



United States Department of Agriculture

Office of the Secretary
Washington, D.C. 20250

MAY 25 2004

Honorable J. Dennis Hastert
Speaker of the U.S. House
of Representatives
235 Cannon House Office Building
Washington, D.C. 20515

Dear Mr. Speaker:

The Department of Agriculture's (USDA) Report to Congress on Fiscal Year (FY) 2003 Competitive Sourcing Efforts in accordance with Section 647(b) of Division F of the Consolidated Appropriations Act, 2004, Pub. L. No. 108-199 is included in the Enclosure of this letter. The USDA conducts competitive sourcing competitions according to the Office of Management and Budget (OMB) Circular No. A-76, Performance of Commercial Activities and the above Act.

The Office of the Chief Financial Officer (OCFO) is the lead for competitive sourcing within the USDA. The Office of Human Resources Management provides guidance for deployment, reduction in force, transfer of function, labor management relations, and other considerations of workforce planning and plays a key role in the development of "Most Efficient Organizations" as required in OMB Circular No. A-76. USDA's competitive sourcing decision-making process aligns with our strategic work plan by enabling USDA and its agencies to be more effective and efficient by, for example, preventing skill gaps. The decision-making process also incorporates the budget and the workforce plans of each USDA agency.

Competitive sourcing requires the participation of senior managers and functional experts that work as a team to determine the scope of the study. The workforce and human capital plans are consulted for the best possible use of competitive sourcing at each USDA agency. The Federal Activities Inventory Reform Act of 1998 is used to identify functions and locations. Functions that are classified as commercial activities are candidates for competition. Each USDA agency then reviews study methods, analyzes the advantages and disadvantages, and prepares a feasibility analysis in an effort to make an informed decision about competing. The Department requires agencies to provide the results of its analysis prior to announcing and conducting studies.

We strive to meet the Administration's Competitive Sourcing initiative in a fair and equitable way. In FY 2003, Agriculture's results did not meet expectations. In many cases, competitions were not structured in a strategic fashion. Many competitions

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Sincerely,

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Ann M. Veneman
Secretary

Enclosure



United States Department of Agriculture

Office of the Secretary
Washington, D.C. 20250

MAY 25 2004

Honorable Tom Harkin
Ranking Minority Member
Committee on Agriculture, Nutrition
and Forestry
United States Senate
SR-328A Russell Senate Office Building
Washington, D.C. 20510-6000

Dear Senator Harkin:

The Department of Agriculture's (USDA) Report to Congress on Fiscal Year (FY) 2003 Competitive Sourcing Efforts in accordance with Section 647(b) of Division F of the Consolidated Appropriations Act, 2004, Pub. L. No. 108-199 is included in the Enclosure of this letter. The USDA conducts competitive sourcing competitions according to the Office of Management and Budget (OMB) Circular No. A-76, Performance of Commercial Activities and the above Act.

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Ann M. Veneman
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Office of the Secretary
Washington, D.C. 20250

MAY 25 2004

Honorable Thad Cochran
Chairman
Committee on Agriculture, Nutrition
and Forestry
United States Senate
SR-328A Russell Senate Office Building
Washington, D.C. 20510-6000

Dear Chairman Cochran:

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Ann M. Veneman
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United States Department of Agriculture

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Office of the Secretary
Washington, D.C. 20250

Honorable Herb Kohl
Ranking Minority Member
Subcommittee on Agriculture, Rural Development
and Related Agencies
Committee on Appropriations
United States Senate
SH-123 1016 Hart Senate Office Building
Washington, D.C. 20510

Dear Senator Kohl:

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Ann M. Veneman
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United States Department of Agriculture

Office of the Secretary
Washington, D.C. 20250

MAY 25 2004

Honorable Robert F. Bennett
Chairman
Subcommittee on Agriculture, Rural Development
and Related Agencies
Committee on Appropriations
United States Senate
SD-188 Dirksen Senate Office Building
Washington, D.C. 20510-6026

Dear Mr. Chairman:

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Ann M. Veneman
Secretary

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United States Department of Agriculture

Office of the Secretary
Washington, D.C. 20250

MAY 25 2004

Honorable Robert C. Byrd
Ranking Minority Member
Committee on Appropriations
United States Senate
S-128 Capitol Building
Washington, D.C. 20510

Dear Senator Byrd:

The Department of Agriculture's (USDA) Report to Congress on Fiscal Year (FY) 2003 Competitive Sourcing Efforts in accordance with Section 647(b) of Division F of the Consolidated Appropriations Act, 2004, Pub. L. No. 108-199 is included in the Enclosure of this letter. The USDA conducts competitive sourcing competitions according to the Office of Management and Budget (OMB) Circular No. A-76, Performance of Commercial Activities and the above Act.

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Ann M. Veneman
Secretary

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United States Department of Agriculture

Office of the Secretary
Washington, D.C. 20250

MAY 2004

Honorable Ted Stevens
President pro Tempore
of the Senate
522 Hart Senate Office Building
Washington, D.C. 20510

Dear Mr. President pro Tempore of the Senate:

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Ann M. Veneman
Secretary

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United States Department of Agriculture

Office of the Secretary
Washington, D.C. 20250

MAY 25 2004

Honorable Richard B. Cheney
President of the Senate
276 Eisenhower Executive Office Building
Washington, D.C. 20502

Dear Mr. President of the Senate:

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MAY 25 2004

Honorable Robert W. Goodlatte
Chairman
Committee on Agriculture
U.S. House of Representatives
1301 Longworth House Office Building
Washington, D.C. 20515-6001

Dear Mr. Chairman:

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MAY 25 2004

Honorable David R. Obey
Ranking Minority Member
Committee on Appropriations
U.S. House of Representatives
1016 Longworth House Office Building
Washington, D.C. 20510-6015

Dear Congressman Obey:

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Chairman
Committee on Appropriations
U.S. House of Representatives
H-218 Capitol Building
Washington, D.C. 20515

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MAY 25 2004

Honorable Marcy Kaptur
Ranking Minority Member
Subcommittee on Agriculture, Rural Development
FDA and Related Agencies
Committee on Appropriations
U.S. House of Representatives
2362-A Rayburn House Office Building
Washington, D.C. 20515-6016

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Committee on Appropriations
U.S. House of Representatives
2362-A Rayburn House Office Building
Washington, D.C. 20515-6016

Dear Mr. Chairman:

The Department of Agriculture's (USDA) Report to Congress on Fiscal Year (FY) 2003 Competitive Sourcing Efforts in accordance with Section 647(b) of Division F of the Consolidated Appropriations Act, 2004, Pub. L. No. 108-199 is included in the Enclosure of this letter. The USDA conducts competitive sourcing competitions according to the Office of Management and Budget (OMB) Circular No. A-76, Performance of Commercial Activities and the above Act.

The Office of the Chief Financial Officer (OCFO) is the lead for competitive sourcing within the USDA. The Office of Human Resources Management provides guidance for deployment, reduction in force, transfer of function, labor management relations, and other considerations of workforce planning and plays a key role in the development of "Most Efficient Organizations" as required in OMB Circular No. A-76. USDA's competitive sourcing decision-making process aligns with our strategic work plan by enabling USDA and its agencies to be more effective and efficient by, for example, preventing skill gaps. The decision-making process also incorporates the budget and the workforce plans of each USDA agency.

Competitive sourcing requires the participation of senior managers and functional experts that work as a team to determine the scope of the study. The workforce and human capital plans are consulted for the best possible use of competitive sourcing at each USDA agency. The Federal Activities Inventory Reform Act of 1998 is used to identify functions and locations. Functions that are classified as commercial activities are candidates for competition. Each USDA agency then reviews study methods, analyzes the advantages and disadvantages, and prepares a feasibility analysis in an effort to make an informed decision about competing. The Department requires agencies to provide the results of its analysis prior to announcing and conducting studies.

We strive to meet the Administration's Competitive Sourcing initiative in a fair and equitable way. In FY 2003, Agriculture's results did not meet expectations. In many cases, competitions were not structured in a strategic fashion. Many competitions

Honorable Henry Bonilla

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focused on too little work. Other competitions involved activities that were grouped in ways that work would not normally be provided by the private sector. The Department is actively working to correct these weaknesses. OCFO recently issued internal guidance to ensure feasibility analyses are performed before activities are scheduled for competition. OCFO also has been conducting competitive sourcing reviews with the USDA agencies to ensure there is a clear understanding of the principles and procedures for implementing the initiative. In short, Agriculture is taking a measured approach in 2004 to ensure past lessons lay the foundation for future success. In FY 2004 USDA plans to study 467 full-time equivalent employees.

Sincerely,

A handwritten signature in black ink, appearing to read "Ann M. Veneman", with a stylized flourish at the end.

Ann M. Veneman
Secretary

Enclosure

**United States Department of Agriculture
Report to Congress on Fiscal Year (FY) 2003
Competitive Sourcing Activities**

The total number of competitions completed – 417

2. The total number of competitions announced but not completed in FY 2003 – 20

The activities include:

- Support Activities for Loan Operation Services
- Security Services
- Facilities Operations and Maintenance Services
- Research Farming Services
- Information Technology
- Trails, Roads and Fleet Maintenance
- Operations Support for Cartography and Geospatial Center
- Geological Analysis Functions
- Clerical and Mail Support
- Soil Conservation Technician Functions

3. The total number of full-time equivalent (FTE) Federal employees studied under completed competitions – 3,928
4. The total number of FTE Federal employees that are being studied under competitions announced but not completed – 1,954
5. The incremental costs directly attributable to conducting the competitions identified under numbers (1) and (2), including costs attributable to paying outside consultants and contractors – \$9,497,390
6. The estimate of the total anticipated savings of completed studies – (\$5,067,585)
7. Actual savings derived from the implementation of competitions completed after May 29, 2003 - \$213,000
8. The total projected number of FTE Federal employees that are covered by competitions scheduled to be announced in FY 2004, which will be covered on the next report to Congress - 467

UNITED STATES DEPARTMENT OF AGRICULTURE
FY 2003 COMPETITIVE SOURCING ACTIVITIES SUMMARY
COMPLETED COMPETITIONS
(Dollars in Millions)

| Competition Description | | | | | | | | Incremental Costs of Conducting Studies | | Savings and/or Performance Improvements | | | | |
|-------------------------|---|---------------------|--|-------------------|--------------------|------------------|------------------|---|-------------------------|---|--------------------------------|--------------------|-------------------------------|--|
| Agency | Function Competed/Description | Type of Competition | Location (State) | # of FTE in study | Start Date (Mo/Yr) | End Date (Mo/Yr) | Winning Provider | FY 2003 Costs | Total Cost -- All Years | Estimated Savings | Period of Est. Savings (Years) | Annualized Savings | Actual Savings (if available) | Quantifiable Description of Improvements in Service or Performance (if appropriate) |
| AMS | Program Assistant (Laborer) | Direct Conversion | TN | 15 | 6/03 | 9/03 | CTR | \$0.000 | \$0.000 | \$0.015 | 1 | \$0.015 | N/A | |
| AMS | Program Assistant (Laborer) | Direct Conversion | AR | 10 | 6/03 | 9/03 | CTR | \$0.000 | \$0.000 | \$0.010 | 1 | \$0.010 | N/A | |
| AMS | Program Assistant (Laborer) | Direct Conversion | GA | 10 | 6/03 | 9/03 | CTR | \$0.000 | \$0.000 | \$0.010 | 1 | \$0.010 | N/A | |
| AMS | Program Assistant (Laborer) | Direct Conversion | AL | 9 | 6/03 | 9/03 | CTR | \$0.000 | \$0.000 | \$0.009 | 1 | \$0.009 | N/A | |
| AMS | Program Assistant (Equip. Oper) | Direct Conversion | TN | 25 | 6/03 | 9/03 | CTR | \$0.000 | \$0.000 | \$0.023 | 1 | \$0.023 | N/A | |
| APHIS | ADP, Information Technology | Direct Conversion | MD, FL, CO, NY, | 44 | 1/03 | 5/03 | CTR | \$0.027 | \$0.027 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| APHIS | Medfly Production Workers | Streamlined | FL | 17 | 5/03 | 8/03 | I/H | \$0.059 | \$0.059 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| APHIS | ALB Tree Climbers | Streamlined | IL, NJ, NY | 23 | 5/03 | 8/03 | I/H | \$0.059 | \$0.059 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| APHIS | Lab Workers | Streamlined | MS | 10 | 5/03 | 8/03 | I/H | \$0.057 | \$0.057 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| APHIS | Pilots | Streamlined | CO, ID, MT, ND, NM, NB, OR, TX, UT, WY | 36 | 5/03 | 8/03 | I/H | \$0.053 | \$0.053 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| APHIS | Maintenance | Streamlined | FL, HI, IA, MA, MD, MI, TX | 29 | 5/03 | 8/03 | I/H | \$0.083 | \$0.083 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | NCRS Facility Maintenance | Direct Conversion | MN | 0.5 | 1/03 | 1/03 | CTR | \$0.000 | \$0.000 | \$0.230 | 5 | \$0.046 | \$0.046 | Cost efficiencies were achieved by expanding the scope of an existing facilities maintenance contract to realize economies of scale for both the work performed under the direct conversion and the existing contract work |
| FS | R1 Wildland Engine Model 52 | Direct Conversion | MT | 5 | 5/03 | 5/03 | CTR | \$0.000 | \$0.000 | \$0.775 | 5 | \$0.155 | \$0.000 | |
| FS | R6/PNW Umatilla NF Road Maintenance | Direct Conversion | OR | 1 | 5/03 | 5/03 | CTR | \$0.000 | \$0.000 | \$0.146 | 2 | \$0.073 | \$0.073 | |
| FS | Content Analysis Team | Direct Conversion | Service-wide | 41 | 5/03 | 5/03 | CTR | \$0.000 | \$0.000 | \$0.000 | 0 | 0 | \$0.000 | |
| FS | R5 RO Building Assistant | Direct Conversion | CA | 1 | 10/03 | 10/03 | CTR | \$0.000 | \$0.000 | \$0.015 | 3 | \$0.005 | \$0.000 | |
| FS | Job Corps - Anaconda | Streamlined | MT | 55 | 5/03 | 6/03 | I/H | \$0.017 | \$0.017 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | Job Corps - Frenchburg | Streamlined | KY | 48 | 5/03 | 6/03 | I/H | \$0.015 | \$0.015 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | Job Corps - LBJ | Streamlined | NC | 45 | 5/03 | 6/03 | I/H | \$0.014 | \$0.014 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | Job Corps - Pine Knot | Streamlined | KY | 55 | 5/03 | 6/03 | I/H | \$0.017 | \$0.017 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | Job Corps - Timber Lake | Streamlined | OR | 54 | 5/03 | 6/03 | I/H | \$0.017 | \$0.017 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | Job Corps - Trapper Creek | Streamlined | MT | 52 | 5/03 | 6/03 | I/H | \$0.016 | \$0.016 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | NCRS Facility Maintenance | Streamlined | MN, WI | 3.5 | 5/03 | 7/03 | I/H | \$0.066 | \$0.066 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | PSW Facility & Grounds Maintenance | Streamlined | CA | 3.25 | 5/03 | 7/03 | I/H | \$0.018 | \$0.018 | \$0.030 | 5 | \$0.006 | \$0.000 | |
| FS | NE/NA Trails, Roads, Facility, & Grounds Maintenance | Streamlined | CT, NH, PA, VT | 6.9 | 5/03 | 8/03 | I/H | \$0.065 | \$0.065 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | NE/NA Trails, Roads, Facility, & Grounds Maintenance | Streamlined | OH, PA, WV | 6.3 | 5/03 | 8/03 | I/H | \$0.060 | \$0.060 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R6/PNW Colville NF Fleet Maintenance | Streamlined | WA | 2.41 | 5/03 | 8/03 | I/H | \$0.006 | \$0.006 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R6/PNW Deschutes-Ochoco NF Fleet Maintenance | Streamlined | OR | 4.7 | 5/03 | 8/03 | I/H | \$0.011 | \$0.011 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Fremont-Winema NF/Lakeview BLM Fleet Maintenance | Streamlined | OR | 2.5 | 5/03 | 8/03 | I/H | \$0.006 | \$0.006 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R6/PNW Malheur NF Fleet Maintenance | Streamlined | OR | 1 | 5/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R6/PNW Mt Hood NF Fleet Maintenance | Streamlined | OR | 2.6 | 5/03 | 8/03 | I/H | \$0.006 | \$0.006 | \$0.000 | 4 | \$0.000 | \$0.000 | |
| FS | R6/PNW Okanogan-Wenatchee NF Fleet Maintenance | Streamlined | WA | 2.8 | 5/03 | 8/03 | I/H | \$0.007 | \$0.007 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R6/PNW Mt Baker-Snoqualmie-Olympic NF Fleet Maintenance | Streamlined | WA | 0.85 | 5/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R6/PNW Rogue River-Siskiyou NF Fleet Maintenance | Streamlined | OR | 3.4 | 5/03 | 8/03 | I/H | \$0.008 | \$0.008 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R6/PNW Umatilla NF Fleet Maintenance | Streamlined | OR | 0.75 | 5/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | |

UNITED STATES DEPARTMENT OF AGRICULTURE
FY 2003 COMPETITIVE SOURCING ACTIVITIES SUMMARY
COMPLETED COMPETITIONS
(Dollars in Millions)

| Competition Description | | | | | | | | Incremental Costs of Conducting Studies | | Savings and/or Performance Improvements | | | | |
|-------------------------|---|---------------------|------------------|-------------------|--------------------|------------------|------------------|---|-------------------------|---|--------------------------------|--------------------|-------------------------------|---|
| Agency | Function Completed/Description | Type of Competition | Location (State) | # of FTE In study | Start Date (Mo/Yr) | End Date (Mo/Yr) | Winning Provider | FY 2003 Costs | Total Cost -- All Years | Estimated Savings | Period of Est. Savings (Years) | Annualized Savings | Actual Savings (if available) | Quantifiable Description of Improvements in Service or Performance (if appropriate) |
| FS | R6/PNW Umpqua NF Fleet Maintenance | Streamlined | OR | 2.67 | 5/03 | 8/03 | I/H | \$0.006 | \$0.006 | \$0.000 | | \$0.000 | \$0.000 | |
| FS | R6/PNW Wallowa-Whitman NF Fleet Maintenance | Streamlined | OR | 3 | 5/03 | 8/03 | I/H | \$0.007 | \$0.007 | \$0.000 | | \$0.000 | \$0.000 | |
| FS | R6/PNW Colville Road Maintenance | | | 5.13 | 5/03 | 8/03 | I/H | \$0.012 | \$0.012 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Deschutes-Ochoco NF Road Maintenance | | OR | 11.48 | 5/03 | 8/03 | I/H | \$0.027 | \$0.027 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Gifford Pinchot NF-Columbia River Gorge NSA Road Maintenance | Streamlined | OR, WA | 11.56 | 5/03 | 8/03 | I/H | \$0.028 | \$0.028 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| | R6/PNW Malheur NF Road Maintenance | Streamlined | | 4.25 | 5/03 | 8/03 | I/H | \$0.010 | \$0.010 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| | R6/PNW Mt Hood NF Road Maintenance | Streamlined | | 10.13 | 5/03 | 8/03 | I/H | \$0.024 | \$0.024 | \$0.000 | 3 | \$0.000 | | |
| FS | R6/PNW Mt Baker-Snoqualmie NF Road Maintenance | Streamlined | WA | 4.31 | 5/03 | 8/03 | I/H | \$0.010 | \$0.010 | \$0.000 | | \$0.000 | \$0.000 | |
| FS | R6/PNW Okanogan-Wenatchee NF Road Maintenance | Streamlined | WA | 9.83 | 5/03 | 8/03 | I/H | \$0.023 | \$0.023 | \$0.000 | | \$0.000 | \$0.000 | |
| FS | R6/PNW Rogue River-Siskiyou NF Road Maintenance | Streamlined | OR | 3.23 | 5/03 | 8/03 | I/H | \$0.008 | \$0.008 | \$0.000 | | \$0.000 | | |
| FS | R6/PNW Umpqua NF Road Maintenance | Streamlined | OR | 8.56 | 5/03 | 8/03 | I/H | \$0.020 | \$0.020 | \$0.000 | | \$0.000 | | |
| FS | R6/PNW Wallowa-Whitman NF Road Maintenance | Streamlined | OR | 2.7 | 5/03 | 8/03 | I/H | \$0.006 | \$0.006 | \$0.000 | | \$0.000 | \$0.000 | |
| FS | R6/PNW Willamette NF Road Maintenance | Streamlined | OR | 8.2 | 5/03 | 8/03 | I/H | \$0.020 | \$0.020 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Colville NF Buildings & Grounds Maintenance | Streamlined | WA | 0.22 | 5/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Deschutes-Ochoco NF Buildings & Grounds Maintenance | Streamlined | OR | 6.36 | 5/03 | 8/03 | I/H | \$0.015 | \$0.015 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Fremont-Winema NF Buildings & Grounds Maintenance | Streamlined | OR | 8 | 5/03 | 8/03 | I/H | \$0.019 | \$0.019 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Gifford Pinchot NF Buildings & Grounds Maintenance | Streamlined | WA | 7.84 | 5/03 | 8/03 | I/H | \$0.019 | \$0.019 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Malheur-Umatilla NF Buildings & Grounds Maintenance | Streamlined | OR | 2.07 | 5/03 | 8/03 | I/H | \$0.005 | \$0.005 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R6/PNW Mt Baker-Snoqualmie NF Buildings & Grounds Maintenance | Streamlined | WA | 3.52 | 5/03 | 8/03 | I/H | \$0.008 | \$0.008 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Mt Hood NF -Columbia River Gorge NSA Buildings & Grounds Maint | Streamlined | OR | 3.83 | 5/03 | 8/03 | I/H | \$0.009 | \$0.009 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Okanogan-Wenatchee NF/Wenatchee Lab Buildings & Grounds Maint | Streamlined | WA | 4.11 | 5/03 | 8/03 | I/H | \$0.010 | \$0.010 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Olympic NF/Olympic Lab Buildings & Grounds Maintenance | Streamlined | WA | 2.95 | 5/03 | 8/03 | I/H | \$0.007 | \$0.007 | \$0.000 | 4 | \$0.000 | \$0.000 | |
| FS | R6/PNW Rogue River-Siskiyou NF Buildings & Grounds Maintenance | Streamlined | OR | 0.28 | 5/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Sitawaw NF/Corvallis Lab Buildings & Grounds Maintenance | Streamlined | OR | 6.41 | 5/03 | 8/03 | I/H | \$0.015 | \$0.015 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Umpqua NF Buildings & Grounds Maintenance | Streamlined | OR | 1.78 | 5/03 | 8/03 | I/H | \$0.004 | \$0.004 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Wallowa-Whitman NF-LaGrande Lab Buildings & Grounds Maint | Streamlined | OR | | 5/03 | 8/03 | I/H | \$0.007 | \$0.007 | \$0.000 | | \$0.000 | | |

UNITED STATES DEPARTMENT OF AGRICULTURE
FY 2003 COMPETITIVE SOURCING ACTIVITIES SUMMARY
COMPLETED COMPETITIONS
(Dollars in Millions)

| Competition Description | | | | | | | | Incremental Costs of Conducting Studies | | Savings and/or Performance Improvements | | | | |
|-------------------------|---|---------------------|------------------|-------------------|--------------------|------------------|------------------|---|-------------------------|---|--------------------------------|--------------------|-------------------------------|---|
| Agency | Function Competed/Description | Type of Competition | Location (State) | # of FTE in study | Start Date (Mo/Yr) | End Date (Mo/Yr) | Winning Provider | FY 2003 Costs | Total Cost -- All Years | Estimated Savings | Period of Est. Savings (Years) | Annualized Savings | Actual Savings (if available) | Quantifiable Description of Improvements in Service or Performance (if appropriate) |
| FS | R6/PNW Willamette NF Buildings & Grounds Maintenance | Streamlined | OR | 2.18 | 5/03 | 8/03 | I/H | \$0.005 | \$0.005 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R6/PNW Eastern Washington Water/Wastewater Operations & Maintenance | Streamlined | WA | 0.36 | 5/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Western Washington Water/Wastewater Operations & Maintenance | Streamlined | WA | 1.6 | 5/03 | 8/03 | I/H | \$0.004 | \$0.004 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Eastern Oregon Water/Wastewater Operations & Maintenance | Streamlined | OR | 1.54 | 5/03 | 8/03 | I/H | \$0.004 | \$0.004 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Western Oregon Water/Wastewater Operations & Maintenance | Streamlined | OR | 3.03 | 5/03 | 8/03 | I/H | \$0.007 | \$0.007 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Colville-Okanogan-Wenatchee NF Trails Maintenance | Streamlined | WA | 14.68 | 5/03 | 8/03 | I/H | \$0.035 | \$0.035 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Deschutes-Ochoco-Fremont-Winema NF Trails Maintenance | Streamlined | OR | 8.2 | 5/03 | 8/03 | I/H | \$0.020 | \$0.020 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Gifford Pinchot-Mt Hood NF/Columbia River Gorge Trails Maint | Streamlined | OR, WA | 8.44 | 5/03 | 8/03 | I/H | \$0.020 | \$0.020 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Malheur-Umatilla-Wallowa-Whitman NF Trails Maintenance | Streamlined | OR | 7.9 | 5/03 | 8/03 | I/H | \$0.019 | \$0.019 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Mt Baker-Snoqualmie-Olympic NF Trails Maintenance | Streamlined | WA | 2.91 | 5/03 | 8/03 | I/H | \$0.007 | \$0.007 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | R6/PNW Siuslaw-Willamette-Umpqua-Rogue River-Sisloyou NF Trails Maint | Streamlined | OR | 8.24 | 5/03 | 8/03 | I/H | \$0.020 | \$0.020 | \$0.000 | 3 | \$0.000 | \$0.000 | |
| FS | Job Corps - Angell | Streamlined | OR | 54 | 5/03 | 9/03 | I/H | \$0.017 | \$0.017 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | Job Corps - Blackwell | Streamlined | WI | 51 | 5/03 | 9/03 | I/H | \$0.016 | \$0.016 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | Job Corps - Boxelder | Streamlined | SD | 53 | 5/03 | 9/03 | I/H | \$0.017 | \$0.017 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | Job Corps - Cass | Streamlined | AR | 55 | 5/03 | 9/03 | I/H | \$0.017 | \$0.017 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | Job Corps - Curlew | Streamlined | WA | 54 | 5/03 | 9/03 | I/H | \$0.017 | \$0.017 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | Job Corps - Flatwoods | Streamlined | VA | 53 | 5/03 | 9/03 | I/H | \$0.017 | \$0.017 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | Job Corps - Glaconda | Streamlined | IL | 53 | 5/03 | 9/03 | I/H | \$0.017 | \$0.017 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | Job Corps - Jacobs Creek | Streamlined | TN | 55 | 5/03 | 9/03 | I/H | \$0.017 | \$0.017 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | Job Corps - Ouachita | Streamlined | AR | 53 | 5/03 | 9/03 | I/H | \$0.017 | \$0.017 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | Job Corps - Pine Ridge | Streamlined | NE | 48 | 5/03 | 9/03 | I/H | \$0.015 | \$0.015 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | Job Corps - Schenck | Streamlined | NC | 57 | 5/03 | 9/03 | I/H | \$0.018 | \$0.018 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | Job Corps - Wolf Creek | Streamlined | OR | 51 | 5/03 | 9/03 | I/H | \$0.016 | \$0.016 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R1 Fleet, Roads, Buildings, & Grounds Maintenance - Study Area 1 | Streamlined | ID, MT | 40.03 | 5/03 | 9/03 | I/H | \$0.065 | \$0.065 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R1 Fleet, Roads, Buildings, & Grounds Maintenance - Study Area 2 | Streamlined | ID, MT | 32.18 | 5/03 | 9/03 | I/H | \$0.052 | \$0.052 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R1 Fleet, Roads, Buildings, & Grounds Maintenance - Study Area 3 | Streamlined | MT, SD, ND | 11.92 | 5/03 | 9/03 | I/H | \$0.019 | \$0.019 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R1 Trails Maintenance T-1 | Streamlined | ID, MT | 44.98 | 5/03 | 9/03 | I/H | \$0.073 | \$0.073 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R1 Trails Maintenance T-3 | Streamlined | MT, SD, ND | 26.12 | 5/03 | 9/03 | I/H | \$0.042 | \$0.042 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R2 Buildings, Grounds, & Fleet Maintenance | Streamlined | CO, WY, SD, NE | 37.49 | 5/03 | 9/03 | I/H | \$0.065 | \$0.065 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R2 Roads, Buildings, Grounds, & Fleet Maintenance | Streamlined | CO, KS | 48.16 | 5/03 | 9/03 | I/H | \$0.069 | \$0.069 | \$0.000 | 5 | \$0.000 | \$0.000 | |

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| FS | R2 Trails | Streamlined | CO, WY, SD, KS, NE | 59.63 | 5/03 | 9/03 | I/H | \$0.086 | \$0.086 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R3 Trails | Streamlined | AZ, NM | 48.46 | 5/03 | 9/03 | I/H | \$0.069 | \$0.069 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R3 Fleet, Roads, Grounds, & Building Maintenance - North Zone | Streamlined | NM | 22.41 | 5/03 | 9/03 | I/H | \$0.032 | \$0.032 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R3 Fleet, Roads, Grounds, & Building Maintenance - Western Zone | Streamlined | AZ | 51.66 | 5/03 | 9/03 | I/H | \$0.074 | \$0.074 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R3 Fleet, Roads, Grounds, & Building Maintenance - Southern Zone | Streamlined | AZ, NM | 26.9 | 5/03 | 9/03 | I/H | \$0.039 | \$0.039 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R4 Trails Maintenance - 3 | Streamlined | ID, WY | 15.99 | 5/03 | 9/03 | I/H | \$0.035 | \$0.035 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R4 Trails Maintenance - 4 | Streamlined | UT, NV | 42.8 | 5/03 | 9/03 | I/H | \$0.041 | \$0.041 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R4 Fleet Roads, Buildings, & Grounds Maintenance - 4 | Streamlined | ID | 39.32 | 5/03 | 9/03 | I/H | \$0.038 | \$0.038 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R4 Fleet Roads, Buildings, & Grounds Maintenance - 5 (SE ID/WYO) | Streamlined | ID, WY | 32.41 | 5/03 | 9/03 | I/H | \$0.031 | \$0.031 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R4 Fleet Roads, Buildings, & Grounds Maintenance - Study 8 (N. Utah) | Streamlined | UT | 21.99 | 5/03 | 9/03 | I/H | \$0.021 | \$0.021 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R4 Fleet Roads, Buildings, & Grounds Maintenance - Study 9 (S. Utah) | Streamlined | S. UT | 47.18 | 5/03 | 9/03 | I/H | \$0.046 | \$0.046 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R4 Fleet Roads, Buildings, & Grounds Maintenance - 7 (H-T) | Streamlined | NV | 7.15 | 5/03 | 9/03 | I/H | \$0.007 | \$0.007 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R5 Trails Maintenance - North Zone | Streamlined | CA | 30.18 | 5/03 | 9/03 | I/H | \$0.085 | \$0.085 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R5 Trails Maintenance - South Zone | Streamlined | CA | 38.69 | 5/03 | 9/03 | I/H | \$0.109 | \$0.109 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R5 Facilities & Grounds Maintenance - Central Zone | Streamlined | CA | 21.85 | 5/03 | 9/03 | I/H | \$0.059 | \$0.059 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R5 Facilities & Grounds Maintenance - South Zone | Streamlined | CA | 18.31 | 5/03 | 9/03 | I/H | \$0.050 | \$0.050 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R5 Facilities & Grounds Maintenance - North Zone | Streamlined | CA | 20.52 | 5/03 | 9/03 | I/H | \$0.056 | \$0.056 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R8 Ouachita NF Fleet Maintenance | Streamlined | AR | 0.58 | 5/03 | 9/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R8 Atabara NF Road Maintenance | Streamlined | AL | 0.54 | 5/03 | 9/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R8 Chattahoochee-Oconee NF Road Maintenance | Streamlined | GA | 0.81 | 5/03 | 9/03 | I/H | \$0.004 | \$0.004 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R8 Cherokee NF Road Maintenance | Streamlined | TN | 0.18 | 5/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R8 Francis Marion-Sumter NF Road Maintenance | Streamlined | SC | 0.67 | 5/03 | 9/03 | I/H | \$0.004 | \$0.004 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R8 GW-Jefferson NF Road Maintenance | Streamlined | VA | 2.63 | 5/03 | 9/03 | I/H | \$0.014 | \$0.014 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R8 Kisatchie NF Road Maintenance | Streamlined | LA | 0.35 | 5/03 | 9/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R8 Mississippi NF Road Maintenance | Streamlined | MS | 0.54 | 5/03 | 9/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R8 North Carolina NF Road Maintenance | Streamlined | NC | 1.26 | 5/03 | 9/03 | I/H | \$0.007 | \$0.007 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R8 Ouachita NF Road Maintenance | Streamlined | AR | 1.95 | 5/03 | 9/03 | I/H | \$0.010 | \$0.010 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R8 Ozark-St Francis NF Road Maintenance | Streamlined | AR | 0.69 | 5/03 | 9/03 | I/H | \$0.004 | \$0.004 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R8 Texas NF Road Maintenance | Streamlined | TX | 0.38 | 5/03 | 9/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R8 Alabama NF Trails Maintenance | Streamlined | AL | 0.22 | 5/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R8 Caribbean NF Trails Maintenance | Streamlined | PR | 0.7 | 5/03 | 9/03 | I/H | \$0.004 | \$0.004 | \$0.000 | 5 | \$0.000 | \$0.000 | |

UNITED STATES DEPARTMENT OF AGRICULTURE
FY 2003 COMPETITIVE SOURCING ACTIVITIES SUMMARY
COMPLETED COMPETITIONS
(Dollars in Millions)

| Competition Description | | | | | | | | | | Incremental Costs of Conducting Studies | | | | Savings and/or Performance Improvements | | | |
|-------------------------|---|---------------------|------------------|-------------------|--------------------|------------------|------------------|---------------|-------------------------|---|--------------------------------|--------------------|-------------------------------|---|--|--|--|
| Agency | Function Competed/Description | Type of Competition | Location (State) | # of FTE in study | Start Date (Mo/Yr) | End Date (Mo/Yr) | Winning Provider | FY 2003 Costs | Total Cost -- All Years | Estimated Savings | Period of Est. Savings (Years) | Annualized Savings | Actual Savings (if available) | Quantifiable Description of Improvements in Service or Performance (if appropriate) | | | |
| PS | R8 Chatahoochee-Osceola NF Trails Maintenance | Streamlined | GA | 1.41 | 5/03 | 9/03 | I/H | \$0.008 | \$0.008 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 Cherokee NF Trails Maintenance | Streamlined | TN | 1.75 | 5/03 | 9/03 | I/H | \$0.009 | \$0.009 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 Daniel Boone NF Trails Maintenance | Streamlined | KY | 1 | 5/03 | 9/03 | I/H | \$0.005 | \$0.005 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 Florida NF Trails Maintenance | Streamlined | FL | 0.25 | 5/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 Francis Marion-Sumter NF Trails Maintenance | Streamlined | SC | 1.03 | 5/03 | 9/03 | I/H | \$0.005 | \$0.005 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 GW-Jefferson NF Trails Maintenance | Streamlined | VA | 3.63 | 5/03 | 9/03 | I/H | \$0.019 | \$0.019 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 Kiamichi NF Trails Maintenance | Streamlined | LA | 2.42 | 5/03 | 9/03 | I/H | \$0.013 | \$0.013 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 Mississippi NF Trails Maintenance | Streamlined | MS | 0.97 | 5/03 | 9/03 | I/H | \$0.005 | \$0.005 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 North Carolina NF Trails Maintenance | Streamlined | NC | 1.79 | 5/03 | 9/03 | I/H | \$0.010 | \$0.010 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 Osage NF Trails Maintenance | Streamlined | AR | 1.83 | 5/03 | 9/03 | I/H | \$0.010 | \$0.010 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 Ozark-St Francis NF Trails Maintenance | Streamlined | AR | 2.07 | 5/03 | 9/03 | I/H | \$0.011 | \$0.011 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 Texas NF Trails Maintenance | Streamlined | TX | 0.39 | 5/03 | 9/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 Alabama NF Buildings & Grounds Maintenance | Streamlined | AL | 0.46 | 5/03 | 9/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 Caribbean NF Buildings & Grounds Maintenance | Streamlined | PR | 0.81 | 5/03 | 9/03 | I/H | \$0.004 | \$0.004 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 Chatahoochee-Osceola NF Buildings & Grounds Maintenance | Streamlined | GA | 0.23 | 5/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 Cherokee NF Buildings & Grounds Maintenance | Streamlined | TN | 2.59 | 5/03 | 9/03 | I/H | \$0.014 | \$0.014 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 Daniel Boone NF Buildings & Grounds Maintenance | Streamlined | KY | 0.65 | 5/03 | 9/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 Florida NF Buildings & Grounds Maintenance | Streamlined | FL | 0.24 | 5/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 Francis Marion-Sumter NF Buildings & Grounds Maintenance | Streamlined | SC | 0.08 | 5/03 | 9/03 | I/H | \$0.000 | \$0.000 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 GW-Jefferson NF Buildings & Grounds Maintenance | Streamlined | VA | 2.46 | 5/03 | 9/03 | I/H | \$0.013 | \$0.013 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 Kiamichi NF Buildings & Grounds Maintenance | Streamlined | LA | 2.46 | 5/03 | 9/03 | I/H | \$0.013 | \$0.013 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 Mississippi NF Buildings & Grounds Maintenance | Streamlined | MS | 0.39 | 5/03 | 9/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 North Carolina NF Buildings & Grounds Maintenance | Streamlined | NC | 0.97 | 5/03 | 9/03 | I/H | \$0.005 | \$0.005 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 Osage NF Buildings & Grounds Maintenance | Streamlined | AR | 0.52 | 5/03 | 9/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 Ozark-St Francis NF Buildings & Grounds Maintenance | Streamlined | AR | 1.51 | 5/03 | 9/03 | I/H | \$0.008 | \$0.008 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R8 Texas NF Buildings & Grounds Maintenance | Streamlined | TX | 0.09 | 5/03 | 9/03 | I/H | \$0.000 | \$0.000 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R9 Allegheny NF, Maintenance Study | Streamlined | PA | 1.79 | 5/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R9 Chequamegon-Nicolet NF, Maintenance Study | Streamlined | WI | 8.7 | 5/03 | 9/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R9 Chippewa NF, Maintenance Study | Streamlined | MN | 2.45 | 5/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |
| PS | R9 Green Mountain NF, Maintenance Study | Streamlined | VT | 2.86 | 5/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | | | | |

UNITED STATES DEPARTMENT OF AGRICULTURE
FY 2003 COMPETITIVE SOURCING ACTIVITIES SUMMARY
COMPLETED COMPETITIONS
(Dollars in Millions)

| Competition Description | | | | | | | | Incremental Costs of Conducting Studies | | Savings and/or Performance Improvements | | | | |
|-------------------------|--|---------------------|------------------|-------------------|--------------------|------------------|------------------|---|-------------------------|---|--------------------------------|--------------------|-------------------------------|---|
| Agency | Function Competed/Description | Type of Competition | Location (State) | # of FTE in study | Start Date (Mo/Yr) | End Date (Mo/Yr) | Winning Provider | FY 2003 Costs | Total Cost -- All Years | Estimated Savings | Period of Est. Savings (Years) | Annualized Savings | Actual Savings (if available) | Quantifiable Description of Improvements in Service or Performance (if appropriate) |
| FS | R9 Hiawatha NF, Maintenance Study | Streamlined | MI | 6.59 | 5/03 | 9/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R9 Hoosier NF, Maintenance Study | Streamlined | IN | 1.62 | 5/03 | 9/03 | I/H | \$0.000 | \$0.000 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R9 Huron Manistee NF, Maintenance Study | Streamlined | MI | 2.52 | 5/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R9 Mark Twain NF, Maintenance Study | Streamlined | MO | 3.62 | 5/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R9 Midewin NTGP, Maintenance Study | Streamlined | IL | 0.13 | 5/03 | 9/03 | I/H | \$0.000 | \$0.000 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R9 Monongahela NF, Maintenance Study | Streamlined | WV | 8.56 | 5/03 | 9/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R9 Ottawa NF, Maintenance Study | Streamlined | MI | 4.28 | 5/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R9 Shawnee NF, Maintenance Study | Streamlined | IL | 5.15 | 5/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R9 Superior NF, Maintenance Study | Streamlined | MN | 3.86 | 5/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R9 Wayne NF, Maintenance Study | Streamlined | OH | 1.25 | 5/03 | 9/03 | I/H | \$0.000 | \$0.000 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R9 White Mountain NF, Maintenance Study | Streamlined | NH | 14.68 | 5/03 | 9/03 | I/H | \$0.004 | \$0.004 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R10 Road Maintenance | Streamlined | AK | 3.44 | 5/03 | 9/03 | I/H | \$0.020 | \$0.020 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R10 Fleet Maintenance | Streamlined | AK | 4.21 | 5/03 | 9/03 | I/H | \$0.027 | \$0.027 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R10 Buildings and Grounds Maintenance | Streamlined | AK | 20.15 | 5/03 | 9/03 | I/H | \$0.120 | \$0.120 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | FPL Madison Facility & Grounds Maintenance | Streamlined | WI | 3.21 | 5/03 | 9/03 | I/H | \$0.037 | \$0.037 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | RMRS Fleet, Buildings, & Grounds Maintenance | Streamlined | AZ | 0.79 | 5/03 | 9/03 | I/H | \$0.005 | \$0.005 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | RMRS Fleet, Buildings, & Grounds Maintenance | Streamlined | CO | 1.38 | 5/03 | 9/03 | I/H | \$0.009 | \$0.009 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | RMRS Fleet, Buildings, & Grounds Maintenance | Streamlined | WY | 0.37 | 5/03 | 9/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | RMRS Logan Fleet, Buildings, & Grounds Maintenance | Streamlined | UT | 0.81 | 5/03 | 9/03 | I/H | \$0.005 | \$0.005 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | RMRS Fleet, Buildings, & Grounds Maintenance | Streamlined | MT | 1.4 | 5/03 | 9/03 | I/H | \$0.009 | \$0.009 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | RMRS Fleet, Buildings, & Grounds Maintenance | Streamlined | ID | 1.22 | 5/03 | 9/03 | I/H | \$0.008 | \$0.008 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | RMRS Ogden Fleet, Buildings, & Grounds Maintenance | Streamlined | UT | 0.7 | 5/03 | 9/03 | I/H | \$0.005 | \$0.005 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | RMRS Provo Fleet, Buildings, & Grounds Maintenance | Streamlined | UT | 0.8 | 5/03 | 9/03 | I/H | \$0.005 | \$0.005 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | SRS Fleet, Facility, & Grounds Maintenance | Streamlined | NC, GA, SC, AR | 5.3 | 5/03 | 9/03 | I/H | \$0.023 | \$0.023 | \$0.000 | 5 | \$0.000 | \$0.000 | |
| FS | R6/PNW Olympic NF Road Maintenance | Streamlined | WA | 8.02 | 5/03 | 8/03 | CTR | \$0.019 | \$0.019 | \$0.420 | 3 | \$0.140 | \$0.140 | |
| GIPSA | Information Technology | Direct Conversion | DC | 3 | 7/02 | 8/02 | CTR | \$0.000 | \$0.000 | -\$0.271 | 1 | -\$0.271 | \$0.000 | |
| GIPSA | Clerical Support | Direct Conversion | DC | 3 | 2/03 | 2/03 | CTR | \$0.000 | \$0.000 | -\$0.059 | 1 | -\$0.059 | \$0.000 | |
| NRCS | Clerical Support | Streamlined | AZ | 2 | 6/03 | 6/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | AZ | 2 | 6/03 | 6/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | CO | 10 | 6/03 | 6/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | HI | 2 | 6/03 | 6/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | IN | 1 | 6/03 | 6/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |

UNITED STATES DEPARTMENT OF AGRICULTURE
FY 2003 COMPETITIVE SOURCING ACTIVITIES SUMMARY
COMPLETED COMPETITIONS
(Dollars in Millions)

| Competition Description | | | | | | | | Incremental Costs of Conducting Studies | | Savings and/or Performance Improvements | | | | |
|-------------------------|-------------------------------|---------------------|------------------|-------------------|--------------------|------------------|------------------|---|-------------------------|---|--------------------------------|--------------------|-------------------------------|---|
| Agency | Function Competed/Description | Type of Competition | Location (State) | # of FTE in study | Start Date (Mo/Yr) | End Date (Mo/Yr) | Winning Provider | FY 2003 Costs | Total Cost -- All Years | Estimated Savings | Period of Est. Savings (Years) | Annualized Savings | Actual Savings (if available) | Quantifiable Description of Improvements in Service or Performance (if appropriate) |
| NRCS | Clerical Support | Streamlined | LA | 2 | 6/03 | 6/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | SC | 2 | 6/03 | 6/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Mail & Supply | Streamlined | HI | 1 | 6/03 | 6/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Mail & Supply | Streamlined | LA | 1 | 6/03 | 6/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Mail & Supply | Streamlined | MN | 1 | 6/03 | 6/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Mail & Supply | Streamlined | NE | 2 | 6/03 | 6/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | CO | 9 | 6/03 | 6/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | MN | 4 | 6/03 | 6/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | WI | 10 | 6/03 | 6/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | AL | 1 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | CA | 3 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | CO | 3 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | FL | 1 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | KS | 2 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | KS | 1 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | KY | 6 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | MD | 3 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | MI | 1 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | MT | 5 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | NE | 8 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | OH | 1 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | OK | 1 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | OR | 4 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | PA | 6 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | PA | 1 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | PA | 1 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | PA | 1 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | PA | 1 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |

UNITED STATES DEPARTMENT OF AGRICULTURE
FY 2003 COMPETITIVE SOURCING ACTIVITIES SUMMARY
COMPLETED COMPETITIONS
(Dollars in Millions)

| Competition Description | | | | | | | | Incremental Costs of Conducting Studies | | Savings and/or Performance Improvements | | | | |
|-------------------------|--|---------------------|------------------|-------------------|--------------------|------------------|------------------|---|-------------------------|---|--------------------------------|--------------------|-------------------------------|---|
| Agency | Function Competed/Description | Type of Competition | Location (State) | # of FTE in study | Start Date (Mo/Yr) | End Date (Mo/Yr) | Winning Provider | FY 2003 Costs | Total Cost -- All Years | Estimated Savings | Period of Est. Savings (Years) | Annualized Savings | Actual Savings (if available) | Quantifiable Description of Improvements in Service or Performance (if appropriate) |
| NRCS | Clerical Support | Streamlined | PA | 1 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | PA | 1 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | TN | 1 | 6/03 | 7/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | TX | 6 | 6/03 | 7/03 | CTR | \$0.001 | \$0.001 | \$0.143 | 5 | \$0.029 | N/A | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | UT | 1 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | WV | 1 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | WY | 1 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Mail & Supply | Streamlined | AL | 1 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Mail & Supply | Streamlined | AR | 1 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Mail & Supply | Streamlined | MD | 1 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Mail & Supply | Streamlined | MI | 1 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Mail & Supply | Streamlined | NY | 1 | 6/03 | 7/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Mail & Supply | Streamlined | ND | 1 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Mail & Supply | Streamlined | OH | 1 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Mail & Supply | Streamlined | PA | 1 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Mail & Supply | Streamlined | TX | 1 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Mail & Supply | Streamlined | TX | 1 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | MO | 10 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | MO | 7 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | NM | 7 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | NM | 5 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | TN | 6 | 6/03 | 7/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | TX | 6 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | TX | 6 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | TX | 7 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | TX | 5 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | TX | 6 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | TX | 6 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |

UNITED STATES DEPARTMENT OF AGRICULTURE
FY 2003 COMPETITIVE SOURCING ACTIVITIES SUMMARY
COMPLETED COMPETITIONS
(Dollars in Millions)

| Competition Description | | | | | | | | Incremental Costs of Conducting Studies | | Savings and/or Performance Improvements | | | | |
|-------------------------|--|---------------------|------------------|-------------------|--------------------|------------------|------------------|---|-------------------------|---|--------------------------------|--------------------|-------------------------------|---|
| Agency | Function Completed/Description | Type of Competition | Location (State) | # of FTE in study | Start Date (Mo/Yr) | End Date (Mo/Yr) | Winning Provider | FY 2003 Costs | Total Cost -- All Years | Estimated Savings | Period of Est. Savings (Years) | Annualized Savings | Actual Savings (if available) | Quantifiable Description of Improvements in Service or Performance (if appropriate) |
| NRCS | Soil Conservation Technician Functions | Streamlined | TX | 9 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | UT | 3 | 6/03 | 7/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | WA | 5 | 6/03 | 7/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | AK | 4 | 6/03 | 7/03 | I/H | \$0.005 | \$0.005 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | AZ | 9 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | CA | 8 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | CA | 5 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | HI | 2 | 6/03 | 7/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | KS | 4 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | MD | 5 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | MA | 1 | 6/03 | 7/03 | I/H | \$0.005 | \$0.005 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | MI | 3 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | MT | 10 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | MT | 6 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | NE | 5 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | NV | 3 | 6/03 | 7/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | NM | 6 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | OH | 7 | 6/03 | 7/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | OR | 10 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | SD | 7 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | TX | 7 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | TX | 8 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | TX | 6 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | TX | 4 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | TX | 6 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | TX | 4 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | TX | 4 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | TX | 4 | 6/03 | 7/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |

**UNITED STATES DEPARTMENT OF AGRICULTURE
FY 2003 COMPETITIVE SOURCING ACTIVITIES SUMMARY
COMPLETED COMPETITORS
(Dollars in Millions)**

| Agency | Function Completed/Description | Competition Type of | Location (State) | # of FTL in study | Start Date (Mo/Yr) | End Date (Mo/Yr) | Winning Provider | Incremental Costs of Conducting Studies | | | | Savings and/or Performance Improvements | | | |
|--------|---------------------------------------|---------------------|------------------|----------------------|-----------------------|---------------------|---------------------|--|---------------------------|----------------------|-----------------------------------|---|--|--|--|
| | | | | | | | | FY 2003 Costs | Total Cost - All Years | Estimated Savings | Period of Est. Savings (Years) | Annualized Savings | Actual Savings (if available) | Quantifiable Description of Improvements in Service or Performance (if appropriate) | |
| NRCS | Soil Mapping | Streamlined | UT | 3 | 6/03 | 7/03 | I/I | \$0.003 | \$0.000 | \$0.000 | 3 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Soil Mapping | Streamlined | WY | 7 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.002 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Soil Mapping | Streamlined | WY | 7 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.002 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Soil Mapping | Streamlined | WY | 7 | 6/03 | 7/03 | I/H | \$0.002 | \$0.002 | \$0.002 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Soil Mapping | Streamlined | GA | 8 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.001 | 3 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Central Support | Streamlined | ID | 1 | 6/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.002 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Central Support | Streamlined | IL | 1 | 6/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.002 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Central Support | Streamlined | IA | 1 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Central Support | Streamlined | IA | 1 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Central Support | Streamlined | IA | 1 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Central Support | Streamlined | IA | 1 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Central Support | Streamlined | IA | 1 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Central Support | Streamlined | IA | 1 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Central Support | Streamlined | MN | 4 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Central Support | Streamlined | MO | 2 | 6/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.002 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Central Support | Streamlined | NC | 5 | 6/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.002 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Central Support | Streamlined | VT | 1 | 6/03 | 8/03 | I/H | \$0.003 | \$0.003 | \$0.003 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Central Support | Streamlined | VA | 1 | 6/03 | 8/03 | I/H | \$0.003 | \$0.003 | \$0.003 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Central Support | Streamlined | WI | 2 | 6/03 | 8/03 | I/H | \$0.003 | \$0.003 | \$0.003 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Mail & Supply | Streamlined | GA | 1 | 6/03 | 8/03 | I/I | \$0.001 | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Mail & Supply | Streamlined | IL | 1 | 6/03 | 8/03 | I/I | \$0.001 | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Soil Conservation Technician Function | Streamlined | AZ | 6 | 6/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.002 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Soil Conservation Technician Function | Streamlined | CO | 5 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Soil Conservation Technician Function | Streamlined | CO | 6 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Soil Conservation Technician Function | Streamlined | CO | 8 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Soil Conservation Technician Function | Streamlined | CO | 8 | 6/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.002 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Soil Conservation Technician Function | Streamlined | CO | 10 | 6/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.002 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |
| NRCS | Soil Conservation Technician Function | Streamlined | IL | 6 | 6/03 | 8/03 | I/I | \$0.002 | \$0.002 | \$0.002 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | | |

UNITED STATES DEPARTMENT OF AGRICULTURE
FY 2003 COMPETITIVE SOURCING ACTIVITIES SUMMARY
COMPLETED COMPETITIONS
(Dollars in Millions)

| Competition Description | | | | | | | | Incremental Costs of Conducting Studies | | Savings and/or Performance Improvements | | | | |
|-------------------------|--|---------------------|------------------|-------------------|--------------------|------------------|------------------|---|------------------------|---|--------------------------------|--------------------|-------------------------------|---|
| Agency | Function Competed/Description | Type of Competition | Location (State) | # of FTE in study | Start Date (Mo/Yr) | End Date (Mo/Yr) | Winning Provider | FY 2003 Costs | Total Cost - All Years | Estimated Savings | Period of Est. Savings (Years) | Annualized Savings | Actual Savings (if available) | Quantifiable Description of Improvements in Service or Performance (if appropriate) |
| NRCS | Soil Conservation Technician Functions | Streamlined | IA | 7 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | IA | 7 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | IA | 7 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | IA | 8 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | LA | 10 | 6/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | ME | 1 | 6/03 | 8/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | MI | 4 | 6/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | MN | 8 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | MN | 10 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | MN | 10 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | MN | 9 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | MN | 7 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | MN | 8 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | MN | 9 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | MN | 10 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | MT | 10 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | MT | 10 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | MT | 8 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | NE | 7 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | NE | 8 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | NE | 4 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | NE | 9 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | NE | 10 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | NE | 10 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | NE | 10 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | NE | 9 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | NY | 10 | 6/03 | 8/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | ND | 7 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |

UNITED STATES DEPARTMENT OF AGRICULTURE
FY 2003 COMPETITIVE SOURCING ACTIVITIES SUMMARY
COMPLETED COMPETITIONS
(Dollars in Millions)

| Competition Description | | | | | | | | Incremental Costs of Conducting Studies | | Savings and/or Performance Improvements | | | | |
|-------------------------|--|---------------------|------------------|-------------------|--------------------|------------------|------------------|---|-------------------------|---|--------------------------------|--------------------|-------------------------------|---|
| Agency | Function Completed/Description | Type of Competition | Location (State) | # of FTE in study | Start Date (Mo/Yr) | End Date (Mo/Yr) | Winning Provider | FY 2003 Costs | Total Cost -- All Years | Estimated Savings | Period of Est. Savings (Years) | Annualized Savings | Actual Savings (if available) | Quantifiable Description of Improvements in Service or Performance (if appropriate) |
| NRCS | Soil Conservation Technician Functions | Streamlined | ND | 9 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | ND | 8 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | ND | 8 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | ND | 10 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | ND | 7 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | OK | 10 | 6/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | OK | 7 | 6/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | OR | 10 | 6/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | OR | 9 | 6/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | PA | 10 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | PA | 8 | 6/03 | 8/03 | I/H | \$0.005 | \$0.005 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | SD | 9 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | SD | 9 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | VA | 7 | 6/03 | 8/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | WV | 3 | 6/03 | 8/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | WY | 4 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | WY | 6 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | WY | 9 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | AL | 2 | 6/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | FL | 1 | 6/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | ID | 10 | 6/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | IL | 4 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | IL | 3 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | IL | 4 | 6/03 | 8/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | LA | 4 | 6/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | ME | 2 | 6/03 | 8/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | NH | 1 | 6/03 | 8/03 | I/H | \$0.005 | \$0.005 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |

UNITED STATES DEPARTMENT OF AGRICULTURE
FY 2003 COMPETITIVE SOURCING ACTIVITIES SUMMARY
COMPLETED COMPETITIONS
(Dollars in Millions)

| Competition Description | | | | | | | | Incremental Costs of Conducting Studies | | Savings and/or Performance Improvements | | | | |
|-------------------------|--|---------------------|------------------|-------------------|--------------------|------------------|------------------|---|-------------------------|---|--------------------------------|--------------------|-------------------------------|---|
| Agency | Function Competed/Description | Type of Competition | Location (State) | # of FTE in study | Start Date (Mo/Yr) | End Date (Mo/Yr) | Winning Provider | FY 2003 Costs | Total Cost -- All Years | Estimated Savings | Period of Nat. Savings (Years) | Annualized Savings | Actual Savings (if available) | Quantifiable Description of Improvements in Service or Performance (if appropriate) |
| NRCS | Soil Mapping | Streamlined | NJ | 2 | 6/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | NC | 5 | 6/03 | 8/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | ND | 6 | 6/03 | 8/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | WA | 5 | 6/03 | 8/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | WV | 4 | 6/03 | 8/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | DC | 8 | 6/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | DC | 3 | 6/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | ME | 1 | 6/03 | 9/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | NJ | 3 | 6/03 | 9/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | NJ | 3 | 6/03 | 9/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | NJ | 4 | 6/03 | 9/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | NM | 4 | 6/03 | 9/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | WA | 1 | 6/03 | 9/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Mail & Supply | Streamlined | CA | 1 | 6/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Mail & Supply | Streamlined | DC | 2 | 6/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Mail & Supply | Streamlined | DC | 1 | 6/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Mail & Supply | Streamlined | DC | 2 | 6/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Mail & Supply | Streamlined | NM | 1 | 6/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | AL | 9 | 6/03 | 9/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | AR | 6 | 6/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | AR | 6 | 6/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | AR | 6 | 6/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | AR | 6 | 6/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | AR | 6 | 6/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | AR | 7 | 6/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | AR | 7 | 6/03 | 9/03 | I/H | \$0.001 | \$0.001 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | CA | 8 | 6/03 | 9/03 | I/H | \$0.002 | \$0.002 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |

**UNITED STATES DEPARTMENT OF AGRICULTURE
FY 2003 COMPETITIVE SOURCING ACTIVITIES SUMMARY
COMPLETED COMPETITIONS
(Dollars in Millions)**

| Agency | Function Completed/Description | Type of Competition | Location (State) | # of FTE in study | Start Date (Mo/Yr) | End Date (Mo/Yr) | Winning Provider | Incremental Costs of Conducting Studies | | Savings and/or Performance Improvements | | | |
|--------|--|---------------------|------------------|-------------------|--------------------|------------------|------------------|---|-------------------|---|--------------------|--|--|
| | | | | | | | | Total Cost -- All Years | Estimated Savings | Period of Est. Savings (Years) | Annualized Savings | Actual Savings (if available) | Quantifiable Description of Improvements in Service or Performance (if applicable) |
| NRCS | Soil Conservation Technician Functions | Streamlined | CA | 6 | 6/03 | 9/03 | L/H | \$0.002 | \$0.002 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | FL | 1 | 6/03 | 9/03 | L/H | \$0.002 | \$0.002 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | FL | 1 | 6/03 | 9/03 | L/H | \$0.002 | \$0.002 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | GA | 7 | 6/03 | 9/03 | L/H | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | GA | 10 | 6/03 | 9/03 | L/H | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | GA | 6 | 6/03 | 9/03 | L/H | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | IN | 6 | 6/03 | 9/03 | L/H | \$0.003 | \$0.003 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | KS | 4 | 6/03 | 9/03 | L/H | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | KS | 10 | 6/03 | 9/03 | L/H | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | KS | 8 | 6/03 | 9/03 | L/H | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | KS | 10 | 6/03 | 9/03 | L/H | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | KS | 10 | 6/03 | 9/03 | L/H | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | KS | 10 | 6/03 | 9/03 | L/H | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | KS | 10 | 6/03 | 9/03 | L/H | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | KS | 10 | 6/03 | 9/03 | L/H | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | KS | 10 | 6/03 | 9/03 | L/H | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | KY | 2 | 6/03 | 9/03 | L/H | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | KY | 7 | 6/03 | 9/03 | L/H | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | KY | 8 | 6/03 | 9/03 | L/H | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | MS | 10 | 6/03 | 9/03 | L/H | \$0.002 | \$0.002 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | MS | 9 | 6/03 | 9/03 | L/H | \$0.002 | \$0.002 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | NC | 4 | 6/03 | 9/03 | L/H | \$0.003 | \$0.003 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |
| NRCS | Soil Conservation Technician Functions | Streamlined | PR | 2 | 6/04 | 9/03 | L/H | \$0.001 | \$0.001 | 5 | \$0.000 | Added focus on quality and cost-effective performance. | |

UNITED STATES DEPARTMENT OF AGRICULTURE
FY 2003 COMPETITIVE SOURCING ACTIVITIES SUMMARY
COMPLETED COMPETITIONS
(Dollars in Millions)

| Competition Description | | | | | | | | Incremental Costs of Conducting Studies | | Savings and/or Performance Improvements | | | | |
|-------------------------|--|---------------------|------------------|-------------------|--------------------|------------------|------------------|---|-------------------------|---|--------------------------------|--------------------|-------------------------------|---|
| Agency | Function Completed/Description | Type of Competition | Location (State) | # of FTE in study | Start Date (Mo/Yr) | End Date (Mo/Yr) | Winning Provider | FY 2003 Costs | Total Cost -- All Years | Estimated Savings | Period of Est. Savings (Years) | Annualized Savings | Actual Savings (if available) | Quantifiable Description of Improvements in Service or Performance (if appropriate) |
| NRCS | Soil Conservation Technician Functions | Streamlined | SC | 4 | 6/03 | 9/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | VT | 3 | 6/03 | 9/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Mapping | Streamlined | SC | 2 | 6/03 | 9/03 | I/H | \$0.003 | \$0.003 | \$0.000 | 5 | \$0.000 | \$0.000 | Added focus on quality and cost-effective performance. |
| RD | Operations & Management (O&M) | Direct Conversion | DC, MO | 13.5 | 11/02 | 6/03 | CTR | \$0.206 | \$0.206 | -\$0.063 | 1 | -\$0.063 | \$0.000 | In Progress |
| RD | Human Resources (HR) ⁶ | Direct Conversion | DC | 6.5 | 11/02 | 7/03 | CTR | \$0.112 | \$0.112 | \$0.000 | 0 | \$0.000 | \$0.000 | * Contract not awarded as of 5/6/04 |
| RD | Rural Housing Service | Direct Conversion | DC | 9 | 11/02 | 8/03 | CTR | \$0.195 | \$0.195 | -\$2.172 | 1 | -\$2.172 | \$0.000 | Feb - Sept 04 - \$374,000.00. 2.6 million is for 5 years |
| RD | Centralized Servicing Center (CSC) ⁵ | Standard | MO | 95 | 11/02 | 8/03 | I/H | \$0.419 | \$0.498 | \$0.000 | 0 | | | |
| RD | Dep. Chief Financial Officer (DCFO) ⁵ | Standard | MO | 27 | 11/02 | 8/03 | I/H | \$0.145 | \$0.156 | \$0.000 | 0 | | | |
| REE-NASS | Statistical Data Collection/Capture | Direct Conversion | Nationwide | 145 | 10/01 | 10/02 | CTR | \$0.000 | \$0.000 | \$0.400 | 1 | \$0.400 | | |

SUMMARY:

| | |
|--|------------------|
| Total number competitions | 417 Competitions |
| Total number of FTEs studied | 3,929 |
| Total costs to conduct studies ³ | \$4.729 |
| Total anticipated savings associated with 2003 studies | (\$0.339) |
| Gross savings less incremental costs | (\$5.068) |

**UNITED STATES DEPARTMENT OF AGRICULTURE
FY 2003 COMPETITIVE SOURCING ACTIVITIES SUMMARY**

Announced Competitions

(Dollars in Millions)

| Competition Description | | | | | | Incremental Costs of Conducting Studies | Anticipated Savings or Quantifiable Description of Improvements in Service or Performance (if available in \$Mil.) |
|-------------------------|---|---------------------|--|-------------------|--------------------|---|--|
| Agency | Function Competed/Description | Type of Competition | Location (State) | # of FTE in study | Start Date (Mo/Yr) | | |
| FSA | Support of training; information management and processing; debt management; and loan operations services | Standard | DC,MO | 148 | 11/02 | \$0.502 | Study not completed due to Congressional restrictions. |
| FS | Information Technology Study | Standard | Service-wide | 1200 | 2/03 | \$2.664 | TBD |
| FS | R10 Trails Maintenance | Standard | AK | 19.66 | 5/03 | \$0.118 | TBD |
| FS | R5 Roads Maintenance | Standard | CA | 66 | 6/03 | \$0.369 | TBD |
| FS | R5 Fleet Maintenance | Standard | CA | 58.57 | 7/03 | \$0.356 | TBD |
| NRCS | Functions of the National Cartography and Geospatial Center | Standard | TX | 96 | 6/03 | \$0.280 | \$ 5.000 Million Savings over 5 Years |
| NRCS | Geological Analysis Functions | Standard | AR, CA, CO, IA, ID, KS, KY, MA, MI, MO, MS, NE, NC, NJ, NM, NY, OH, OK, OR, TN, TX, UT, VA, WA, WV, WI, WY | 36 | 6/03 | \$0.102 | \$ 0.850 Million Savings over 5 Years |
| NRCS | Clerical Support | Streamlined | AR | 1 | 6/03 | \$0.001 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | MS | 5 | 6/03 | \$0.002 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | SD | 3 | 6/03 | \$0.001 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | SD | 3 | 6/03 | \$0.001 | Added focus on quality and cost-effective performance. |
| NRCS | Clerical Support | Streamlined | SD | 3 | 6/03 | \$0.001 | Added focus on quality and cost-effective performance. |
| NRCS | Mail & Supply | Streamlined | NV | 1 | 6/03 | \$0.003 | Added focus on quality and cost-effective performance. |
| NRCS | Mail & Supply | Streamlined | SD | 1 | 6/03 | \$0.001 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | GA | 10 | 6/03 | \$0.001 | Added focus on quality and cost-effective performance. |
| NRCS | Soil Conservation Technician Functions | Streamlined | GA | 10 | 6/03 | \$0.001 | Added focus on quality and cost-effective performance. |

**UNITED STATES DEPARTMENT OF AGRICULTURE
FY 2003 COMPETITIVE SOURCING ACTIVITIES SUMMARY**

Announced Competitions

(Dollars in Millions)

| Competition Description | | | | | | Incremental Costs of Conducting Studies | Anticipated Savings or Quantifiable Description of Improvements in Service or Performance (if available in \$Mil.) |
|-------------------------|--|------------------------|------------------|-------------------|--------------------|---|--|
| Agency | Function Competed/Description | Type of Competition | Location (State) | # of FTE in study | Start Date (Mo/Yr) | | |
| NRCS | Soil Conservation Technician Functions | Streamlined | MD | 2 | 6/03 | \$0.002 | Added focus on quality and cost-effective performance. |
| REE-ARS | ARS: Facilities Opns & Maint Svcs | Standard (New) | MD, DC | 206 | 6/03 | \$0.221 | |
| REE-ARS | ARS: Research Farming Svcs | Standard (New) | MD, DC | 58 | 6/03 | \$0.089 | |
| REE-ARS | ARS: Security Svcs | Streamlined (New) | MD | 27 | 6/03 | \$0.053 | |
| | Total FY2003 | 20 Competitions | | 1,954 | | \$4.769 | \$5.850 |

SUMMARY:

| | |
|--|------------------------|
| Total number competitions | 20 Competitions |
| Total number of FTEs being studied | 1954 |
| Total FY 2003 costs to conduct studies ¹ | \$4.769 |
| Total anticipated savings associated with 2003 studies | \$5.850 |
| Gross savings less costs to conduct studies | \$1.081 |

Notes:

¹In the Congressional Budget Justification, FS reported overtime costs as "TBD." Those costs have been calculated and are included as part of the incremental costs figures.