

# THE BUSINESS REFERENCE MODEL: DoD SUPPLEMENT

This document is an update to the Business Reference Model (BRM) 2.0 released in June of 2003. The intent of this update is to formalize the Defense and National Security Line of Business with Sub-Functions as submitted by the Department of Defense.

## INTRODUCTION

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The BRM serves as the foundation for the Federal Enterprise Architecture (FEA) reference model framework. The model describes the federal government's Lines of Business, including operations and services for citizen, independent of the agencies, bureaus, and offices that perform them. BRM Version 2.0 was released to agencies on June 12, 2003 to support the FY 2005 budget formulation process. This Supplement incorporates newly defined Sub-Functions under the Defense and National Security Line of Business as requested by the Department of Defense. These Sub-Functions were identified as "TBD" in the 2.0 release, and will align DoD to its FY 2005 IT investments to the BRM.

DoD submitted numerous other valuable BRM-related comments and recommendations on the FEA. Many of these suggested definitional and structural changes, and therefore are not addressed in this Supplement to the BRM. The FEA-PMO will address these comments along with all others received as future BRM releases are developed.

The changes to the BRM outlined in this Supplement only affect the Defense and National Security Line of Business. Additional material about the BRM, including the Version 2.0 release document, can be accessed at [www.feapmo.gov](http://www.feapmo.gov). An FEA and A-11 guidance document, which outlines the requirements and questions in the FY 2005 OMB Exhibits 53 and 300 for IT investments, is available at [www.cio.gov](http://www.cio.gov).

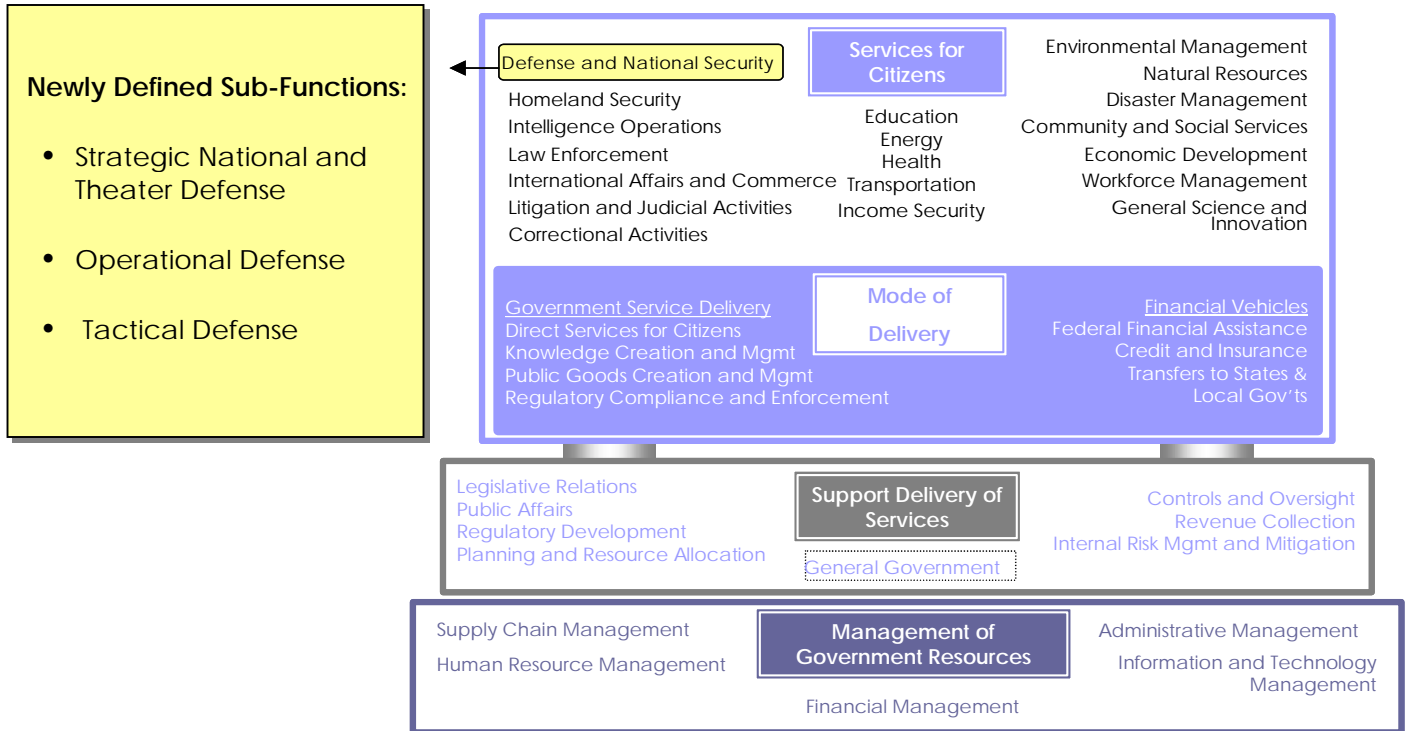
## SUMMARY OF THE DEFENSE AND NATIONAL SECURITY LINE OF BUSINESS

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In this Supplement, the Defense and National Security Line of Business, within the Services for Citizens Business Area, is comprised of three Sub-Functions. These newly defined Sub-Functions are Strategic and National Theater Defense, Operational Defense, and Tactical Defense.

These are shown and described on the following page.

## The Revised Business Reference Model (BRM) Version 2.1



**DEFENSE AND NATIONAL SECURITY** - Protect and advance U.S. national interests and, if deterrence fails, decisively defeat threats to those interests.

■ **Strategic National and Theater Defense**- Strategic National and Theater Defense involves establishing national and multinational military objectives; sequencing initiatives; defining limits and assess risks for the use of military and other instruments of national power; developing global plans or theater war plans to achieve these objectives; and providing military forces and other capabilities in accordance with strategic plans.

■ **Operational Defense**- Operational Defense involves linking tactics and strategy by establishing operational objectives needed to accomplish the strategic objectives, sequencing events to achieve the operational objectives, initiating actions, and applying resources to bring about and sustain these events.

■ **Tactical Defense**- Tactical Defense involves focusing on the ordered arrangement and maneuver of combat elements in relation to each other and to the enemy to achieve combat objectives.

## NUMBERING SCHEMA FOR DEFENSE AND NATIONAL SECURITY LINE OF BUSINESS

The FY 2005 OMB Circular A-11 requires that an IT investment's primary BRM alignment be identified by a six-digit code, which will be added to the investment's unique project ID code. The first number in the six digit series represents the Business Area, while the next two digits tie to the initiative's primary Line of Business. The next three numbers in the series represent the initiative's primary Sub-Function. The table below displays the appropriate coding for the Defense and National Security Line of Business.

**Number Schema for the Defense and National Security Line of Business**

Sub-Function	Business Area	Line of Business	Sub-Function
Strategic National and Theater Defense	1	03	210
Operational Defense	1	03	211
Tactical Defense	1	03	212

Agencies should reference the FEA and A-11 Guidance document available on [www.cio.gov](http://www.cio.gov) for further information on the numbering schema.