisms for ensuring the protection of human subjects and the integrity of the research process										•	•		•				•	•		•

Agencies of the Department of Health and Human Services		ı	Depart	menta	I Mana	gemer	nt		Fo	od and	l Drug (FD	Admin DA)	istrati	on	Ind Hea Serv (IH	alth vice	Ins	lationa titutes alth (N	s of	Agency for Healthcare Research and Quality
Matrix of Programs that Support the HHS Strategic Plan Program Objectives	Adolescent Family Life	Physical Fitness & Sports	Minority Health	Office of Women's Health	ОРНЕР	PHSSEF	Office of Inspector General	Office for Civil Rights	Foods	Drugs	Med Devices & Radiol. Health	Natl Ctr for Toxicolog Resrch	Biologics	Animal Drugs & Feeds	Health Services	Health Facilities	Research	Res. Trng & Career Develop.	Research Facilities	TOTAL AHRQ (no sub-categories)
Goal 5: Improve the quality of health care services		г	_	•	F	F		F		1										
5.1 Reduce medical errors									•	•	•		•		•	•	•	•		•
5.2 Increase the appropriate use of effective health care services by medical providers								•							•		•			•
5.3 Increase consumer and patient use of health care quality information								•		•	•		•		•	•	•			•
5.4 Improve consumer and patient protections								•												
5.5 Accelerate the development and use of an electronic health information infrastructure								•							•	•	•			<b>*</b>
Goal 6: Improve the economic and social well-being of individuals, families, and communities,	espe	cially	those	mos	t in n	eed														
6.1 Increase the proportion of low-income individuals and families including those receiving welfare who improve their economic condition								•												
6.2 Increase the proportion of older Americans who stay active and healthy															•		•			<b>*</b>
6.3 Increase the independence and quality of life of persons with disabilities, including those with long-term care needs								•									•			•
6.4 Improve the economic and social development of distressed communities															•					
6.5 Expand community and faith-based partnerships																	•			
Goal 7: Improve the stability and healthy development of our Nation's children and youth																				
7.1 Promote family formation and healthy marriages															•		•			
7.2 Improve the development and learning readiness of preschool children	<b>*</b>		<b>*</b>														•			
7.3 Increase the involvement and financial support of non-custodial parents in the lives of their children							•													
7.4 Increase the percentage of children and youth living in a permanent, safe environment								•							•					

Agencies of the Department of Health and Human Services		ŀ	Healt	Abuse th Ser ation	vice	s		Α	dmin	istra	tion			•	•			C	enter	s for	Med	icare	& Me	dicai	d Serv	/ices		
Matrix of Programs that Support the HHS Strategic Plan Program Objectives	Best Practices	Targeted Capacity Expansion	Children's Mental Hith Svcs	Mental HIth Perf. Partnership	PATH Homeless Grants	Protection & Advocacy	Subs Abuse Perf Partnership	Supportive Services & Centers	Congregate Meals	Home-Delivered Meals	Grants to Indian Tribes	Preventive Health Services	Research, Training, & Discretionary Projects	Protection of Vulnerable Older Americans	Alzheimer's Prog.	Medicaid	Vaccines for Children	Medical Assistance State & Local Program Admin	State Children's Hth Ins Prgm (SCHIP)	Supp Medical Insurance	Hospital Insurance	R&D & Evaluation	Medicare Operations	Certification	Medicare+Choice (user fee) Clin Lab Improve.	Amendments Quality Improvement	Organizations Health Care Fraud & Abuse Control (CMSC)	Federal Administration
Goal 1: Reduce the major threats to the health and well-being of Americans	_					1			1																			_
1.1 Reduce behavioral and other factors that contribute to the development of chronic diseases	<b>*</b>	<b>♦</b>					•		<b>*</b>	<b>♦</b>	•															4		
1.2 Reduce the incidence of sexually transmitted diseases and unintended pregnancies	<u> </u>	•					•																			4	4	
1.3 Increase immunization rates among adults and children	<u> </u>															<b>♦</b>	<b>*</b>	•	•	•						•	4	•
1.4 Reduce substance abuse	<b>♦</b>	<b>♦</b>					•																			4	4	
1.5 Reduce tobacco use, especially among youth							•															•						•
1.6 Reduce the incidence and consequences of injuries and violence																												
Goal 2: Enhance the ability of the Nation's health care system to effectively respond to bi	o-te	rror	ism	and (	othe	r pu	blic	heal	th cl	ıalle	nges	;																
2.1 Build the capacity of the health care system to respond to public health threats in a more timely and effective manner, especially bio-terrorism threats	•	•																										
2.2 Improve the safety of food, drugs, biological products, and medical devices																												
Goal 3: Increase the percentage of the Nation's children and adults who have access to re	gula	ar he	alth	care	e ser	vices	s, an	d ex	pano	l cor	ısun	ier (	hoic	es														
3.1 Encourage the development of new, affordable health insurance options																<b>♦</b>		<b>♦</b>	<b>♦</b>			<b>♦</b>						•
3.2 Strengthen and expand the health care safety net																<b>♦</b>		•	<b>♦</b>	<b>♦</b>	<b>♦</b>							•
3.3 Strengthen and improve Medicare																				<b>♦</b>	•	•	•		<b>*</b>	•	•	•
3.4 Eliminate racial and ethnic health disparities																<b>♦</b>	<b>♦</b>	<b>♦</b>	•	•	<b>♦</b>	<b>♦</b>	•	<b>•</b>		•		•
3.5 Expand access to health care services for targeted populations with special health care needs	•	•	<b>♦</b>	•	<b>♦</b>	•	•				•					<b>♦</b>		<b>♦</b>	•	•	•	•						•
3.6 Increase access to health services for American Indians and Alaska Natives (AI/AN)																•	•	<b>♦</b>	•	<b>*</b>	<b>♦</b>							•
Goal 4: Enhance the capacity and productivity of the Nation's health science research en	terp	rise																										
4.1 Advance the understanding of basic biomedical and behavioral science and how to prevent, diagnose, and treat disease and disability																												
4.2 Accelerate private sector development of new drugs, biologic therapies, and medical technology																												
4.3 Strengthen and diversify the pool of qualified health and behavioral science researchers																						<b>♦</b>						•
4.4 Improve the coordination, communication, and application of health research results	•	•	•	•			•															<b>♦</b>				•		<b>♦</b>
4.5 Strengthen the mechanisms for ensuring the protection of human subjects and the integrity of the research process																												

Agencies of the Department of Health and Human Services		-	Heal	Abus Ith Ser ration	rvice	es		Å	Admii	nistra	ation	on A	Agin	g (Ad	ο <b>Α</b> )			С	enter	s for	Medi	care	& M	edica	aid S	ervic	es	
Matrix of Programs that Support the HHS Strategic Plan Program Objectives	Best Practices	Targeted Capacity Expansion	Children's Mental HIth Svcs	Mental Hith Perf. Partnership	PATH Homeless Grants	Protection & Advocacy	Subs Abuse Perf Partnership	Supportive Services & Centers	Congregate Meals	Home-Delivered Meals	Grants to Indian Tribes	Preventive Health Services	Research, Training, &	Discretionary Projects Protection of Vulnerable Older	Alzheimer's Prog.	Medicaid	Vaccines for Children	Medical Assistance State &	State Children's Hth Ins Prgm (SCHIP)	Supp Medical Insurance	Hospital Insurance	R&D & Evaluation	Medicare Operations	Medicare State Survey & Certification	Medicare+Choice (user fee)	Clin Lab Improve. Amendments	Impro ations	Control (CMSC) Federal Administration
Goal 5: Improve the quality of health care services																												
5.1 Reduce medical errors																						•		•		•	<b>♦</b>	•
5.2 Increase the appropriate use of effective health care services by medical providers	•	•	<b>*</b>	•			•															•	•	•			•	•
5.3 Increase consumer and patient use of health care quality information														•				•					•	•	•		•	•
5.4 Improve consumer and patient protections						•												•					•	•		•	•	•
5.5 Accelerate the development and use of an electronic health information infrastructure																		•					<b>♦</b>					•
Goal 6: Improve the economic and social well-being of individuals, families, and commun	nitie	s, es <sub>l</sub>	peci	ally t	hose	e mo	st in	nee	d																			
6.1 Increase the proportion of low-income individuals and families including those receiving welfare who improve their economic condition																•		•	•									•
6.2 Increase the proportion of older Americans who stay active and healthy								<b>*</b>	•	•	•	•	•			•		•		<b>♦</b>	•	<b>♦</b>					•	•
6.3 Increase the independence and quality of life of persons with disabilities, including those with long-term care needs	•	•	•	•	•	•		٠		*	•		•	•	•	*		•		•	•	•						•
6.4 Improve the economic and social development of distressed communities																												
6.5 Expand community and faith-based partnerships	•	•																										
Goal 7: Improve the stability and healthy development of our Nation's children and yout	h																											
7.1 Promote family formation and healthy marriages																												
7.2 Improve the development and learning readiness of preschool children	<b>*</b>		<b>*</b>					•								<b>*</b>	•	•	<b>♦</b>									•
7.3 Increase the involvement and financial support of non-custodial parents in the lives of their children																												
7.4 Increase the percentage of children and youth living in a permanent, safe environment																												

Agencies of the Department of Health and Human Services									Δα	lmin	nistr	atio	n fo	r Ch	ildre	n ar	nd F	ami	lies	(AC	:F)								$\neg$
Agencies of the Department of Health and Human Services				l							listi	alio	1110		liui	ii ai	iu i	aiiii	iics	<u> </u>	<i>'' )</i>	l .			l			$\Box$	-
Matrix of Programs that Support the HHS Strategic Plan Program Objectives	Child Support Enforcement	Temporary Asstnc to Needy Families (TANF)	Child Care Entitlement	Low Income Home Energy Assistance	Office of Refugee Resettlement	Child Care Developm. Block Grants	Social Services Block Grant	Head Start	Community Services Block Grant	Community Programs	Runaway & Homeless Youth	Runaway Youth-Trans Living	Child Abuse Program	Child Welfare Services	Child Welfare Training	Adoption Incentives	Adoption Opportunities	Abandoned Infants Asst	Section 1110 Social Svcs Rsrch & Demo.	Family Violence/Battered Women's Shelters	Education & Prevention Grants (Crime Act)	Domestic Violence Hotline (Crime Act)	Developmental Disabilities	Administration for Native Americans	Foster Care	Independent Living	Promoting Safe & Stable Families	Adoption Assistance	Individual Dev. Accounts
Goal 1: Reduce the major threats to the health and well-being of Americans				<u> </u>							<u> </u>				!							<u> </u>			<u> </u>				
Reduce behavioral and other factors that contribute to the development of chronic diseases																													ヿ
1.2 Reduce the incidence of sexually transmitted diseases and unintended pregnancies																		1										$\Box$	$\dashv$
1.3 Increase immunization rates among adults and children																												1	
1.4 Reduce substance abuse																												i	
1.5 Reduce tobacco use, especially among youth																												ī	
1.6 Reduce the incidence and consequences of injuries and violence														<b>♦</b>	•					•	•	•					•		
Goal 2: Enhance the ability of the Nation's health care system to effectively respond	l to b	io-te	erroi	rism	and	othe	er pu	ıblic	hea	lth c	chall	enge	s																
2.1 Build the capacity of the health care system to respond to public health threats in a more timely and effective manner, especially bio-terrorism threats																													
2.2 Improve the safety of food, drugs, biological products, and medical devices																													
Goal 3: Increase the percentage of the Nation's children and adults who have access	s to r	egul	ar h	ealtl	ı car	e sei	rvice	s, ar	nd ex	kpan	ıd co	nsui	ner	choic	es														
3.1 Encourage the development of new, affordable health insurance options										•																			
3.2 Strengthen and expand the health care safety net																												i i	
3.3 Strengthen and improve Medicare																													
3.4 Eliminate racial and ethnic health disparities																												凵	
3.5 Expand access to health care services for targeted populations with special health care needs								•					•									•							
3.6 Increase access to health services for American Indians and Alaska Natives (AI/AN)																													
Goal 4: Enhance the capacity and productivity of the Nation's health science resear	ch ei	iterp	rise	:																									
4.1 Advance the understanding of basic biomedical and behavioral science and how to prevent, diagnose, and treat disease and disability																													
4.2 Accelerate private sector development of new drugs, biologic therapies, and medical technology																													
4.3 Strengthen and diversify the pool of qualified health and behavioral science researchers																													
4.4 Improve the coordination, communication, and application of health research results																													
4.5 Strengthen the mechanisms for ensuring the protection of human subjects and the integrity of the research process																													

Agencies of the Department of Health and Human Services —									Ad	min	istra	atio	n fo	r Ch	ildre	en a	nd I	Fam	ilies	(AC	CF)								
Matrix of Programs that Support the HHS Strategic Plan Program Objectives	Child Support Enforcement	Temporary Asstnc to Needy Families (TANF)	Child Care Entitlement	Low Income Home Energy Assistance	Office of Refugee Resettlement	Child Care Developm. Block Grants	Social Services Block Grant	Head Start	Community Services Block Grant	Community Programs	Runaway & Homeless Youth	Runaway Youth-Trans Living	Child Abuse Program	Child Welfare Services	Child Welfare Training	Adoption Incentives	Adoption Opportunities	Abandoned Infants Asst	Section 1110 Social Svcs Rsrch & Demo.	Family Violence/Battered Women's Shelters	Education & Prevention Grants (Crime Act)	Domestic Violence Hotline (Crime Act)	Developmental Disabilities	Administration for Native Americans	Foster Care	Independent Living	Promoting Safe & Stable Families	Adoption Assistance	Individual Dev. Accounts
Goal 5: Improve the quality of health care services																		1								•			
5.1 Reduce medical errors																													
5.2 Increase the appropriate use of effective health care services by medical providers																													
5.3 Increase consumer and patient use of health care quality information																													
5.4 Improve consumer and patient protections																													
5.5 Accelerate the development and use of an electronic health information infrastructure																													
Goal 6: Improve the economic and social well-being of individuals, families, and cor	nmu	nitie	s, es	speci	ally 1	those	e mo	st in	nee	d																			
6.1 Increase the proportion of low-income individuals and families including those receiving welfare who improve their economic condition		•			•		•																						•
6.2 Increase the proportion of older Americans who stay active and healthy																													
6.3 Increase the independence and quality of life of persons with disabilities, including those with long-term care needs																							•						
6.4 Improve the economic and social development of distressed communities				•					•	•														•					<b>♦</b>
6.5 Expand community and faith-based partnerships		•							•	•																			
Goal 7: Improve the stability and healthy development of our Nation's children and	you	th																											
7.1 Promote family formation and healthy marriages		•						•																					
7.2 Improve the development and learning readiness of preschool children			•			•		•																			•		
7.3 Increase the involvement and financial support of non-custodial parents in the lives of their children	•		•																										
7.4 Increase the percentage of children and youth living in a permanent, safe environment											*	•	•	•	•	•	•	•							•	•	•	•	

Agencies of the Department of Health and Human Services										He	alth	Re	sou	ırce	s an	d S	ervi	ces	Adı	nini	istra	atio	n (H	IRS	A)		_	—		—	—	—	
Matrix of Programs that Support the HHS Strategic Plan Program Objectives	Health Professional Training for Diversity	Training-Primary Care/Medical Dentistry	Public Health Workforce	Area Health Education Centers	Health Ed. & Training Centers	Community Access	Geriatric Training & Research	Rural Health Interdisc. Training	Nurse Training	Telehealth	Organ Transplantation	Health Care Facilities	Bone Marrow Donor Registry	HIV/AIDS	Family Planning	Rural Health Research	Rural Health Outreach	Rural Hosp. Flex Grants	Abstinence Education	Vaccine Injury Trust Fund	Poison Control	Consolidated Health Centers	Natl Health Service Corps Field	Ntnl Health Service Corps Recruit.	Black Lung Clinic	Nursing Loan Repayment	Hanson's Disease Services	Children's Hospital Graduate Medical Ed	MCH Block Grant	Healthy Start	EMS for Children	Ntnl Practitioner Data Bank	Hospital Preparedness
Goal 1: Reduce the major threats to the health and well-being of Americans																																	
1.1 Reduce behavioral and other factors that contribute to the development of chronic diseases																						•							•	•			
1.2 Reduce the incidence of sexually transmitted diseases and unintended pregnancies														•	•				•			•							•	•	$\top$	$\top$	
1.3 Increase immunization rates among adults and children																						•							•				
1.4 Reduce substance abuse																						•							•	•			
1.5 Reduce tobacco use, especially among youth																						•							•	•			
1.6 Reduce the incidence and consequences of injuries and violence																						•							•		•		
Goal 2: Enhance the ability of the Nation's health care system to effectively re	spor	d to	bio	-ter	roris	m a	nd o	ther	r pu	blic	heal	th c	hall	enge	es																		
2.1 Build the capacity of the health care system to respond to public health threats in a more timely and effective manner, especially bio-terrorism threats			•						•	•				•							•	•	•						•		•		•
2.2 Improve the safety of food, drugs, biological products, and medical devices																																	
Goal 3: Increase the percentage of the Nation's children and adults who have	acce	ss to	reg	ulaı	hea	lth	care	serv	vices	s, an	d ex	pan	d co	nsui	mer	choi	ces																
3.1 Encourage the development of new, affordable health insurance options						<b>*</b>																•							<b>♦</b>				
3.2 Strengthen and expand the health care safety net	•	•	<b>*</b>	•	•	•	•	<b>*</b>	•	•		•		•	•	•	•	•				•	•	•	•	•			•	•			
3.3 Strengthen and improve Medicare																																	
3.4 Eliminate racial and ethnic health disparities	<b>♦</b>	•	<b>♦</b>	<b>*</b>	•	•	•	<b>♦</b>	•	•	•		•	•	•	•	<b>♦</b>	<b>♦</b>			•	•	•	<b>♦</b>	•	•	•	<b>♦</b>	•	•		•	<b>*</b>
3.5 Expand access to health care services for targeted populations with special health care needs														•	•							•							•	•		•	•
3.6 Increase access to health services for American Indians and Alaska Natives (AI/AN)																	•					•											
Goal 4: Enhance the capacity and productivity of the Nation's health science is	esea	rch	ente	rpr	ise																												
4.1 Advance the understanding of basic biomedical and behavioral science and how to																																	
prevent, diagnose, and treat disease and disability	<u> </u>																			_							_	_		_	4	4	+
4.2 Accelerate private sector development of new drugs, biologic therapies, and medical technology																											$\Box$				$\perp$	$\perp$	$\perp$
4.3 Strengthen and diversify the pool of qualified health and behavioral science researchers																																$\perp$	
4.4 Improve the coordination, communication, and application of health research results																																	
4.5 Strengthen the mechanisms for ensuring the protection of human subjects and the integrity of the research process																																	

Agencies of the Department of Health and Human Services	l									He	alth	Res	SOLI	rces	an	d Se	rvic	es	Adr	nini	stra	tior	ı (Hi	RSA	١				—		—	—	$\neg$
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Goal 5: Improve the quality of health care services																																	
5.1 Reduce medical errors	<b>*</b>	<b>♦</b>	<b>*</b>						•	•	<b>•</b>		•			•	•	•				<b>•</b>						•					
5.2 Increase the appropriate use of effective health care services by medical providers														•								•						•	•				
5.3 Increase consumer and patient use of health care quality information																				<b>♦</b>	<b>♦</b>										<b>♦</b>		
5.4 Improve consumer and patient protections																																	
5.5 Accelerate the development and use of an electronic health information infrastructure																																	
Goal 6: Improve the economic and social well-being of individuals, families, an	nd c	omn	ıuni	ties,	espe	ecial	ly tł	ose	mos	t in	need	l																					
6.1 Increase the proportion of low-income individuals and families including those receiving welfare who improve their economic condition																						•							•				
6.2 Increase the proportion of older Americans who stay active and healthy		•					•															<b>*</b>											
6.3 Increase the independence and quality of life of persons with disabilities, including those with long-term care needs																																	
6.4 Improve the economic and social development of distressed communities																						<b>•</b>							•				
6.5 Expand community and faith-based partnerships																						•											
Goal 7: Improve the stability and healthy development of our Nation's childre	n ai	nd y	outh			•		•	•				•		•	•	•		•	•	•		•		•		•						
7.1 Promote family formation and healthy marriages											]	]							<b>*</b>			<b>♦</b>						•					
7.2 Improve the development and learning readiness of preschool children						•									<b>*</b>													•	•				
7.3 Increase the involvement and financial support of non-custodial parents in the lives of their children																																	
7.4 Increase the percentage of children and youth living in a permanent, safe environment																																	