

FIRST SEMESTER

SECOND SEMESTER

Executive Development Curriculum	OCT 2003	NOV 2003	DEC 2003	JAN 2004	FEB 2004	MAR 2004	APR 2004	MAY 2004	JUN 2004	JUL 2004	AUG 2004	SEP 2004
R123 Executive Development		11/10-21		1/5-16	2/2-13	3/1-12 3/15-26 3/29-4/9		5/3-14 5/17-28		7/12-23	8/9-20	9/13-24
R125 Executive Leadership	10/6-17		12/8-19				4/19-30	5/17-28		7/12-23 7/26-8/6	8/23-9/3	9/13-24
R810 Leadership and Administration (VIP)*		11/30-12/5			2/22-27				6/6-11			9/26-10/
Management Science Curriculum	OCT 2003	NOV 2003	DEC 2003	JAN 2004	FEB 2004	MAR 2004	APR 2004	MAY 2004	JUN 2004	JUL 2004	AUG 2004	SEP 2004
R107 Fire Service Communications	10/20-31			1/5-16		3/1-12	4/19-30		6/14-25		8/9-20	
R331 Organizational Theory in Practice		11/10-21		1/19-30		3/15-26 3/29-4/9				7/12-23		
R332 Interpersonal Dynamics in Fire Service Organizations	10/6-17		12/8-19		2/2-13	3/29-4/9		5/17-28		7/26-8/6	8/23-9/3	
R824 Management Strategies for Success (VIP)*		11/30-12/5		2/22-27					6/6-11			9/26-10/1
Emergency Medical Services Curriculum	OCT 2003	NOV 2003	DEC 2003	JAN 2004	FEB 2004	MAR 2004	APR 2004	MAY 2004	JUN 2004	JUL 2004	AUG 2004	SEP 2004
R149 Emergency Medical Services: Management of Community Health Risks		11/10-21		1/19-30		3/1-12						
R150 Management of Emergency Medical Services	10/20-31			1/5-16								9/13-24
R151 Advanced Leadership Issues in Emergency Medical Services		11/10-21				3/29-4/9						
R152 Emergency Medical Services: Special Operations	10/20-31			1/5-16		3/15-26					8/23-9/3	
R247 Advanced Life Support Response to Hazardous Materials Incidents	10/6-17											9/13-24
R822 Advanced Safety Operations & Management (VIP)		11/30-12/5			2/22-27				6/6-11			9/26-10/1

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Additional dates: National Fallen Firefighters Memorial Service is October 4-5, 2003

R120 Executive Fire Officer Program Symposium is April 16-18, 2004

Incident Management Curriculum	FIRST SEMESTER						SECOND SEMESTER					
	OCT 2003	NOV 2003	DEC 2003	JAN 2004	FEB 2004	MAR 2004	APR 2004	MAY 2004	JUN 2004	JUL 2004	AUG 2004	SEP 2004
R304 Command & Control of Fire Department Operations at Multi-Alarm Incidents	10/6-17		12/8-19		2/2-13			5/17-28		7/26-8/6	8/23-9/3	
R306 Executive Analysis of Fire Service Operations in Emergency Management	10/20-31			1/5-16		3/1-12	4/19-30		6/14-25	7/12-23	8/9-20	9/13-24
R308 Command & Control of Fire Department Operations at Natural & Man-Made Disasters				1/19-30		3/15-26		5/3-14				
R314 Command & Control of Fire Department Operations at Target Hazards*		11/9-14			2/15-20		4/4-9	5/30-6/4	6/27-7/2			
R831 Command & Control of Incident Operations (VIP)*		11/16-21 11/30-12/5			2/22-27	3/28-4/2			6/6-11			9/26-10/1
Planning & Information Management Curriculum	OCT 2003	NOV 2003	DEC 2003	JAN 2004	FEB 2004	MAR 2004	APR 2004	MAY 2004	JUN 2004	JUL 2004	AUG 2004	SEP 2004
R333 Fire Service Financial Management	10/6-17			1/19-30				5/3-14		7/12-23		
R499 National Fire Incident Reporting Systems				1/5-16					6/14-25		8/9-20	
R506 Executive Planning					2/2-13 (2 sessions)			5/17-28 (2 sessions)		7/26-8/6 (2 sessions)		
R802 Fire Service Planning Concepts for the 21 st Century (VIP)*		11/30-12/5							6/6-11			
Hazardous Materials Curriculum	OCT 2003	NOV 2003	DEC 2003	JAN 2004	FEB 2004	MAR 2004	APR 2004	MAY 2004	JUN 2004	JUL 2004	AUG 2004	SEP 2004
R229 Hazardous Materials Operating Site Practices	10/6-17			1/19-30		3/1-12					8/9-20	
R233 Chemistry for Emergency Response		11/10-21							6/14-25			
R243 Hazardous Materials Incident Management*	10/19-24				2/15-20			5/30-6/4	6/27-7/2			

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Arson Curriculum	FIRST SEMESTER						SECOND SEMESTER					
	OCT 2003	NOV 2003	DEC 2003	JAN 2004	FEB 2004	MAR 2004	APR 2004	MAY 2004	JUN 2004	JUL 2004	AUG 2004	SEP 2004
R205 Fire/Arson Investigation	10/6-17	11/10-21		1/5-16 1/19-30		3/1-12 3/29-4/9		5/17-28	6/14-25	7/12-23	8/9-20 8/23-9/3	9/13-24
R207 Management for Arson Prevention and Control			12/8-19		2/2-13				6/14-25		8/23-9/3	
R208 Interviewing-Interrogation Techniques and Courtroom Testimony	10/20-31		12/8-19			3/1-12		5/3-14		7/26-8/6		9/13-24
R811 Fire Cause Determination for Company Officers (VIP)*		11/30-12/5			2/22-27				6/6-11			9/26-10/1
Fire Prevention: Management Curriculum	OCT 2003	NOV 2003	DEC 2003	JAN 2004	FEB 2004	MAR 2004	APR 2004	MAY 2004	JUN 2004	JUL 2004	AUG 2004	SEP 2004
R101 Code Management: A Systems Approach						3/1-12					8/23-9/3	
R225 Management of Fire Prevention Programs				1/19-30		3/29-4/9				7/26-8/6		
R280 Leading Community Risk Reduction	10/20-31	11/10-21	12/8-19	1/5-16		3/15-26	4/19-30		6/14-25	7/12-23		9/13-24
R309 Strategic Analysis of Community Risk Reduction			12/8-19		2/2-13			5/17-28			8/9-20	
R823 Prevention Solutions for Small Departments & Communities (VIP)*		11/30-12/5			2/22-27				6/6-11			9/26-10/1
Fire Prevention: Technical Curriculum	OCT 2003	NOV 2003	DEC 2003	JAN 2004	FEB 2004	MAR 2004	APR 2004	MAY 2004	JUN 2004	JUL 2004	AUG 2004	SEP 2004
R102 Plans Review for Inspectors	10/20-31			1/5-16		3/1-12	4/19-30		6/14-25		8/9-20	
R108 Evaluating Performance-Based Design					2/15-20			5/30-6/4	6/27-7/2			
R220 Fire Inspection Principles	10/6-17		12/8-19		2/2-13	3/29-4/9		5/17-28		7/26-8/6		9/13-24
R222 Principles of Fire Protection: Structures and Systems		11/10-21		1/19-30		3/15-26		5/3-14		7/12-23	8/23-9/3	

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Fire Prevention: Public Education Curriculum	OCT 2003	NOV 2003	DEC 2003	JAN 2004	FEB 2004	MAR 2004	APR 2004	MAY 2004	JUN 2004	JUL 2004	AUG 2004	SEP 2004
R116 Presenting Effective Public Education Programs*					2/15-20			5/30-6/4	6/27-7/2			
R119 Discovering the Road To High Risk Audiences					2/2-13			5/3-14			8/9-20	
R343 Community Education Leadership			12/8-19						6/14-25			
R352 Developing Fire & Life Safety Strategies						3/15-26						
R816 Community Education Leadership (VIP)*		11/30-12/5							6/6-11			
R826 Presenting Effective Public Education Programs (VIP)*					2/22-27							9/26-10/1
Training Programs Curriculum	OCT 2003	NOV 2003	DEC 2003	JAN 2004	FEB 2004	MAR 2004	APR 2004	MAY 2004	JUN 2004	JUL 2004	AUG 2004	SEP 2004
R114 Fire Service Course Design	10/6-17			1/19-30						7/12-23 7/26-8/6		
R342 Training Program Management	10/20-31					3/29-4/9					8/23-9/3	
R815 Challenges for Local Training Officers (VIP)*					2/22-27							9/26-10/1

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