## INSTALLMENT AGREEMENT WORKSHEET <br> EXAMPLE

Office of Surface Mining
Fee Accounting and Collections Team

Debtor's Name
Entity \#
$\qquad$
$\qquad$
3. Included Documents (check):
Required
[ ] Last years Tax Returns
[ ] Current/ Most recent Financial Statements
Addition/Optional
[ ] DOJ Questionnaire
[ ] Other (Balance Sheet \& Income Statement)
$\qquad$
[] Last three months bank statements

## PART I - BACKGROUND INFORMATION

4. Any previous Installment Agreements resulting in default?..............Y Y

Or, does the debtor want to re-negotiate an existing agreement?.........Y Y
If yes to either question: Complete Part IV.
5. Have all OSM-1's been submitted by the debtor?............................Y N
(OSM-1's must be submitted.)
6. Are there any audits pending?.....................................................
7. Is this payment agreement the result of a pending permit action? .......Y Y
7.1 Have all outstanding debts been included in this payment agreement?..Y N If No, explain.

## PART II - FINANCIAL ANALYSIS

[ ] Payment Period less than or equal to 3 months. [ ] Payment Period greater than 3 months.

## $\rightarrow$ Do not need to continue. $\rightarrow$ Complete Parts II and III

8. What is the total debt owed? $\square$
9. What is the debtor's average/current cash balance? Include: [ ] 3 Months Bank Statements

| Acct: |  |
| :--- | :--- |
| Month 1: | $\$$ |
| Month 2: | $\$$ |
| Month 3: | $\$$ |
| Total: $/ 3=$ | $\$$ |
| Avg. 3-Month Bal. $=$ | $\$$ |


| Acct: |  |
| :--- | :--- |
| Month 1: | $\$$ |
| Month 2: | $\$$ |
| Month 3: | $\$$ |
| Total: $/ 3=$ | $\$$ |
| Avg. 3-Month Bal. $=$ | $\$$ |

9.1. Can the debtor afford to pay debt with available current cash? $\qquad$ .Y N If No, continue.
10. Analyze the debtor's ability to pay. Use Balance Sheet/ Income Statement
10.1. What is the Quick Ratio or Current Ratio (if there is sufficient info)?

| Current Assets: | Current Liabilities: |  |  |  |
| :--- | :--- | :---: | :---: | :---: |
| Cash | Accounts Payable (i.e. Wages, taxes) |  |  |  |
| Account Receivable | Notes Payable |  |  |  |
| Inventories | Trade Payable |  |  |  |
| Prepayments | Bank Loans |  |  |  |
| Other | Other |  |  |  |
| Long Term Assets: |  |  |  |  |
| Total Current Assets | Total Current Liabilities |  |  |  |
| Property, Plant, and Equip: |  |  |  |  |
| Land, Building | Notes payable |  |  |  |
| Machinery \& Equipment | Lease Obligation |  |  |  |
| Other Assets | Bonds |  |  |  |
| Total All Assets | Total All Liabilities |  |  |  |


10.2. Are the debtor's ratio below standards?

| Quick Ratio?..........Y | N |
| :--- | :--- |
| Current Ratio?........Y | N |

11. What is the debtor's Net Cash Flow? Use both Balance Sheet and Income Statement

| Net Income | $\$$ |
| :--- | :--- |
| Depreciation | $+\$$ |
| Amortization | $+\$$ |
| Net Cash Flow | $=\$$ |

11.1. What is the ratio of Net Cash Flows to OSM Debt?

| Formula: | Calculations: | Ratio: | Standards: | Comments: |
| :--- | :--- | :--- | :--- | :--- |
| Debt $/$ Net Cash Flow |  |  | T.B.D. |  |

11.2. Does the debtor have the ability to pay in full? $\qquad$ .Y N
If No, continue.
12. Does the debtor have assets that they could use to get financing? Use Balance Sheet!

|  | Equipment | Land | Real Estate | Mineral Leases | Stockpiled Coal | Other | Total = |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| \$ Amt of Fixed Asset |  |  |  |  |  |  |  |
| Less Depreciation: |  |  |  |  |  |  |  |
| Less Liabilities: |  |  |  |  |  |  |  |
| Equals Net Assets |  |  |  |  |  |  |  |

12.1. What is the ratio between the amount owed and the net assets?

| Formula | Calculations: | Ratio: | Standards: | Comments: |
| :--- | :--- | :--- | :--- | :--- |
| OSM Debt/Net Assets |  |  |  |  |

12.2. Can the debtor obtain financing to pay the debt?........................ Y N Comments:
13. Is the debtor depleting capital? (Not applicable for Sole Proprietors)

|  | \$ Amounts: |
| :--- | :--- |
| [ ] Making loans to shareholders/Partners |  |
| [ ] Paying excessive salaries to shareholders/officers |  |
| [ ] Paying excessive dividends |  |
| [ ] Investing in non-coal producing activities |  |
| [ ] Not retaining or reinvesting earnings |  |
| [ ] Investing less than OSM (OSM -as in unpaid AML fees) |  |
| [ ] Other: |  |
| Total |  |

Continue problem only if debtor is depleting capital:
13.1. How does the amount owed compare with the debtor's equity in the company?

| Amount Owed | $\$$ | Owner's equity | $\$$ |
| :--- | :--- | :--- | :--- |

13.2. Is the amount owed more than equity? $\qquad$
If yes, what is the debtor's personal ability to put up more cash in order to pay the debt?
[] Get Personal Tax Return [] Get Individual Financial Statement or Individual DOJ Questionnaire

## Conclusion/Summary Recommendations:

Prepared by__
Reviewed by__ FACT Team Leader
Approved by_r $\quad$ PART III $-\boldsymbol{P A} \boldsymbol{Y}$ MENT TERMS
Date
Date
Date

## PART III - PAYMENT TERMS

## DOWN PAYMENT

14. Determine the amount of a $10 \%$ Good Faith Down Payment.
14.1. What is an affordable down payment for this particular debtor? Why?

| \% Of Debt x | Amt of Debt $=$ | Down Payment |
| :--- | :--- | :--- |
|  |  |  |



LENGTH AND AMOUNT OF THE AGREEMENT
[ ] Attach a copy of the Lotus payment spreadsheet.

16.1. Do the terms of the agreement cover the total debt?......................Y N

Explanation:

## PART IV - PREVIOUS DEFAULT

17. Considerations for accepting, revising, or amending installment agreements as a result of a default:

Check all that apply, and explain.
a. What caused the default?

- Did the company have a reduction in demand/orders for delivery?
$\qquad$
- Was there loss of a contract?
$\qquad$
- Was there a delay in receipt of sales proceeds?
$\qquad$
- Was the installment schedule unrealistic?
$\qquad$
- Was there unusual/catastrophic losses or disruption in production?
$\qquad$

Other:
$\qquad$
b. How will you limit OSM's exposure/risk in case of another default?

- The debtor agrees to contemporary AML fee payments every 2 weeks, or each mouth, rather than quarterly. If not, Why?
- The debtor agrees to have its coal broker pay OSM directly from the proceeds of coal sales handled by the broker.
$\qquad$
- The debtor agrees to make payments commensurate with its rate of production or sales, and in the same frequency as its shipment or sale of coal.
$\qquad$
- The debtor agrees to pay OSM in full upon the sale of the company or its assets.
$\qquad$
- The debtor will agree to pledge unencumbered or available assets as collateral.
$\qquad$
- The owners/controllers of the debtor's company will sign personal guaranties of payment, and agree to be liable if a default of payment. (Quantify and list assets).

Other: $\qquad$

