

Data Sheet

USAID Mission:	Mali
Program Title:	Shared Governance Through Decentralization
Pillar:	Democracy, Conflict and Humanitarian Assistance
Strategic Objective:	688-008
Proposed FY 2004 Obligation:	\$300,000 CSH; \$3,966,000 DA
Prior Year Unobligated:	\$0
Proposed FY 2005 Obligation:	\$300,000 CSH; \$4,631,000 DA
Year of Initial Obligation:	FY 2002
Year of Final Obligation:	FY 2012

Summary: The purpose of USAID's new Democracy and Governance program in Mali is to help the Malian people establish a system of democratic governance at the local level whereby all actors - state, civil society and private sector - come together as partners to find solutions to local development problems. This program provides assistance to: promote the participation of various groups in the democratic process and create viable links among them; provide local communities with the skills to administer their own financial systems; develop policies that support the success of decentralized government; and increase women's role in decision making.

Inputs, Outputs, Activities:

FY 2004 Program:

Increase participation and partnership in local communities (\$864,000 DA; \$150,000 CSH). USAID will provide training and technical advice to a minimum of 500 additional key local actors. Subjects to be covered include participatory strategic planning; monitoring and evaluation of development programs; resource mobilization; conflict resolution; citizens' rights and responsibilities; sharing of best practices among local governments using the Internet at USAID-financed community learning centers; and providing basic services such as sanitation and waste management. As a result of this activity, local governments will be able to mobilize more internal and external development resources and form partnerships with other local actors to improve the political, social, economic and environmental well-being of their communities. Principal contractors: Management Systems International (prime); CARE, Save the Children and International Resources Group (subs).

Improve local government financial management systems and the policy environment (\$2,136,000 DA; \$150,000 CSH). USAID will assist 250 local governments to develop sound financial management systems, monitor budget performance, and produce periodic financial reports through training and exchange visits. As a result of this activity, local governments will be able to manage their scarce resources in a more efficient and transparent manner. With respect to the enabling environment for the consolidation of decentralization, USAID will build the capacity of key institutional actors (High Council of Collectives, the National Assembly's Finance Committee, and the Association of Malian Municipalities) and facilitate dialogue among these actors to address issues of transfer of authority and resources to local governments. As a result of this activity, the institutional actors with a stake in the decentralization reform will be better prepared to lobby the central government to revise existing legislation or enact new laws as needed. Principal contractors: Management Systems International (prime); CARE, Save the Children and International Resources Group (subs).

Increase women's influence over community decision-making (\$966,000 DA). USAID will provide training and guidance to 240 prominent women in selected communities in the four regions targeted under the program. Activities to be carried out include: development of viable income generating activities for women's groups; training of at least 20 women's groups in leadership, public speaking, advocacy, conflict resolution, negotiation techniques, marketing and business skills; civic education campaigns via community radio stations; and promotion of women candidates in communal elections. As a result of this

activity, more women will participate in local political life and compete for leadership positions. Principal contractors: Development and Training Services (prime); and Winrock International (sub).

FY 2005 Program:

Increase participation and partnership in local communities (\$1,530,000 DA; 150,000 CSH). USAID intends to continue supporting key local actors. The training program will include the following additional subjects: codes of ethical conduct; formation of strategic alliances with civil society organizations and private sector institutions vis-à-vis the central government; mechanisms for public participation in planning and budgeting; and civic education. Same implementers as FY 2004.

Improve local government financial management systems and the policy environment (\$2,410,000 DA; \$150,000 CSH). USAID intends to support an on-going program aimed at strengthening financial management and control systems at the local level. Once the management and control systems are established and functional, USAID plans to focus its efforts on helping local governments to mobilize internal resources through activities such as training in simplified and efficient tax collection systems; provision of equipment; anti-corruption awareness campaigns; awareness campaigns to encourage people to pay taxes; and experimentation with municipal bonds and public-private partnerships to finance capital investments. USAID also plans to offer competitively awarded small grants to selected communes. Same implementers as FY 2004.

Increase women's influence over community decision-making (\$691,000 DA). USAID will continue to implement a program to promote women's participation in decision-making at the local level. After assisting at least 20 women's associations to launch viable income generating activities and achieve economic and political empowerment, the next step will be to provide them with the necessary tools and skills to play an active public role. In that regard, training will be provided in leadership skills, public speaking, advocacy and lobbying, conflict resolution, negotiation techniques and alliance building with professional women's organizations at the national level. Same implementers as FY 2004.

Performance and Results: As part of its transition to its new strategy, USAID trained 1,329 elected and civil society leaders by providing them with the practical tools needed for financial management, transparency and accountability. The Association of Malian Municipalities was trained in democratic self-governance, effective management and advocacy, and is now able to build linkages and share best practices with other associations using Internet connectivity provided by USAID.

Overall, it is anticipated that at the end of its new strategy (FY 2012), 188 local governments will be able to: design their development plans and budgets; mobilize more local resources and manage them efficiently; form alliances with the private sector and civil society groups to carry out joint development interventions; and establish mechanisms to resolve local conflicts peacefully in a participatory manner. It is also anticipated that local elections will be open, fair and transparent; and that the number of women holding and retaining offices in local governments and civil society organizations will increase appreciably.

US Financing in Thousands of Dollars

Mali

688-008 Shared Governance Through Decentralization	CSH	DA	ESF
Through September 30, 2002			
Obligations	0	1,636	0
Expenditures	0	0	0
Unliquidated	0	1,636	0
Fiscal Year 2003			
Obligations	0	4,692	300
Expenditures	0	36	0
Through September 30, 2003			
Obligations	0	6,328	300
Expenditures	0	36	0
Unliquidated	0	6,292	300
Prior Year Unobligated Funds			
Obligations	0	0	0
Planned Fiscal Year 2004 NOA			
Obligations	300	3,966	0
Total Planned Fiscal Year 2004			
Obligations	300	3,966	0
Proposed Fiscal Year 2005 NOA			
Obligations	300	4,631	0
Future Obligations	2,100	35,125	0
Est. Total Cost	2,700	50,050	300